

City of Port Adelaide Enfield

Annual Review 2009-2010





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Mayor's Foreword
Mayor Gary Johanson

As in past years this Annual Review of Council's activities seeks to show how Council, the community and the business sector work together to create a vibrant and enjoyable city. Our stories highlight just a few of the many great achievements we've seen in the past year. Many of them come down to the simple dedication and commitment of a single individual, such as the story of Renate Mueller and her one-woman campaign to clean up her part of Port Adelaide. We're very much an inclusive city, ensuring that some of the more marginalised sectors of our society take a full and active role.

That's where Council officers such as Janet Taylor, whose compassion, deep knowledge and understanding has underpinned the work of Council's Aboriginal Advisory Panel over the years, has helped make such a fine contribution. It is a privilege to be the Mayor of a Council that supports such activities, along with our support for community development and wonderful events such as the Celtica Festival, among many others. Supporting the City's growth and development encourages prosperity which is also a major focus of Council activity.

The huge Techport Australia development and new residential developments such as Lightsview are examples of the supportive role played by your Council. The huge Techport Australia development and new residential developments such as Lightsview are examples of the supportive role played by your Council. But these stories are not really about Council. They're about you, and how Council does its best to work with you to build our community for the future.



City Manager's Foreword
City Manager Harry Wierda

Much of what happens in the City of Port Adelaide Enfield is the result of a lot of hard work done behind the scenes by the Council. This year that hard work has also included preparation of a City Plan for 2010-2016, which demonstrates Council's recognition of the importance of understanding and striving to meet the needs and aspirations of the community when planning for the City's future. The City Plan takes a long term view, looking forward to the sort of city that you've told us you'd like to see by the year 2030.

It sets the direction for, and works in harmony with, the City's Corporate Plan which sets out the operational objectives for Council. There are five key goals that reflect the community's priorities: a strong and diverse economy; a vibrant and resilient community; a unique, healthy and sustainable environment; a great place to live, work and play; and committed and accountable governance. These are the goals we address in this Annual Review, and the stories it contains help illustrate some of the ways we go about achieving them.

They reflect your priorities, including protection of the environment, economic vitality, urban development and community life. If it seems like we've been doing a lot of planning, that's true. But it means we are now, as a Council and as a city, well prepared to make the most of the changes that lie ahead.

A Strong & Diverse Economy

Planning for new growth...new jobs, new industry

The opening in February 2010 of the \$400 million Techport Australia development at Osborne was a reminder that development of the state's defence industry is going to provide a major boost to the Port Adelaide Enfield economy.

Techport Australia, which includes the largest ship lift in the southern hemisphere, is a shipbuilding facility built initially to service the \$8 billion air warfare destroyer (AWD) contract. However the Government, which believes this will become the nation's naval industry hub, is also keen to run it as a commercial facility for other shipping contracts, both naval and civil.

The site includes a 35ha supplier precinct for sub-contractors to establish operations on site and develop strong and efficient supply chains, which is set to boost local supplier input into the overall operation.

"The project most importantly is providing significant opportunities for local companies to compete for supply contracts to the AWD project and also for the supporting infrastructure and property development requirements," says Defence SA Chief Executive Andrew Fletcher.

"Techport Australia represents our long-term investment into the future of naval ship and submarine consolidation in South Australia and is the linchpin in our plan to capture even more naval work."

"We already know that the next generation of submarines will be assembled in Adelaide and we are aggressively pursuing Future Frigates activities, as well as targeting a fourth Air Warfare Destroyer."

"Indisputably, the AWD project is transformational for South Australia's economy, with huge economic benefits, conservatively estimated in excess of \$1.4 billion dollars over the next 10 years, about to flow. The AWD project alone will create over 3000 direct and indirect jobs in South Australia."

Many of those jobs will go to people living in the Port Adelaide Enfield area, causing flow-on opportunities for local retailers and service suppliers, which is one of the reasons Port Adelaide Enfield Council is working closely with both the State Government and local developers to maximise local benefits.

"Projects such as Techport Australia also highlight Port Adelaide Enfield's advantages in terms of access to the national transport network including road, rail and deep sea port," says Port Adelaide Enfield Director of Corporate Services Mark McShane.

"Port Adelaide Enfield has been undergoing, and will continue to undergo, a number of changes and developments that will ensure it continues to strengthen its position in the metropolitan economy."

Mark said another example of the sort of development the city was encouraging was the \$170 million Gepps Cross Homemaker Centre, the largest in Australia providing 60,000sq m of retail space.

"There hadn't really been a centre of this magnitude considered before now," says the state manager of Axiom Properties, Paul Rouvray. "You're only 10km from the CBD, connecting with the northern and eastern suburbs as well as the port and the western suburbs. They all congregate at Gepps Cross."

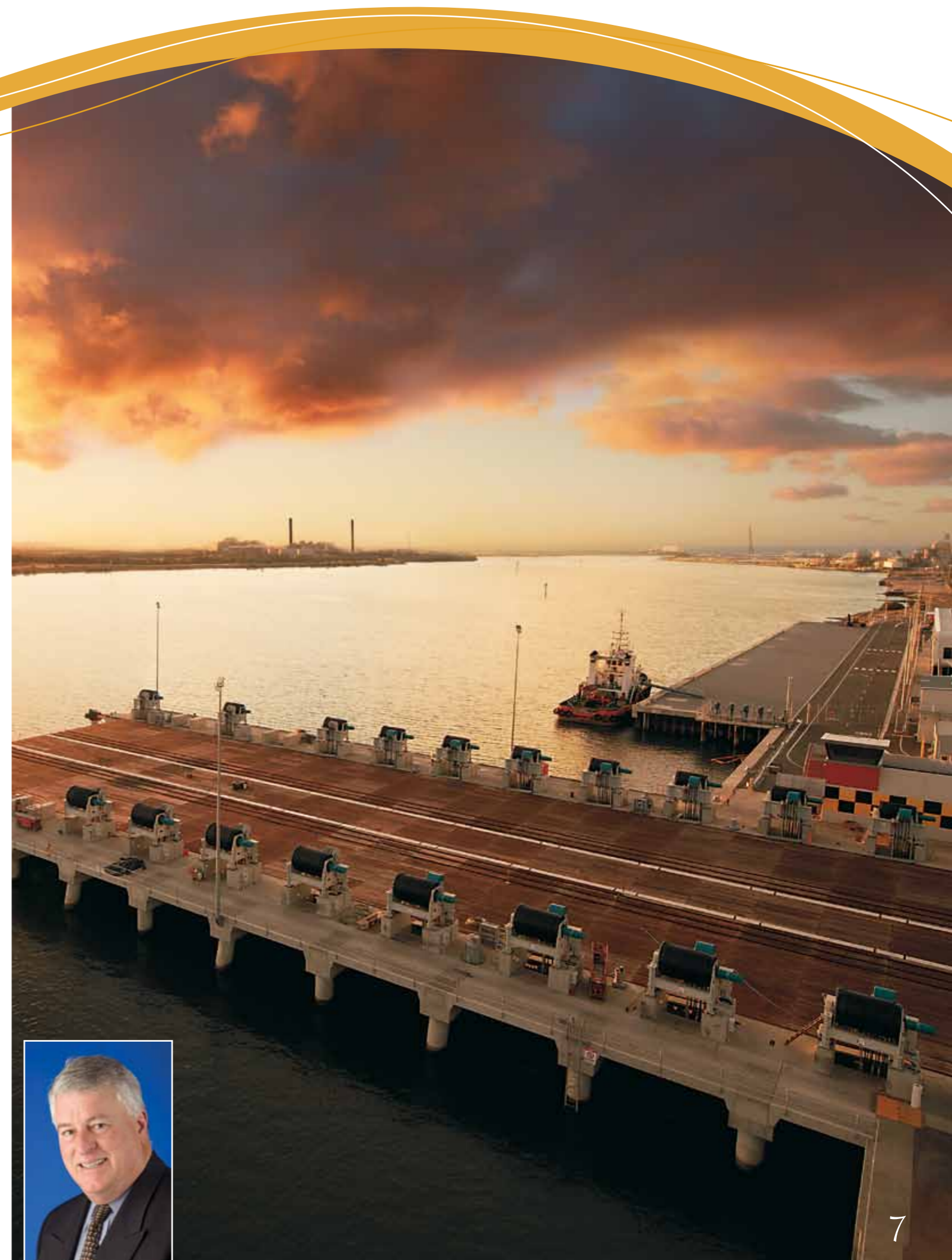
Paul said the centre, on the former Gepps Cross abattoirs site, had been rezoned through "great support from Government and Council", especially for the major shopping precinct.

Mark McShane points out that Council's strong emphasis on sustainable development such as this is reflected in its 2010-2016 City Plan, which sets out what Council believes it can do to support economic growth in the city.

"We have great opportunities for industrial and commercial development in our city," Mark says, "and one of Council's roles is to ensure this takes place in a planned, efficient and appropriate manner."



Andrew Fletcher



A Vibrant & Resilient Community

Growth that will bring new houses, new jobs

“Lightsview positions you close to everything you could ever want,” says Lightsview’s Community Development Manager Julie Quaass. “A short trip to the heart of the city only 8km away by car or public transport means this new address is as close to the CBD as many other prestigious near-city suburbs.”

The new 91ha Lightsview development, on former Government-owned land in Northgate, these days is viewed as infill development, about the same distance from the CBD as, say, Glenelg or Mitcham.

No wonder the new residents love it. Proximity to the city is one of the main reasons people are moving in, along with high quality environmentally-friendly design, plenty of open space and parks, and tree lined streets.

And while Lightsview residents are saying that they will use the extensive path network to ride bikes, walk and jog, Julie adds: “Lightsview is working to improve public transport and has instigated a car share scheme so that residents will have a range of transport options without necessarily having to own a car.”

Like a number of other major residential developments in Port Adelaide Enfield, whether regenerating old suburbs or developing new land as in Lightsview, the city is seizing the opportunity to ‘make a difference’ by creating a new community based on urban sustainability, housing diversity and social housing outcomes.

Sustainable development is about achieving balance between meeting social, environmental and economic outcomes in the present as well as providing for the social, environmental and economic needs of future generations.

That’s why the City of Port Adelaide Enfield has an important role in addressing concerns about increased housing demand, efficient use of urban infrastructure and planned population growth for Adelaide and South Australia more generally.

“It also highlights Port Adelaide Enfield Council’s crucial role in working with the State Government in both the preparation and application of the State’s new 30 Year Plan for Greater Adelaide, which sets out a vision for the growth and development of the greater Adelaide region during the next 30 years,” says Port Adelaide Enfield’s Director of Corporate Services, Mark McShane.

“We’ve worked collaboratively with the State Government since the release of the Draft Plan to ensure our community’s interests are appropriately represented,” Mark said. “This approach will continue as most of the projects proposed are significant, long term and strategic in nature in that they traverse a number of across Council functions that include land use planning, civil and social infrastructure provision, urban design and also include the opportunity to introduce environmental initiatives such as water sensitive urban design and innovative stormwater management techniques.”

Lightsview is close to the proposed Northern Economic Corridor, which also includes undeveloped land at Gillman, which has been identified as a focus area for employment growth with provisional employment targets set at an additional 6300 jobs.

The second significant area is the North West Corridor which extends from the Adelaide Central Business District and includes the entire length of Port Road through to Outer Harbor. Port Adelaide and New Port have been identified as focus areas for residential and employment growth with targets set for the whole corridor of an additional 40,000 people, 21,000 dwellings, 3,000 affordable dwellings and an additional 9,800 jobs.

“It’s exciting for the City to have the prospect of this type of growth ahead of it, with new housing matched by a substantial increase in employment opportunities,” Mark added. “We believe it’s what having a vibrant and resilient community is all about.”



A Unique, Healthy & Sustainable Environment

Supporting a one woman crusade against litter

Some people don't care much about littering our streets. Other people care a lot, such as 72 year old Renate Mueller who takes it almost as a personal affront when she sees junk food wrappers tossed out of speeding car windows.

For the past five years Largs North resident Renate has worked as a dedicated one-person clean-up army. She started working with a friend Chin, a Taiwanese woman, and together they "adopted" busy Victoria Road.

"It was an obvious choice," Renate says. "It's a long road, well used – and over the years it's been used as a litter bin with lots of rubbish, most of it thrown from car windows. Drivers don't see the rubbish, but as a pedestrian you do – it's amazing what people throw away. It's ever so downgrading for our environment, the suburbs and residents who live there."

When Chin's visa expired and she returned home Renate was left to fend for herself "and it's a very long road". Undaunted she continued her personal clean-up campaign – and kept the name they gave themselves, the Tzu Chi Buddhists.

"I care about the environment and I care for our planet," she says. "I've travelled in Asia and seen bad pollution, but I have higher expectations of this country as an advanced nation."

Renate, who migrated from Germany as a teenager in 1953, is a member of the KESAB/DTEI Road Watch program and regularly reports to Council officers when she comes across illegally dumped rubbish.

Although Renate would love to be joined in her quest by some like-minded local residents, she doesn't work entirely alone, with support from Port Adelaide Enfield Council, which provides strong rubbish bags and collects them when they're full, and KESAB, which provides her with signs, gloves and jackets.

"Renate is our eyes and ears when it comes to spotting illegally dumped rubbish in the area," says Port Adelaide Enfield Council's Parks and Gardens manager George Levay. "She's a huge help. She does the little stuff and we do the big stuff."

The big stuff, illegally dumped rubbish, costs ratepayers around \$400,000 a year to remove and dump as landfill. Council does its best to prevent this by providing comprehensive waste, recycling and green organic disposal services to its community through the provision of a domestic collection service.

Household waste bins are collected weekly and although valuable resources are retrieved each week, such as 55 tonnes of steel, 4000 to 5000 cans and plastic bottles, and up to a tonne of aluminium, far too much reusable waste goes to landfill, which is why more efficient recycling is such an important priority for Council.

To help make Renate's life easier, around 1500 litter bins, including butt-out bins and doggy dispensers for dog droppings, have been provided throughout the City.

In the past year Council has delivered a small kitchen "bio basket" and a roll of compostable bag liners to every resident in the Port Adelaide Enfield area, which will help to divert thousands of tonnes of kitchen waste away from landfill and be converted into compost.

Underpinning Council's waste management effort is a three year waste management plan that sets out measurable objectives, strategies and proposed actions in the areas of domestic and public place waste, household hazardous waste, litter and illegal dumping and industrial waste.



A Great Place to Live, Work & Play

How Artists and Festivals help build our Community

When Port Adelaide Enfield's Visitor Information Centre allowed organiser Suzanne Laslett to put on a small concert of Celtic music in its courtyard, there would have been little indication how the event might grow into a major music and art festival.

Five years later and now called the Celtica Festival, it is a two-day celebration of the rich Celtic cultures of Europe, Ireland and the British Isles through music, dance and art, set in the shadows of the historic Harts Mill. With financial support from Port Adelaide Enfield Council among others, it attracts more than 10,000 visitors to the City.

"Council support of this kind is absolutely essential if events such as this are going to get off the ground," Suzanne says. "Without this sort of supportive funding many community events and activities simply wouldn't happen."

"It's not just important to the artists and people who take part," Suzanne adds. "Arts events like this help create communities. Without the vibrancy they create, something in the community dies."

"We've shown with the Celtica Festival, just as the city has with its biennial Port Festival – also funded by Council, that it's also good economically for the City, bringing in people from other places, even interstate, who've never been here before."

The wide range of festivals on offer across the Council during the year attracts people from all over the city and country - as well as overseas visitors. Both performers and participants benefit from this mixing of influences, not to mention the economic benefit to local businesses.

Each year Council supports a wide range of events and individuals through its grants program, making the city a richer, more interesting place for residents and visitors.

Major events in the City of Port Adelaide Enfield are able to apply each year for a Community Development Grant of up to \$5000 for "projects that increase the skills, knowledge, awareness and participation of the community".

As an award-winning photographer, Suzanne has also benefitted from one of Council's Special Opportunity Grants, which provide up to \$300 in a three-year period to support practising or emerging artists.

"It enabled me to enter an international photographic festival in Victoria, which gave me a lot of exposure," Suzanne says. "I was showing pictures of the LeFevre Peninsula coast and Port River, so that was a double benefit for us."

Council's Director of Community Development Louise Miller Frost says: "Our City Plan 2010-2016 sets out our aim to help residents enjoy a high level of participation in community life and to increase their participation in social, arts and cultural activities and events."

"We have something special in our council area. We have vibrant cultures from all around the world as well as a unique Aboriginal culture. We have events celebrating our culture and history that help us to understand and enjoy each other. It's all about building and celebrating our community."

"We have some world-class artists and performers living in our city and it is exciting to have such an opportunity to experience the quality of events, exhibitions and performances we might otherwise expect to find in the cultural capitals of the world," Louise says. "It's our secret - but we need to shout it from the rooftops."

"The events and artistic endeavours supported by Council enable up-and-coming artists and performers to develop their skills in the creative community of Port Adelaide Enfield, and for established artists to practise their crafts and contribute to our community."

"The community as a whole benefits from both of these processes and from being able to be part of it. It's part of what makes our City such a great place in which to live, work and play."



Committed & Accountable Governance

Making sure everyone can have their say

Aboriginal communities have a long history of being ignored by Governments and marginalised when it comes to provision of essential services, which provides an opportunity for Local Government to help redress the balance.

With around 2.2% of Port Adelaide Enfield's population identified as being Aboriginal or Torres Strait Islander, a representation almost twice that of the Adelaide metropolitan area as a whole, Council's response more than a decade ago was to establish an Aboriginal Advisory Panel to make sure this community had a fair say in Council's activities.

"It's been a good way for us to have a voice, to get our views across to the Council," says Jasmine Tonkin, a panel member for the past three years. "We all come from different areas and we know the issues that affect the community.

"The Council has been very honest about what is achievable and what's not, and we've had a chance to negotiate the best outcomes," Jasmine says. "Council has kept us informed on various issues in what has been a very open and transparent process."

Like many in the community, Jasmine has appreciated the work of Council's Aboriginal and Cultural Diversity Officer Janet Taylor who, in May 2010, released a comprehensive research paper for the City of Port Adelaide Enfield Aboriginal and Torres Strait Islander Plan.

"It was the result of literally hundreds of conversations over a number of years," Janet says. "These conversations have provided insights that have then been bounced across other members of the community to see if they are reflective of other peoples' opinions."

Throughout the consultation phase several workshops and many one to one meetings were held with service providers, along with a range of workshops that were facilitated by other agencies and service providers.

"Port Adelaide Enfield has a great deal to be proud of in the way in which Council and the community as a whole embrace their Aboriginal and Torres Strait Islander population," Janet says. "In many areas Council demonstrates a leadership role within the State in the initiatives that it undertakes to work with and for the Aboriginal population.

"Unless we do this and explore avenues that need to change, things will not change and the Aboriginal population will become further disadvantaged and marginalised."

Consulting with the community is an essential element of Council's approach when developing new plans and strategies and is especially important when developing key strategic documents such as Council's 2010-2016 City Plan or a masterplan for the development of McLaren Wharf and Cruikshank's Corner.

"A detailed community consultation program was undertaken to enable comprehensive input into development of the City Plan," says Council's Manager Strategic & Corporate Policy, Rosa Gagetti. "This was undertaken in three key phases, the first of which involved an opportunity for residents to state what they would like to see in the Council area in the next 10 years.

"The second phase involved a comprehensive consultation program to identify issues and ideas and help develop a Vision for the City of Port Adelaide Enfield to 2030.

"These two phases were summarised in a Community Consultation Report that was used to develop a draft City Plan, and the third phase was when the community was asked for their feedback, using a variety of means, which then led to the final plan.

"This is one of the ways Council delivers its objective of providing open and accountable government," Rosa adds, "and it demonstrates how it is responsive to the needs, interests and aspirations of the community."



Financial Statement

Component Functions & Activities

The functions and activities relating to the municipality's Program Budget Functions are as follows:

Community Development

Youth Development, Community Grants, Community Volunteers, Community Development, Aboriginal Support, Crime Prevention.

Corporate Development

Organisation Development, Property Management, Risk Management, Human Resource Management, Computing Services, Records Management, Geographical Information Services, Finance Management, Cash Management, Rates, Strategic and Corporate Planning, Customer Support Services, Publicity Services.

Economic Development

Commercial Activities, Private Works, Urban Development, Regional Strategy, Tourism and Special Events.

Engineering Services

Roadways – Construction, Roadways – Maintenance (Pavement), Roadways Maintenance (Kerb and Water Table), Footways – Construction, Footways – Maintenance, Storm Water Drainage – Construction, Storm Water Drainage – Maintenance, Plant and Machinery – Capital, Plant and Machinery – Operating, Infrastructure Support – Capital, Infrastructure Support – Operating, Traffic Management – Capital, Traffic Management – Maintenance.

Environmental Management

Waste Management Services, Environmental Management and Sustainability, Street Care – Tree Planting, Street Care – Tree Maintenance, Street Care – Grass Control, Street Care – Street Cleaning, Dog and Cat Management, Parking – Inspectorial, Parking – Facilities, Infrastructure – Power and Lighting, By-laws and Local Government Act – Inspectorial, Development – Planning Assessment and Monitoring, Development – Building Assessment and Monitoring.

Governance

Governance - Elected members, Audit Committee & Governance Review expenses.

Health & Community Services

Community Bus, Health Services – Communicable and Infectious Disease Control, Health Services – Food Safety and Nutrition Services, Health Services – Health Care and Welfare Services, Community Services, Public Conveniences, Libraries - Greenacres, Enfield, Parks, Port Adelaide, Semaphore, Community and Visitor Information.

Recreation Service

Sport and Recreation (Active) – Capital, Sport and Recreation (Active) – Maintenance, Sport and Recreation (Passive) – Capital, Sport and Recreation (Passive) – Maintenance, Sport and Recreation – Recreation Development, Community Centres and Halls, Foreshore – Capital, Foreshore – Maintenance, Parks Community Centre Management.

Program Budget Function	Expenditure	Income
Community Development	3,039,918	295,237
Corporate Development	9,763,929	101,122,001
Customer Services	916,494	24,760
Economic Development	4,046,117	1,357,217
Engineering Services	40,735,038	5,945,362
Environmental Management	25,391,265	2,351,745
Governance	1,025,196	50
Health & Community Services	11,274,553	2,582,593
Recreation Services	19,672,835	7,705,006
Movement In Working Capital	5,518,626	
	121,383,971	121,383,971

(Above figures include operating & non-operating transactions)

Your Councillors & Ward Boundary Map

Organisation Chart



Outer Harbour

Cr Peter Jamieson
8248 3133

Cr Bruce Johansen
0417 815 792



Semaphore

Cr Helen Wright
0439 485 737

Cr Peter Nicholls JP
8449 9991



Mayor Gary Johanson
84056965



Port Adelaide

Cr Ray Guscott
8449 5618

Cr Joyce Snadden
8447 2542

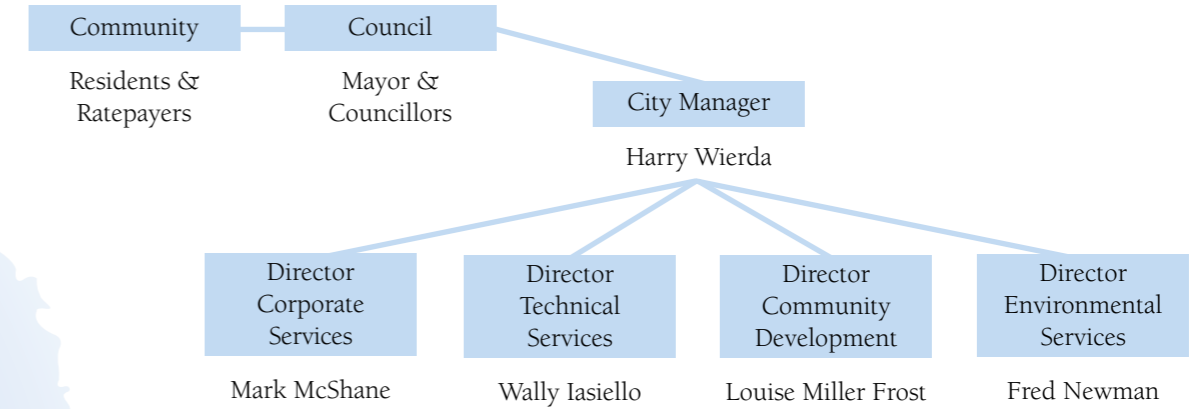
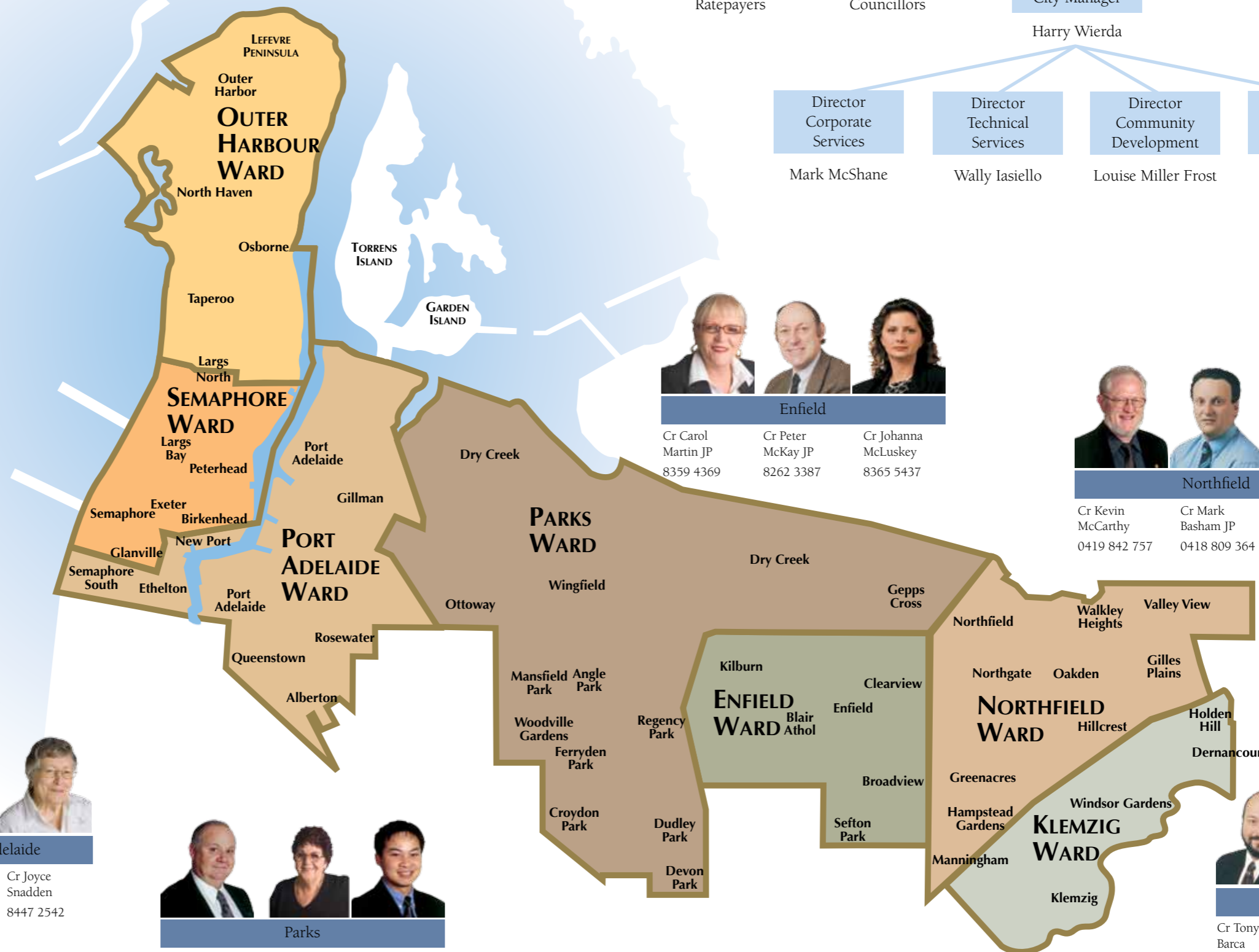


Parks

Cr John Croci JP
8268 3979

Cr Janice Jensen
8344 2782

Cr Tung Ngo JP
8269 7407




Enfield

Cr Carol Martin JP
8359 4369

Cr Peter McKay JP
8262 3387

Cr Johanna McLuskey
8365 5437



Northfield

Cr Kevin McCarthy
0419 842 757

Cr Mark Basham JP
0418 809 364

Cr Anne-Marie Hubycz
8261 9403



Klemzig

Cr Tony Barca
0418 891 321

Cr Jenny Bradbrook
0414 979 434

Customer Service

Telephone 8405 6600
(8.30am - 5.00pm)
Facsimile 8405 6666
Homepage www.portenf.sa.gov.au
Email customer.service@portenf.sa.gov.au

Civic Centre

163 St Vincent Street
Port Adelaide
8.30am - 5.00pm,
Monday - Friday

Postal Address PO Box 110
Port Adelaide 5015

Visitor Information Centre

66 Commercial Road
Port Adelaide
Telephone 8405 6560
Facsimile 8447 4112
Email visitorinfo@portenf.sa.gov.au

Library - Council Offices

Greenacres Library - Council Office

2 Fosters Road Greenacres

Enfield Library - Council Office

1 Kensington Crescent Enfield

Parks Library - Council Office

2-46 Cowan Street Angle Park

Libraries

Port Adelaide Library

2 Church Street Port Adelaide

Semaphore Library

14 Semaphore Road Semaphore

City of Port Adelaide Enfield



CITY OF
Port Adelaide Enfield

Annual Report 2009-2010



Mayor's Foreword



Mayor
Gary Johanson

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City Manager
Harry Wierda

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Council Policy Documents List

1. Corporate & City Development

- 1.1 Council Policy - Privacy
- 1.2 Council Policy - Collection of Sundry Debts
- 1.3 Council Policy - Streets – Numbering
- 1.4 Council Policy - Streets – Naming
- 1.5 Council Policy - Rebates of Council Rates
- 1.7 Council Policy - Port Adelaide Centre Car Parking Fund
- 1.8 Council Policy – Treasury Management

2. Environmental Services

- 2.1 Council Policy - Building Fees Reduction
- 2.2 Council Policy - Entry Statements
- 2.3 Council Policy - Monitoring and Enforcement Planning
- 2.4 Council Policy - Dual Occupancy For Elderly or Supported Family Members
- 2.5 Council Policy - Public Notification of Planning Material
- 2.6 Council Policy - Keeping More Than the Prescribed Number of Dogs
- 2.7 Council Policy - Mobile Food Vendors
- 2.8 Council Policy - Building Inspection
- 2.9 Council Policy - Licensing Applications
- 2.10 Council Policy - Heritage Incentive Grants Scheme
- 2.11 Council Policy - Caretakers Dwelling
- 2.12 Council Policy - Signs
- 2.13 Council Policy - Significant Trees
- 2.14 Council Policy - Order Making
- 2.15 Council Policy - Food Business Inspection Fee – Food Act 2001
- 2.16 Council Policy – Heritage Awards Program

3. Technical Services

- 3.1 Council Policy - Street Trees & Reserve Plantings
- 3.2 Council Policy - Crossover Contribution
- 3.3 Council Policy - A-Double Vehicles
- 3.4 Council Policy - B-Double Vehicles
- 3.5 Council Policy - Sale of Goods on Council Land
- 3.6 Council Policy - Roadside Restaurants and Cafes – Outdoor Dining Permits
- 3.11 Council Policy - Load Limits
- 3.12 Council Policy - Fencing Cost Reimbursements
- 3.13 Council Policy - Sustainable Environment – Discharge to Wetlands
- 3.14 Council Policy – Installation of Memorial Plaques on Seats
(For Policies formerly 3.7 to 3.10, see Policies 6.5 to 6.8 under Council)

4. Economic Development

No policy documents currently exist.

5. Community Development

- 5.1 Council Policy - Grants – Requests for Financial Assistance
- 5.2 Council Policy - Grants – Community Development Program
- 5.3 Council Policy - Grants – Community Arts Program
- 5.4 Council Policy - Grants – Sponsorship and Donations Fund
- 5.5 Council Policy - Grants – Junior Sports Program
- 5.6 Council Policy - Grants – Facilities Rental Program
- 5.8 Council Policy - Sponsorship – General/ Major Events
- 5.10 Council Policy - Awards – Aboriginal & Torres Strait Islander Achievements & Contributions
- 5.11 Council Policy - Public Art and Placemaking
- 5.13 Council Policy - Community Safety – Graffiti Removal / Minimisation
- 5.14 Council Policy - Naming - Parks and Reserves
- 5.15 Council Policy - Public Access to the Internet
- 5.16 Council Policy - Awards – Community Recognition
- 5.17 Council Policy - Awards – Volunteer Recognition of Services
- 5.18 Council Policy - Active Reserves Shared Use of Council Facilities
- 5.19 Council Policy – Garden Practice Awareness Program

6. Council

- 6.1 Council Policy - Public Consultation
- 6.2 Council Policy - Elected Members' Private Use of Council Facilities and Services
- 6.3 Council Policy - Elected Members' Allowances And Support
- 6.4 Elected Members' Access to Council Documents – Section 61 LG Act 1999
- 6.5 Council Policy - Contracts and Tendering
- 6.6 Council Policy - Competitive Tendering
- 6.7 Council Policy - Use of Local Goods and Services
- 6.8 Council Policy - Sale and Disposal of Land or Other Assets
- 6.9 Council Policy - Social Development
- 6.10 Council Policy - Appointments to External Bodies
- 6.11 Council Policy - Civic Entertainment Facilities – Alberton (and Adelaide) Oval
- 6.12 Council Policy - Elected Members; Conferences, Seminars, Training And Development
- 6.13 Council Policy - Caretaker Policy

Council Policy Documents List

Codes

- Code of Practice – Confidentiality Provisions within the Local Government Act 1999
- Elected Members' Code of Conduct
- Employee Code of Conduct

Policy Review Process

Council's Management Executive Team endorsed a Policy Framework for Council in October 2006. The framework provides guidance for writing and reviewing policy documents. This framework was reviewed in October 2007, with the principal amendment being the enhancement of the Administration Policy requirements. Administration Policies are internal documents that, unlike Council Policies, do not require endorsement by Council.

In accordance with Council's Policy Framework, Council conducts a full policy review annually, and policies are reviewed in accordance with the framework and against the following criteria:

- The need for, and role of each policy in terms of the City and Corporate Plan strategies and Council's strategic management planning framework;
- The policy content and its ongoing relevance;
- The need to update the policy to correspond with resolutions of Council or decisions of the Management Executive Team;
- Legislation changes that should result in policy amendment and legislative criteria which must be considered during a policy review; and
- Whether there have been customer complaints in relation to the policy content and whether these concerns should be considered when reviewing the policy.

Directorates review relevant policies and amendments are confirmed by the Management Executive Team prior to being forwarded to Council for endorsement.

Annual Policy Review 2009/2010

Council's Annual Policy Review was conducted between November 2009 and April 2010 using the above process.

Policy Availability

Council policies are available to the general public via:

- Council's internet site <http://www.portenfsa.gov.au> (using tabs 'About Council / Publications, By-Laws & Policies / Policies & Codes')
- Council's Customer Service Centre either by using the quick links section on Council's internet site, phoning 8405 6600, or visiting a Council office:

Port Adelaide Enfield Civic Centre
163 St Vincent Street, Port Adelaide
Tel. 8405 6600 • Fax 8405 6666
TTY 8405 6999 (Telephone Typewriter, hearing impaired)

Greenacres Library - Council Office
2 Fosters Road, Greenacres
Tel. 8405 6540 • Fax 8369 2188

Enfield Library - Council Office
1 Kensington Crescent, Enfield
Tel. 8405 6530 • Fax 8349 5373

Parks Library - Council Office
2-46 Cowan Street, Angle Park
Tel. 8243 5691 • Fax 8243 5639

Staffing Profile & Other Matters

Workforce Profile

Permanent Full Time Staff	402
Permanent Part-Time Staff	49
Fixed Term Contract	40
Total	491
Male	284
Female	167
Vacant	40
Total	491

Remuneration Profile

Remuneration Profile

The Council currently has eight Senior Executive Officers (including the City Manager) with an annual total salary package of \$150,000 or more. These officers are employed as permanent full-time officers with the following allowances and benefits:

- provision of a fully maintained vehicle;
- the ability to salary package;
- statutory superannuation.

No bonuses are payable.

In terms of remuneration the profile of the workforce is as follows:

Package Range \$	Number of Employees	% of Employees
0-30k	18	3.99%
30001-50k	50	11.08%
50001-70k	263	58.32%
70001-100k	95	21.07%
100001-130k	9	1.99%
130001-160k	10	2.21%
160001-200k	1	0.22%
200001-250k	4	0.89%
250001-300k	1	0.22%
Sub-total		100%
Vacant	40	
Total	491	

Enterprise Bargaining

The Workplace Agreements outline the working conditions for all staff. Both agreements are based on flexibility within the workplace, with a strong commitment to a high standard of customer service. The two current Workplace Agreements are for a five year duration. These provide a high degree of security for staff while providing industrial stability for Council.

Occupational Health and Safety

The OH&S Action Plan has been developed in consultation with the Occupational Health & Safety Committee. This plan, which has been endorsed by the Management Executive Team, outlines the programs, objectives and strategies for the ensuing twelve months.

The linking of OH&S targets to bonus payments, regular internal/external audits and the City Manager's Safety Awards are examples of strategies contained within the Action Plan.

Council participated in the industry wide Healthy Lifestyle program. This involved employee skin screening, fitness assessments and seminars on health and nutrition. Training for all staff has been provided on a wide range of occupational health and safety issues including:

- Confined Spaces
- Hazardous Management and Identification
- Emergency Evacuations (Fire Wardens)
- First Aid
- Workzone Traffic Management
- Hazardous Substances
- Safe lifting practices

Equal Employment Opportunity

The Equal Opportunity (EO) Committee has a 3 year EO Plan to ensure EO is at the forefront of the organisation. The EO Muffin Day was held again with great success to remind staff of the importance of Equal Opportunity. The committee intends to undertake other events annually.

Staff Training and Development

Council continues to provide training opportunities for staff at all levels to participate in a wide range of learning and career development programs.

The Workplace Agreements make provision for Council supported study leave with 28 staff availing themselves of this option which provides paid time off work or financial assistance.

In house training programs have been conducted based on training needs identified during individuals performance reviews. This training has included computer based training, corporate system training, and OH&S training.

Council provides opportunities for young people residing within or attending school within the Council area to participate in Work Experience programs.

All new staff participate in an extensive Induction Program.

Elected Member Training and Development

The Elected Members' Conferences, Seminars and Training and Development Policy was endorsed on 13 June 2006 and amended on 27 February 2007. The following training programs have been completed in the 2009/2010 financial year.

Date	Description & Number of Elected Members in attendance (noted in brackets)
9/2/10	TAFE IVEC Computing (1)
17/3/10 - 18/3/10	SAROC & State Executive Meeting (1)
22/4/10 - 23/4/10	LGA Showcase & Annual General Meeting (2)
17/5/10 - 20/5/10	LGMA Congress & Expo 2009 (held locally) (8)
10/6/10	Election Survival Guide Forum (1)

Freedom of Information Statistics

Twenty five applications under the Freedom of Information Act were received by Council for the twelve months to 30 June 2010.

One application was brought forward from the previous year.

Twenty six applications were completed.

One application was refused, either totally or partially, as follows:- One Division 1 Section 20 (d) Records do not exist.

Freedom of Information Information Statement

This Information Statement is published by the City of Port Adelaide Enfield in accordance with the requirements of the Freedom of Information Act 1991. The City of Port Adelaide Enfield is pleased to comply with the legislation and publishes an updated Information Statement every twelve months.

1. Structure and Functions of the Council

1.1 Full Council

The City of Port Adelaide Enfield is made up of Elected Members and paid staff who make decisions and undertake works on behalf of the community. The Council, consisting of the Mayor and seventeen Ward Councillors, is the decision-making body on all policy matters. The Mayor and Councillors represent the interests of the community and ultimately are responsible for the workings of the Council. Elected Members vote on what action will be taken with regard to issues brought before the Council. Ordinary meetings of Council are held once a month on the second Tuesday of every month commencing at 7.00pm. Members of the public are welcome to attend.

While Elected Members receive an allowance for expenses, they are volunteers who want to be involved in making the City a better place in which to live. Elected Members often make difficult decisions about complex and important matters.

Elected Members are assisted by paid staff who work under the direction of the City Manager. Staff implement decisions made by Council, give advice and perform the daily works necessary to keep the Council operating. The City Manager is responsible for all staffing matters.

1.2 Development Assessment Panel

The Development Assessment Panel meetings are held every three weeks on a Wednesday at 7.00 p.m. The Development Assessment Panel makes decisions on development applications. Members of the public are welcome to attend.

1.3 Committees

Four Committees formed by Council to assist in streamlining the Council's business are as follows:

- **Chief Executive Officer Performance Development Review Committee:**
Advises Council on the performance of the Chief Executive Officer and meets as and when required.
- **Enterprise Bargaining Committee:**
The Enterprise Bargaining Committee meets as and when required to negotiate the Enterprise Agreement with staff.
- **Audit Committee:**
The Audit Committee monitors and makes recommendations to Council on a range of financial and related matters set out in the Audit Committee's "Terms of Reference". The Audit Committee generally meets quarterly on the third Tuesday of February, May, August and November.
- **Strategic Planning and Development Policy Committee**
The Strategic Planning and Development Policy Committee has been established pursuant to Section 101A of the Development Act 1993. The Committee has been established to provide advice to the Council in relation to the extent to which the Council's strategic planning and development policies accord with the State Government's Planning Strategy and to assist Council to undertake strategic planning and monitoring to achieve orderly and efficient development within the area. The Committee generally meets following the conclusion of the Council meeting on the second Tuesday of each month where agenda items require that a meeting take place.

1.4 Agendas and Minutes

Council, Committee and Development Assessment Panel Agendas are placed on public display not less than three days prior to meetings. Minutes of the meetings are on display within five days of that meeting having been held at the principal office and at all Council libraries.

Meeting agendas and minutes also appear on Council's web site www.portenf.sa.gov.au

1.5 Workshops

From time to time Elected Members may request, by resolution of Council, for further detailed information to be provided on a specific issue prior to making a decision, in a less formal atmosphere than a Council or Committee Meeting. On other occasions the Administration in consultation with Elected Members may arrange for the conduct of workshops as required. In these instances a workshop or information briefing may be held, where Elected Members and Administration staff are able to discuss matters in a more open environment. Workshops and/or information briefings are open to the public, however, members of the public are not able to participate in the discussions.

1.6 Working Parties and Groups

A number of Council Working Parties, Management and Staff Working Parties and groups comprising Elected Members, staff and members of the community have been established to examine and investigate specific issues.

These include:

- Aboriginal Advisory Panel
- Australia Day Awards Selection Panel
- Building Fire Safety Panel
- Information Technology Strategic and Policy Group
- Local Heritage Incentive Fund Grants Scheme Panel
- Management Executive Team
- Administration Staff Occupational Health, Safety and Welfare Committee
- Field Staff Occupational Health, Safety and Welfare Committee
- Parks Community Centre Occupational Health, Safety and Welfare Committee
- Open Space Group
- Parks Community Centre Liaison Committee
- Special Projects Group
- Urban Projects Coordinating Group
- Various Grants Selection Panels
- Youth Advisory Group

1.7 Delegations and Policy Manual

The City Manager has been conferred with delegated authority from Council to make decisions in relation to those matters which fall within the scope of the delegations. In many of those instances the City Manager has sub delegated his powers and functions to other relevant Council staff. The Council has also delegated authority to the Development Assessment Panel to make decisions regarding Development Applications received for various forms of development.

The delegations from the Council and in turn, the sub delegations from the City Manager are listed in the City of Port Adelaide Enfield Delegations and Sub-Delegations Manual and Policy Manual. The delegations are reviewed annually by Council in keeping with the legislative requirement of the Local Government Act 1999 to review delegations under that Act at least once in every financial year.

2. Services for the Community

Council makes decisions on policy issues relating to the services that are provided for members of the public. These services currently include:

City Manager's Office

- Governance
- Human Resource Management
- Risk Management
- Internal Audit

Corporate Services

- Administrative Services
- Annual Business Plan and Budgeting
- Call Centre
- City Development
- City Planning
- Corporate Planning
- Customer Services
- Financial Management
- Freedom of Information
- Geographic Information System
- Information Technology
- Land & Property Asset Management
- Parks Community Centre
- Property Management
- Public Conveniences
- Public Relations
- Publications
- Rates
- Records Management
- Statutory Accounting
- Strategic Planning, Environmental, Social and Economic
- Special and Strategic Projects
- Urban Planning

Technical Services

- Depot Operations
- Engineering and Works Design
- Fleet Management
- Forward Works Program
- Machinery Operations
- Parks and Gardens
- Stormwater Drainage and Management
- Street Lighting
- Street Trees and Nature Strips
- Streets and Footpaths
- Traffic and Parking Management

Environmental Services

- Development Assessment
- Dog and Cat Management
- Environmental Health
- Food Inspection/Safety
- Heritage Advice
- On-Street Parking
- Sanitation
- Waste Management

Community Development

- Aboriginal Development
- Alcohol Free Zones
- Arts and Culture
- Awards
- Community Centres
- Community Development
- Community Grants
- Community Halls
- Community Information
- Community Services

Community Development cont.

- Community Transport
- Cultural Development
- Graffiti Management
- Home and Community Care
- Libraries and Council Offices (inc. Local History)
- Recreation and Sport
- Special Events
- Supported Residential Facilities Program
- Visitor Information Centre
- Volunteers
- Youth Development

3. Public Consultation

3.1 Council Meetings

Members of the public have a number of opportunities to put forward their views on particular issues before Council. These are:

- Deputations - with the permission of the Mayor and/or Committee Presiding Member, a member of the public can address the Council/Committee personally or on behalf of a group of residents.
- Petitions - written petitions can be addressed to the Council on any issue within the Council's jurisdiction.
- Written Requests - a member of the public can write to the Council on any Council policy, activity or service.
- Elected Members - members of the public can contact Elected Members of Council to discuss any issue relevant to Council.
- World Wide Web – Council has a web presence www.portenf.sa.gov.au which provides an opportunity for comment and feedback.

3.2 Public Consultation

The City of Port Adelaide Enfield consults with the community on particular issues that affect their neighbourhood and has adopted a Public Consultation Policy to assist this process. Consultation with residents can take a variety of forms including:

- Hand delivered or posted circular letters
- Letters personally addressed to individuals, including questionnaires
- Street Resident Advisory Committees are formed to consider traffic management in local areas. Public meetings may also be called to advise residents and provide opportunity for feedback.
- Information via Council's newspaper "Pen2Paper"
- Advertising in local newspapers
- Various pamphlets or publications
- Telephone sample surveys
- Door to door market research sampling
- Public Meetings
- Focus Groups
- Publication of information on Council Website
- Exit Surveys
- Public Displays
- Call for Submissions to Council
- Presentations to Special Interest Groups

4. Access to Council Documents

4.1 Documents Available for Inspection

The following documents are available for public inspection from Customer Service Officers at the principal Council Office, 163 St Vincent Street, Port Adelaide, during office hours. Members of the public may purchase copies of these documents by payment of the fees set out in the Fees and Charges Register (subject to review by Council in July each year).

Many of these documents are free of charge to the public and many are available on Council's web site. Documents are listed under Departmental heading.

Those documents with an asterisk () are available for a small charge.*

City Manager's Office

- Agendas and Minutes – Council
- Agendas and Minutes – Development Assessment Panel
- Agendas and Minutes – Audit Committee
- Annual Report
- City Plan 2010-2016
- Code of Practice – Confidentiality Provisions – Local Govt Act 1999
- Council By-Laws
- Council Policies
- Elected Members Code of Conduct
- Emergency Response Procedures
- Employee Code of Conduct
- Information Handbook
- Occupational Health and Safety Policy and Procedures
- Register of Elected Members' Interests
- Salary Register and Award Conditions

Corporate Services Directorate

- Annual Business Plan
- Assessment Record *
- Audited Financial Statements *
- Budget Documents: *
 - Program Performance Budget
 - Line Item Budget
- Corporate Plan 2008-2012
- Development Plan Amendments *
- Environmental Strategic Plan 2003-2006
- Extracts from Delegations and Sub-Delegations Manual
- Planning Amendment Reports *
- Schedule of Fees and Charges
- Voters Roll: * - Whole Area - Ward
- Social Development Strategy 2008-2012

Community Development Directorate

- Community Information Directory 2007-2008
- Community Services Information
- Cultural Plan and Cultural Issues Paper
- Disability Discrimination Act Action Plan
- Freedom of Information Statement
- Healthy Ageing Plan
- Library Management Plan
- Recreation Plan 2006-2010
- Sport and Recreation Directory 2003
- Tourism Plan 2006-2010
- Visitor Information Centre Business Plan and Marketing Plan
- Visitor Information Guide
- Youth Strategic Plan and Issues Paper

Environmental Services Directorate

- Composting Information
- Development Application Information
- Development Guidelines
- Development Plan (available for viewing only)
- Environmental Health Management Plan
- Fences and the Law
- Fire Safety
- Food Vans - Mobile
- Heritage Management Strategies
- Planning Register
- Recycling Collection Dates

Technical Services Directorate

- Footpath Construction Program
- Forward Works Program
- Local Area Bike Plan
- Open Space Plan 2006-2010
- Parks and Gardens Construction Program
- Parking Controls Register
- Public Roads Register
- Public Works Specifications
- Roadworks Construction Program
- Stormwater Drainage Location and Construction Program
- Traffic Control Construction Program
- Underground Connections - Requirements and Application Forms

4.2 Policy Documents

The Council has adopted the policies listed on pages 2 & 3. Policies are reviewed on an annual basis.

Enquiries regarding procedures for inspecting and purchasing Council's policy documents should be made during normal office hours and addressed to:

- Clerical Officer
Strategic & Corporate Policy Section
163 St Vincent Street Port Adelaide SA 5015
Ph 8405 6957 raelene.mackellar@portenf.sa.gov.au

4.3 Other Information Requests

Information not included in Clause 4.1 will be provided, if possible, without referral to the provisions of the Freedom of Information Act 1991.

The City of Port Adelaide Enfield is pleased to provide information to residents/ratepayers wherever possible. Some information is available for viewing at no charge or for a nominal reproduction charge if copyright does not exist. In some cases, where extraordinary staff time is required to comply with the information request, charges may be imposed to recover costs. Requests for other information will be considered in accordance with the Freedom of Information Act 1991. Under this legislation, an application fee must be forwarded with the request unless the applicant is granted an exemption.

Freedom of Information

Should the applicant require copies of any documents requested pursuant to a Freedom of Information request, charges as set out in the Request for Access to Information form may apply. Freedom of Information Request forms are available from:

- Council's Website www.portenf.sa.gov.au
- Customer Service Centre by phoning 8405 6600 during business hours, 8.30am-5.00pm.

Council Offices located at:

- Civic Centre, 163 St Vincent St, Port Adelaide.
8.30am-5.00pm Mon-Fri

During Library hours at:

- Greenacres Library - Council Office,
2 Fosters Rd, Greenacres
- Enfield Library - Council Office,
1 Kensington Cres, Enfield
- Parks Library - Council Office,
2-46 Cowan St, Angle Park

Forms and enquiries should be directed to either:

- Mark McShane
Freedom of Information Officer
City of Port Adelaide Enfield
PO Box 110 Port Adelaide SA 5015
Ph. 8405 6707 mark.mcshane@portenf.sa.gov.au
- Dion Trimmer
Freedom of Information Officer
City of Port Adelaide Enfield
PO Box 110 Port Adelaide SA 5015
Ph. 8405 6769 dion.trimmer@portenf.sa.gov.au

Applications will be responded to as soon as possible within the statutory thirty days of Council receiving the Freedom of Information Request together with the application fee or proof of exemption.

5. Amendment of Council Records

A member of the public may gain access to Council documents to make amendments concerning their personal affairs by making a request under the Freedom of Information Act 1991. A member of the public may then request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date.

To gain access to these Council records, a member of the public must complete a Freedom of Information Request for Access form as indicated above, outlining the records that he/she wishes to inspect, and forward to the Freedom of Information Officer.

National Competition Policies, Local Purchasing and Competitive Tendering

National Competition Policy

Council does not operate any significant business activities within either Category 1 or Category 2. Council has received no complaints about the application of competitive neutrality during the 2009/2010 financial year.

Prior to gazettal on 21 August 2008, Council By-laws were subjected to the requirements of Section 247 of the Local Government Act 1999 in relation to avoiding restricting competition to any significant degree. The By-laws have been in force since 21 December 2008 and have not been amended since that time.

Use of Local Goods and Services

Council has adopted the Council Policy - Use of Local Goods and Services in accordance with Section 49(1)(a) of the Local Government Act 1999. Subject to the competition principles applicable to Local Government and Trade Practices legislation, Council wherever possible pursues its policy of using local goods and services.

The location of manufacturers of goods and the supplier of services is a factor considered along with a range of others when purchasing goods and services. Local suppliers are given the opportunity to tender and quote for the supply of goods and services based on and within the parameters of the Council Policy - Use of Local Goods and Services.

Competitive Tendering

Council has adopted the Council Policy - Competitive Tendering in accordance with Section 49(1)(a) of the Local Government Act 1999 which addresses competitive tendering and the use of other methods to ensure that services are delivered cost effectively. All contracts awarded by the Council were done so in accordance with this Policy and were subjected to competitive tendering to ensure services were delivered cost effectively.

The Policy specifies that Council staff will not be required to actively compete with external groups for retention of their work and potentially their ongoing position in Council.

In accordance with Council Policy - Contracts and Tendering tenders are called for goods and services over \$50,000. Tenders with a value of over \$500,000 are submitted to Council for approval.

The City of Port Adelaide Enfield is committed to continuous improvement through the measurement of performance against key performance indicators in Council's strategic management plans, principally the Corporate Plan and the Annual Program Performance Budget.

Management Plans for Community Land

Council maintains its Community Land Register in accordance with the Local Government Act 1999 and the relevant Regulations.

Council has adopted Community Land Management Plans as follows:-

- Passive Recreation Reserves
- Active Recreation Reserves
- Leased, Licensed or Short-Term Hired Community Facilities
- Off Street Car Parks
- Commercial Property
- Stormwater/Drainage Reserves
- Operational Assets

All Community Land Management Plans prescribe Performance Targets and Strategies, Actions and Performance Measures in response to Management Plan Objectives.

On 15 July 2009, Council received Minister for State/Local Government Relations approval of a proposal to revoke the community land classification from portion of Lot 101 Brougham Place, Alberton (Alberton Oval) to facilitate a sale and boundary re-alignment with adjacent land owned by the Port Adelaide Football Club. The community land classification of the portion was revoked by Council resolution on 20 August 2009.

By resolution dated 8 December 2009 the community land classification of drainage reserve (Lot 25) located within the State Sports Park, Gepps Cross was revoked for the purpose of its partial amalgamation with the Gepps Cross Super School site. Negotiations for a satisfactory stormwater solution for the site were still underway as at 30 June 2010.

During the 2009/2010 year, Council considered a proposal to revoke the community land classification of a portion of Nelcebee Street Reserve (Lot 802 Nelcebee Street) Osborne for it to be re-designated as public road associated with the Techport Development. Following public consultation and approval of the proposal by the Minister for State/Local Government Relations on 26 March 2010, the community land classification of the portion was revoked by Council resolution on 11 May 2010.

On 15 April 2010, pursuant to the Crown Land Act 1929, the Minister for Environment and Conservation resumed the following land from the Council for the South Road Superway development:

- Drainage Reserve, Section 7639, Hundred of Port Adelaide, County of Adelaide
- Drainage Reserve, Allotment 502 in Deposited Plan 34439, Hundred of Port Adelaide, County of Adelaide
- Drainage Reserve, Allotments 1005 and 1006 in Deposited Plan 58412, Hundred of Yatala, County of Adelaide
- Drainage Reserve, Allotment comprising Pieces 102 and 103 in Deposited Plan 70577, Hundred of Yatala, County of Adelaide

- Drainage Reserve, Allotment 29 in Deposited Plan 71326, Hundred of Port Adelaide, County of Adelaide
- Drainage, Wetlands and Environmental Tourism Reserve, Allotment comprising Pieces 571, 572 and 573 in Deposited Plan 68116, Hundred of Port Adelaide, County of Adelaide

On 10 June 2010, pursuant to the Land Acquisition Act 1969, the Commissioner of Highways acquired the following land from Council for the South Road Superway development:

- Lot 4, South Terrace, Wingfield, being the whole of Allotment 4 in Deposited Plan No. 41775, comprised in Certificate of Title volume 5268, folio 37.
- Lot 5, Davis Street, Wingfield, being the whole of Allotment 5 in Deposited Plan No. 20820, comprised in Certificate of Title volume 5451, folio 784, subject to the easement created by T2020479 to the council for the area.

By resolution dated 14 July 2009 Council endorsed the purchase from the Minister for Education of the former Taperoo Primary School site, Lot 2 Seabourne Road, Taperoo, comprising an area of 43,020 square metres. The land purchase was completed in January 2010. The land provides additional open space and will be considered as part of an Open Space Master Plan to ensure a holistic approach is adopted for future recreational needs in this area.

During the 2009/2010 financial year Council received land dedicated as reserves and classified as community land as a result of land divisions as follows:-

- City View Boulevard, Northgate (Allotments 2004 & 2007) - comprising 1,837 square metres
- The Strand, Northgate (Allotment 2008) - comprising 3,395 square metres
- Gulnare Grove, Northgate (Allotments 2009 & 2010) - comprising 2,505 square metres
- Proclamation Road, Northgate (Allotments 3001 & 3005) - comprising 458 square metres
- North Parkway, Northgate (Allotment 3002) - comprising 2,625 square metres
- East Parkway, Northgate (Allotments 3003 & 3004) - comprising 480 square metres
- Perkins Drive, Port Adelaide (Allotment 310) - comprising 13,340 square metres
- Kimberley Street, Mansfield Park (Allotments 301 & 600) - comprising 181 square metres

Council Profile, Representation Quota, Allowances & Decision Making Structures, Codes, Registers

Council Profile

The City of Port Adelaide Enfield has 18 Elected Members including the Mayor.
 Number of Electors: 72,186
 Number of rateable assessments: 57,966
 Number of residents: 111,455
 Number of Wards: 7

Average Representation Quota

The City of Port Adelaide Enfield is divided into seven wards and is represented by the Mayor and 17 Councillors. The area currently has 72,186 electors which equates to one elected member per 4,010 electors. Councils of a similar size and type have an average representation quota ranging from 4,010 to 5,397 per elected member. A review pursuant to Chapter 3 Part 1 Division 2 of the Local Government Act 1999 has been completed. The changes will become effective at the Periodical Election held in November 2010. The Act also allows 'eligible electors' to make their own submissions on altering the boundaries of the council or on the composition of the council, rather than waiting for the statutory period of six years to pass.

These provisions are found in Section 28 of the Local Government Act 1999.

A copy of this section of the Act is available at the Council's Civic Centre - see back cover for details.

Code of Conduct

A list of the codes of conduct or practice required under the Local Government Act 1999 or Local Government (Elections) Act 1999

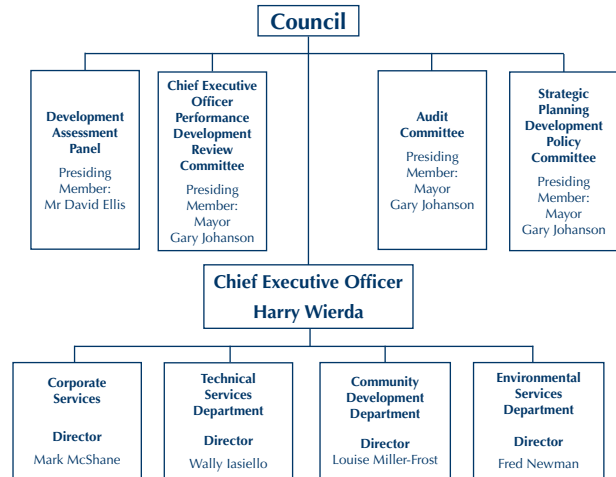
- Elected Members' Code of Conduct – Section 63
- Employees' Code of Conduct – Section 110
- Code of Practice for use of Confidentiality provision under the Local Government Act – Section 92

Registers

A list of the registers that are required to be kept under this Act or Local Government (Elections) Act 1999

- Register of Interest (Members) – Section 68
- Register of Allowance and Benefits – Section 79
- Register of Remuneration, Salaries and Benefits – Section 105
- Register of Interests (Officers) – Section 116
- Register of Community Land – Section 207
- Register of Public Roads – Section 231
- Register of By-Laws – Section 251

City of Port Adelaide Enfield Organisational Chart



Council and Committee Meetings

Council and Committee Meetings of the Port Adelaide Enfield Council are held in the Council Chamber at 62 Commercial Road, Port Adelaide. Council Meetings are conducted on the second Tuesday of each month.

Council currently has the following committees:-

- Audit Committee
- CEO PDR Committee
- Enterprise Bargaining Committee
- Strategic Planning and Development Policy Committee

All Council, Committee and Development Assessment Panel meetings are open to the public. The Agenda, Report and Minutes for each meeting are public documents and are available at the Council Offices and libraries or at www.portenf.sa.gov.au

Development Assessment Panel

The Development Assessment Panel meetings are held every three weeks on a Wednesday at 7.00pm. The Development Assessment Panel is an independent panel comprising 3 Elected Members and 4 independent members with specialist qualifications and experience who make decisions on development applications.

Information on allowances paid to Elected Members

Information on allowances paid to members of the Council or a Council Committee

- Mayor \$60,000
- Deputy Mayor \$18,750
- Councillors \$15,000

Members of the Development Assessment Panel receive a sitting fee of \$546 per meeting and the Presiding Member \$654 per meeting.

Independent Members of the Audit Committee receive a sitting fee of \$561 per meeting.

Decision making structure of the Council

The Council's principal power to make decisions is the Local Government Act 1999. A number of other Commonwealth and State Acts also provide Council with the power to make decisions. Council delegates some of its powers to the City Manager, pursuant primarily to Section 44 of the Local Government Act 1999. Delegations are set out in Council's Delegations and Subdelegations Manual; the Manual is available on Council's website www.portenf.sa.gov.au or from Council's Offices and is reviewed annually.

Name of Committee/ Panel	Roles & functions	Regulatory/ Advisory	Meetings	Delegation
Council	Meets on a regular basis to consider reports and recommendations from the Chief Executive Officer and Administration, set budgets, meet statutory requirements, consider committee reports and to make decisions on strategies and policies for the future of the area.	Regulatory	Meets on 2nd Tuesday of every month	
Development Assessment Panel (DAP)	Membership - three Elected Members & four Independent Members The role of the DAP is: <ul style="list-style-type: none"> to consider all development applications referred by Council Officers for decision; to act as a delegate of the Council in accordance with the requirements of the Development Act; and to provide advice and reports to the Council on trends, issues and other matters relating to planning or development that have become apparent or arisen through its assessment of applications under this Act. 	Regulatory	Held every three weeks on Wednesday	Delegated authority from Council under Section 20 of Development Act 1993
Audit Committee Sect 126 Local Government Act	Membership - three Elected Members & two Independent Members The Audit Committee is responsible for: <ul style="list-style-type: none"> Reviewing annual financial statements to ensure that they present fairly the state of affairs of the Council; Proposing, and providing information relevant to, a review of the Council's strategic management plans or annual business plan; Proposing, and reviewing, the exercise of powers under Section 130A; If the Council has exempted a subsidiary from the requirement to have an Audit Committee, the functions that would, apart from the exemption, have been performed by the subsidiary's Audit Committee; Liaising with the Council's auditor; and Review the adequacy of the accounting, internal control, reporting and other financial management system and practices of the Council on a regular basis. 	Advisory	Held quarterly on the 3rd Tuesday of the relevant month	Recommendations referred to Council
Chief Executive Officer Performance Development Review Committee (CEOPDR Committee)	The Committee is established for the purpose of determining in conjunction with the Chief Executive Officer, relevant Key Results Areas (KRAs) and Key Performance Indicators (KPIs) for the Chief Executive Officer and for undertaking the formal review process of the performance of the Chief Executive Officer against the agreed KRAs and KPIs in accordance with these Terms of Reference.	Advisory	Annually	Delegated authority from Council under Section 41 Local Government Act 1999
Building Fire Safety Panel	The role of Building Fire Safety Panel is to investigate and to ensure that owners are maintaining proper levels of fire safety in their buildings, and where deficiencies are identified, require that owners improve the fire safety standards to a minimum acceptable level. The BFSP aims to achieve this by undertaking proactive inspections, responding to public concerns, and action South Australian Metropolitan Fire Service reports that relate to deficiencies identified. Note: The Building Fire Safety Panel has no Elected Member representative.	Regulatory	At least every four weeks on Wednesday	Section 71 Development Act 1993 and Development Regulations 1993
Strategic Planning Development Policy Committee	Membership - All Elected Members The role of the Strategic Planning and Development Policy Committee is as follows:- <ul style="list-style-type: none"> To provide advice to the Council in relation to the extent to which the Council's strategic planning and development policies accord with the Planning Strategy. To assist the Council in undertaking strategic planning and monitoring. To act as the Council's delegate in relation to strategic planning and development policy issues. 	Regulatory	As required on the second Tuesday of the month immediately following the conclusion of the ordinary Council meeting	Section 101 Development Act 1993 and Section 41 Local Government Act 1999

Council and Committee Meetings - Confidential Items & Review of Council Decisions

Confidential Items

The Local Government Act 1999 specifies that Council meetings be held in a public place, but on occasions this principle is outweighed by the need to keep the information or discussion confidential.

Instances where Council was satisfied that it was necessary to exclude the public and consider agenda items in confidence have been recorded. During 2009 – 2010 the issues considered in accordance with Section 90(2) and Section 90(3) of the Local Government Act 1999, are contained in the following table:

Date	Item	Title	Local Government Act 1999 Section
14 July 2009	Item 12.4.9	Offer to purchase property - Allotment 2 in Deposited Plan 34492 in the area named Taperoo, being the whole of the land described in C/T Vol 5096 Folio 832	Section 90 (2) and 90(3)(d)
14 October 2009	Item 5.1 and 5.2	CEO Performance Development Review	Section 90 (2) and 90(3)(a)
10 November 2009	Item 12.4.7	Offer to purchase former Port Adelaide Primary School Webb Street Queenstown	Section 90 (2) and 90(3)(d)
9 March 2010	Item 12.4.12	Offer to purchase former Port Adelaide Primary School Webb Street Queenstown	Section 90 (2) and 90(3)(d)
11 May 2010	Item 12.5.4	Investigation Regarding alleged Breach of Code of Conduct for Members of the Council	Section 90 (3)(a)

Confidentiality Orders pursuant to Section 91(7) Local Government Act require documents to remain confidential for a specified period of time. During 2009 – 2010 instances where documents were considered in accordance with Section 91(7), to be kept confidential are listed in the following table:-

14 July 2009 - Council Meeting	Council Meeting Item 12.4.9 CL-1606 Offer to purchase property - Taperoo
14 October 2009	CEO Performance Development Review Item 6 Page CEO PDR 103
10 November 2009	Council Meeting Item 12.4.8 Offer to Purchase former Port Adelaide Primary School

The table below identifies the grounds on which the Council considered the matters and determined to exclude the public from the discussion and the related documentation.

Local Government Act 1999 Relevant Section	Description
90 (2)	A council or council committee may order that the public be excluded from attendance at a meeting to the extent (and only to the extent) that the council or council committee considers it to be necessary and appropriate to act in a meeting closed to the public in order to receive, discuss or consider in confidence any information or matter listed in subsection (3) (after taking into account any relevant consideration under that subsection).
90 (3)	The following information and matters are listed for the purposes of subsection (2):
90 (3) (a)	Information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);
90 (3) (d)	Commercial information of a confidential nature (not being a trade secret) the disclosure of which - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest;
91 (7)	However, subsections (4), (5) and (6) do not apply to a document or part of a document if – (a.) The document or part relates to a matter dealt with by the council or council committee on a confidential basis under Part 3; and (b.) The council or council committee orders that the document or part be kept confidential.

Review of Council Decisions

This section deals with complaints that require formal review by Council. Nothing in this section prevents a person from making a complaint to the Ombudsman at any time under the Ombudsman Act 1972

The number of applications for review made under this section – One

The kinds of matters to which the applications relate – Development Application

The outcome of applications under this section – Resolved following internal investigation by the Complaints Officer and correspondence to the complainant

Such other matters as may be prescribed by the regulations - Nil

Strategic Management Plans

City of Port Adelaide Enfield's Performance in Implementing Strategic Management Plans under Section 122 of the Local Government Act 1999

City of Port Adelaide Enfield's Performance in Implementing Strategic Management Plans under Section 122 of the Local Government Act 1999

During 2009-2010 Council has continued to comply with Section 122 of the Local Government Act 1999, developing and reviewing plans within its strategic management planning framework.

Council's strategic management planning framework is underpinned by its City and Corporate Plans.

- The City Plan, Council's outward looking strategic document that represents community expectations, was completed and adopted in February 2010.
- The Corporate Plan, an internally focussed document that establishes how Council will respond to and implement the goals and objectives within the City Plan, was completed and adopted in March 2008. Council has commenced a review of its Corporate Plan following the adoption of the City Plan 2010-2016, which will be completed in 2010/2011.

Further strategic plans build on the foundation of the City and Corporate Plans and implement the strategies and objectives of the foundation documents.

During 2009-2010 further implementation of the strategies and performance indicators contained within the Council's Corporate Plan occurred through Council's section planning process, where Departments take responsibility for ensuring a key performance indicator in the Corporate Plan is met through the work undertaken throughout the year.

The following strategic / management plans were completed during the reporting period:

- City Plan 2010-2016
- Recreation Assets Needs Analysis
- State of Economy Report
- Sustainable Water Use Plan

A corporate strategy performance and projection table follows. It details Council's performance during 2009-2010 with respect to key performance indicators and targets identified in the Corporate Plan 2008-2012.

Strategic Management Plans 2009-2010

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
City Manager			
Identify key industry stakeholders, establish relationships and define roles and responsibilities, to enable a coordinated approach to Emergency Response.	Business Continuity Plan, Emergency Response Plan and OHS&W and Insurance Management effectively maintained Relationships established with major stakeholders and roles and responsibilities defined	Annual Review The Business Continuity and the Emergency Response Plans have been reviewed and implemented 2008/2009 The Emergency Response Plans have been reviewed and implemented and launched onto website	Annual Review
Promote a Governance framework which reflects high standards in Corporate Governance.	Registers administered to ensure legislative compliance Notification of Council and Committee meetings provided as per Local Government Act 1999 Administrative support provided to the Mayor, Elected Members and Executive Staff Civic Functions facilitated	100% Registers updated as required 100% Notification of Council and Committee meetings provided 100% Support provided to Elected Members To meet Schedule Civic Functions facilitated during the year	100% 100% 100% To meet Schedule
Provide effective risk mitigation system to comply with legislation.	OSH&W, Risk and Insurance Systems comply with legislation Injury Management is effective and meets Workcover Performance Standards Effective OHS&W, Risk and Insurance Policies (including Agreements, Licences and Permits) provided and reviewed Effective and efficient Claims Management service provided (Motor Vehicles, Asset Loss, Public Liability, Third Party Recoveries, Workers Compensation, Journey and Income Protection) Awareness of risk factors associated with the work places and work practices increased	100% OSH&W, Risk and Insurance Systems complied with legislation 100% Injury Management is effective and meets Workcover Performance Standards as per audits Annually OSH&W, Risk and Insurance Policies (including Agreements, Licences and Permits) provided and reviewed Audited annually Claims Management service provided (Motor Vehicles, Asset Loss, Public Liability, Third Party Recoveries, Workers Compensation, Journey and Income Protection) Risk Treatments reviewed annually Awareness of risk factors associated with the work places and work practices increased during the year via audits	100% 100% Annually Audited annually Risk Treatments reviewed annually
Provide an effective and efficient Human Resource service.	Analysis, review and reports are provided on Workforce data Employee Self-Service system (ESS) developed and implemented	Monthly Analysis, review and reports are provided on Workforce data through the year 2009/2010 Employee Self-Service system (ESS) developed and is in the implementation stage	Monthly
Provide up to date HR policies in line with legislation, performance standards and work place agreements.	Human Resource policies reviewed	Annually Human Resource policies reviewed	Annually
Promote industrial harmony, applying probity to all negotiations and practices.	Council's opportunities within the new industrial relations environment optimised Continuous, effective workplace negotiations and industrial relations stability promoted via direct management liaison with employee representatives on workplace practice and issues	100% compliance with Workplace Relations Act Council's opportunities within the industrial relations environment optimised Bi-annual meetings Monitoring of agreements occurred during the year	100% compliance with Workplace Relations Act Bi-annual meetings
Implement training and development programs that emphasise people management objectives and corporate values.	Three year Corporate Training and Development Plan established Staff individual training plans completed and implemented Four year Elected Members' Training and Development Plan established	Annually (April) Due to changes in staff, pressing demands and technology changes the plan is still in establishment stage Annually (September) Staff individual training plans completed via PDR process Annually (March) Due to changes in staff, pressing demands and technology changes the plan is still in establishment stage	Annually (April) Annually (September) Annually (March)

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
Engage competent people with the relevant breadth and depth of competencies and skills.	Recruitment and Selection complies with legislative requirements Psychological profiling of candidates (to support best match to position) implemented.	100% Recruitment and Selection delivered within legislative requirements 2009/2010 Psychological profiling of candidates (to support best match to position) undertaken	100%
Remunerate staff in accordance with the industrial and legislative requirements.	Payroll staff ensure Council employees are paid in accordance with Workplace Agreements and Awards Income Protection and Workers Compensation claims administration is provided effectively and in line with performance standards	Fortnightly Council employees are paid in accordance with Workplace Agreements Audited annually Income Protection and Workers Compensation claims administrated	Fortnightly Audited annually
Provide a safe, discrimination free, work environment.	Equal Opportunity (EO) Management Plan reviewed EO Contact Officers Meetings Awareness of EO promoted throughout organisation	Annually Equal Opportunity (EO) Management Plan reviewed by committee Quarterly Equal Opportunity committee met quarterly Annually Awareness of EO promoted throughout organisation	Annually Quarterly Annually
Provide traineeships and work experience to enhance the City's work force skills.	Positions identified within all Directorates that provide traineeship / apprenticeship opportunities	Annually (December) Limited activity undertaken with respect to traineeship / apprenticeship opportunities	Annually (December)
Community Development			
Provide community centres and spaces, halls, clubrooms and sporting facilities as a focal point for community development, recreation and physical activities.	Review of hall equipment Recreational Needs Analysis completed Information updated and available on Community Centres	Annual review Hall equipment reviewed. Schedule of replacement developed and being implemented 2008-2010 Recreational Needs Analysis report completed and endorsed by Council Annually Information re Community Centre activities and hiring continually updated on Council website and through brochures	Annual review Annually
Provide socially inclusive programs, activities and services that are equitably distributed and accessible to those most in need. Integrate social and cultural considerations into Council's projects.	Library Housebound Service Supported Residential Facilities visited to provide social opportunities to residents	250 per month 20,959 loans between 165 customers including 16 nursing homes Weekly SRF Team visit each SRF twice a week, amounting to approximately 800 visits in 12 months, with an additional 2790 hours of volunteer time. Volunteers and staff provide a range of social activities	250 per month Weekly
Integrate social and cultural considerations into Council's projects.	Partner with other Sections of Council to establish social and cultural projects and plans Develop community programs based on community engagement / consultation & demographic information	Consideration for all new projects & plans The Library installed picture rails to enable local artists to display their works Youth and Recreation Plan reviews completed. Submitted successful grant applicant to Dept of Health for OPAL project Consideration for all new projects & plans Projects undertaken include, Nunga Week, It Starts With Me, One & All Sailing Program, Girls Zone, Footprints, Port Festival "Open Access" Program	Consideration for all new projects & plans Consideration for all new projects & plans
Provide an integrated approach to the arts that reflects artistic innovation, contributes to local distinctiveness, sense of place and regional cultural identity.	Actions of Arts Plan implemented	2008-2012 New Arts Plan drafted and in consultation. Public Art Commission for Northgate/Lightsview progressing. Port to Port exchange completed	2008-2012
Collaborate with the aged care sector to promote positive ageing.	Networks in aged care promoted / maintained through attendance at Western Linkage & East collaborative programs	Monthly Formal linkages through Northern Collaborative and Western Linkages multi-agency meetings, as well as informal contacts	Monthly

Strategic Management Plans 2009-2010

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
Provide opportunities and encouragement for the community to express, explore and celebrate cultural heritage and diversity.	Event Schedule prepared Events to celebrate community cultural diversity held at all Community Centres	Annually Schedule of social and community development events implemented on annual basis through Community Services teams and Community Centres Annually Lefevre Garage Sale - 400 site holders and approx. 2500 attendees Kilburn Harmony Day - approx.150 attendees Lefevre Umbrella Fest - approx. 500 attendees Hillcrest Community Fair - 49 stalls, 2000 attendees	Annually Annually
Provide opportunities for the community to have input into the planning and evaluation of facilities, services and activities.	Aboriginal Advisory Panel Youth Advisory Group	Bi-monthly meetings Aboriginal Advisory Panel has met regularly Monthly meetings Youth Advisory Panel meets regularly and coordinates events such as the annual Skate Competition	Bi-monthly meetings Monthly meetings
Support and encourage the participation and self-determination of local Aboriginal and Torres Strait Islander communities.	Actions from Aboriginal Plan implemented Aboriginal Plan reviewed	100% within timelines Plan for Working With and For Aboriginal and Torres Strait Islander Community 2010-2015 prepared 2009-2011 Review of Plan will commence 12 months after implementation	100% within timelines 2009-2011
Enhance the City's tourism potential and event opportunities.	Implement PAE Tourism Plan	2006-2010 VIC components of Tourism Plan completed	2006-2010
Provide community facilities, opportunities and programs to address the social, recreational and cultural needs of the community.	Youth Plan prepared & implemented Recreation Plan implemented Library Management Plan 2007 implemented Lefevre Community Centre Master Plan prepared Public & Environmental Health Plan implemented. Home & Community Care Plan implemented Home & Community Care Plan reviewed National Service Standards for Home & Community Care internally reviewed	2008-2012 Consultation ongoing 2005-2009 Collaboration with Tennis SA and clubs continuing regarding facilities. 2002 Soccer Study Review commenced. Taperoo school site has been acquired from State Government to establish a recreation and sports precinct. Recreation Plan 2006-2010 Review commenced 2007-2012 On schedule 2009/2010 Completed. Construction has begun 2008-2012 Plan is being implemented 2005-2010 Ongoing Annually Consultation completed and recommendations brought forward to 2010/2011 Annually Review to be completed 2011	2008-2012 2007-2012 2008-2012 2005-2010 Annually Annually
Provide accessible financial assistance to support community initiated projects, activities and programs.	Community Grants program implemented according to Council Grants policies and procedures	85% of annual grants expended 92% of grants funds expended. The Community Grants program continued to provide essential support for community initiated projects and programs	85% of annual grants expended
Provide an extensive collection of up-to-date, multi-lingual, paper and technology based library resources to assist the community in its participation of learning and leisure activities.	Library Management Plan 2007 implemented	2007-2012 On schedule	2007-2012
Provide convenient access to Council services and resources.	Monitor: - Library visitor door count - Resolution rate at regional offices	Report annually 1,049,566 people visited the Library in 2009/2010, and 25,469 enquiries were processed by Library-Council Offices	Report annually
Provide a range of accurate and accessible community information including arts, culture and tourism.	Visitor satisfaction with information and services provided by the Visitor Information Centre	Counter mystery shopping conducted once per annum Mystery Shopping completed	Counter mystery shopping conducted once per annum
Provide the range and quality of open space to collectively meet the needs of the community and environment.	Actions of Open Space Plan implemented	2005-2009 Master Plans for Klemzig (ongoing) and Lefevre Community Centre (completed) building projects	

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
Provide opportunities for volunteering and acknowledge volunteer efforts.	<p>Training package provided for all new volunteers</p> <p>Sport & Rec Clubs provided with support for business planning and committee training</p> <p>Review opportunities available for volunteers</p> <p>Events held in Volunteer Week and at Christmas to recognise volunteer efforts</p>	<p>100% new volunteers trained Training Handbook and Orientation provided to all new volunteers</p> <p>Five sporting club business plans prepared annually Club Planning training completed for 2008-2010</p> <p>Annually Volunteer opportunities are reviewed as needs of programs change</p> <p>Annually Port River Dolphin Cruise was held to celebrate Volunteers Week 2010 - 49 volunteers attended. 255 Volunteers attended Christmas Dinner in November 2009</p>	<p>100% new volunteers trained</p> <p>Five sporting club business plans prepared annually</p> <p>Annually</p> <p>Annually</p>
Promote and encourage community safety initiatives.	<p>Factor Risk Management / Crime Prevention through Environmental Design (CPTED) principles into open space development, programs and event management</p> <p>Staff Training in CPTED Principles</p> <p>Factor safety initiatives into partnership arrangements with key agencies</p>	<p>Risk Management Plan completed for 100% relevant projects CPTED principles factored into all designs to date</p> <p>2009/2010 No further training undertaken in this planning period</p> <p>Monthly Network Meetings - Western Linkages - North East Collaboration Completed</p>	<p>Risk Management Plan completed for 100% relevant projects</p> <p>Monthly Network Meetings - Western Linkages - North East Collaboration</p>
Provide safe, efficient and sustainable community transport systems.	Community bus circuits reviewed	<p>Annually Annual review of circuits has been conducted</p>	Annually
Corporate Services			
Provide community centres and spaces, halls, clubrooms and sporting facilities as a focal point for community development, recreation and physical activities.	Facilities are affordable, accessible and good quality	<p>Annual inspections of facilities Annual inspections undertaken in accordance with schedule</p>	Annual inspection of facilities
Provide effective administration of Council's Community Land Register and maintenance of Community Land Management Plans.	<p>Community Land Register reviewed for compliance and Community Land Management Plans additions reported / recommended to Council</p> <p>Community Land Register compliant with the Local Government Act 1999</p> <p>Community Land revocation process compliant and achieved Ministerial and Council endorsement</p>	<p>Quarterly Review not commenced</p> <p>100% It is estimated that the Community Land Register is 90% compliant</p> <p>100% compliant Recent revocation processes have been endorsed by Council and the Minister for State/Local Government Relations. The Community Land revocation process is reviewed with each revocation undertaken</p>	<p>Quarterly</p> <p>100%</p> <p>100% compliant</p>
Evaluate local government land holdings to determine future management options.	Community Land Register reviewed with reference to the Open Space Plan and a list prepared of properties potentially surplus to Council requirements	<p>2009/2010 A review of surplus properties has not been undertaken due to staffing resources</p>	2010/2011
Provide effective administration of Council's commercial assets to maximise the commercial return.	Average commercial returns for Council properties (that are subject to either a new lease or market rent review)	<p>At least 90% of market rental (as assessed by a Licensed Valuer) Average rental returns maintained at least 90% of market value. Ongoing issue of leases, licences and permits as required</p>	At least 90% of market rental (as assessed by a Licensed Valuer)
Provide effective Corporate and Strategic planning systems that meet legislative requirements.	<p>City Plan 2010-2016 prepared in accordance with Section 122 of the Local Government Act 1999.</p> <p>Strategic Management Planning Framework reflects legislative requirements</p> <p>Corporate Plan integrated with Long Term Financial Plan</p>	<p>2009/2010 City Plan officially launched by the Mayor and City Manager on 5 May 2010</p> <p>Annually Strategic Management Planning Framework document currently under review</p> <p>2009/2010 Project has commenced</p>	<p>Annually</p> <p>2010/2011</p>
Effectively manage the preparation of annual business plan, annual budgets, the assessment of capital values for rating purposes, the declaration of rates and financial statement within statutory timeframes.	Procedures and methods for the annual levy of Council rates accord with the requirements of Chapters 8 and 10 of the Local Government Act 1999	<p>100% compliant Council's budget and rating requirements were compliant with the requirements of Chapters 8 and 10 of the Local Government Act 1999 for 2009/2010</p>	100% compliant

Strategic Management Plans 2009-2010

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
Prepare Council's long term Financial Management Plan to monitor and report on Council's financial sustainability.	Long Term Financial Plan and targets reviewed	Annually Review completed as a key element of Annual Business Plan and Budget preparation	Annually
Provide a high performance service to effectively and efficiently manage Council's corporate records.	Achieved at least an adequate level for all 10 outcomes of the State Records Management Framework Council's record keeping obligations comply with State Records Act 1997 Training Plan developed and implemented Procedures reviewed Dataworks major releases implemented Provide advice and guidance on Records Management issues as requested	100% by 2009/2010 An Independent assessment against the Adequate Records Management Framework identified us as operating at the adequate level for 10 out of the 11 outcomes Reviewed annually Annually Within six months of production release Meet with management annually to discuss issues Dataworks User Group - 11 meetings annually 5 Internal DataWorks User Group meetings held. Records staff continue to provide guidance and implement procedures to ensure corporate records are being created and captured correctly	100% by 2009/2010 Reviewed annually Annually Within six months of production release Meet with management annually to discuss issues Dataworks User Group - 11 meetings annually
Monitor trends to enable Council to maximise the benefits for the community and environment.	State of Economy report completed Environment Strategy completed State of Environment and State of Society updated Comparative Performance Measurement Survey completed Progress of South Australia's Strategic Plan implementation monitored	2009/2010 State of Economy Report adopted by Council on 11 August 2009 2009/2010 Environment Strategy for a Sustainable City 2009 - 2012 endorsed for implementation by Council on 11 August 2009 Biennially State of Environment updated and endorsed 11 August 2009. State of Society update not due until 2010/2011 Annually Annual community survey of Port Adelaide Enfield residents was undertaken between 15 February and 1 March 2010 as part of this LGA project. Council has made the results of the Comparative Performance Measurement Project publicly available via the LGA's Perform website, with a link from Council's internet page Annually South Australian Strategic Plan Targets considered and incorporated into Council's City Plan 2010-2016	Biennially Annually Annually
Establish future planning requirements for communities in new developments.	Post-occupancy survey of incoming residents of new developments conducted: - Port Waterfront - Northgate (Stage 3)	For each 25% of new development populated Not commenced	For each 25% of new development populated
Provide a high performance customer service centre that effectively responds to customer needs.	Customers experience a professional and efficient service that responds to enquiries and requests - Call Centre resolution - Counter resolution - Counter mystery shopping - Annual Customer Satisfaction Survey - Customer Call abandon rate 3%	Survey conducted in December 2009 - 96% customer satisfaction achieved 85% Average annual Call Centre resolution rate 95% 90% Average annual Counter resolution rate 96% Annually Mystery shopping was completed 28 May, 2010 85% customers satisfied 96% achieved in November/December 2009 Monthly Annual average customer call abandon rate 3.7%	85% 90% Annually 85% customers satisfied Monthly
Provide opportunities for the community to have input into the planning and evaluation of facilities, services and activities.	Crew in Action (Parks Community Centre Youth Advisory Group) Parks Community Centre Vacation Care / Crèche Friends of Parks Community Centre	Monthly meetings The Parks Youth Action Group planned School Holiday Activities and was involved with the launch of the Community Garden at Ridley Grove. Seven young people received Bronze Medallions through the Duke of Edinburgh Scheme for Community Leadership Quarterly meetings Meetings to discuss childcare needs have been set at the end of each school term with Agencies utilizing the crèche services. April Vacation Care undertook their regular Parent/Children Survey at the end of the Program to determine activities to be included in the next holidays in July Monthly meetings Friends of the Parks have continued to meet and assist with matinee performances	Monthly meetings Quarterly meetings Monthly meetings

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
Provide community facilities, opportunities and programs to address the social, recreational and cultural needs of the community.	Parks Management Agreement Schedule implemented Truscott Customer Satisfaction Survey	2007-2010 Ongoing discussions with Department of Families and Communities. Scheduling of meetings to commence negotiation of a further agreement is held off until the State budget is set Achieve 98% overall satisfaction Truscott Survey not undertaken this year	2007-2010 Achieve 98% overall satisfaction
Provide sustainable corporate governance functions that meet legislative requirements and Council's compliance expectations.	Delegations Review conducted Council and Administration Policies Review conducted	Annually The 2009/2010 Delegations Review Report was endorsed by Council on 8 June 2010 Annually All Council Policies were reviewed and endorsed by Council during 2009/2010	Annually Annually
Investigate opportunities to take up improvements in software functionality available from software suppliers.	Proclaim v10 implemented Hansen v8 implemented Direction for Library Management System decided prior to 2009/10 budget process Business case prepared for online services improvements available to business partners	October 2009 The upgrade was completed in October 2009 2009/2010 Project commenced 2009/2010 No funding available for the implementation of a new Library Management System at this stage. In the mean time, the existing system remains stable 2009/2010 Online tracking of Development Applications for applicants introduced in October 2009. In December 2009 Online Customer Requests site launched, and extended in June 2010	2010/2011 2010/2011
Support for intra-Council business improvement initiatives promoted and provided by Information Technology and Geographical Information Systems.	Regular reviews of work practices undertaken with Directors and Managers to identify opportunities and initiatives	Bi-annually A new workflow system to manage Cooling Tower registrations, renewals and inspections in accordance with changed legislation has been implemented. Collection and management of playground inspection results has been reviewed to highlight risk items. The introduction of the modified service request system (to capture additional information dependant on request category and asset information) has improved the quality of service request information being provided to staff and contractors with potential to reduce the administration load on staff	Bi-annually
Provide cost effective and reliable Information and Communications Technology infrastructure.	Corporate systems available for staff access Information Communication Technology administration policies reviewed to ensure adequate controls are in place Server virtualisation options assessed and implemented where cost effective Migrated to voice over internet protocol (VOIP) where cost effective Shared service opportunities monitored and reported to Information Technology Strategic Planning And Policy Team	98% of normal office hours (8am-6pm Monday – Friday) During the year, 120 minutes of down time was recorded. This equates to 98% availability Annually Information Technology policy review completed and minor changes recommendations endorsed by senior executive in July 2009 2009/2010 Project completed 14 September 2009 2009/2010 A small number of VOIP Handsets have been deployed as additional phones are required or replaced Bi-annually Attended Local Government IT meetings with other Councils	98% of normal office hours (8am-6pm Monday – Friday) Annually Bi-annually
Effectively manage the administration of payments to suppliers, revenue collection, the preparation of the annual financial records, and the recording of Council's assets.	Processing and recording of transactions and preparation of externally audited financial statements are compliant with Australian Accounting Standards, Local Government Act 1999 and its regulations	100% compliant Auditors signed an Independent Auditor's Report as at 27 October 2009	100% compliant
Enhance Council's corporate image in all mediums through the production of high quality electronic, print and media communications.	Publications completed in accordance with work schedules	Section deadlines met for all publications The Publications Team have completed all 2009/2010 work according to the agreed timeframes. Total of 942 jobs completed, including meeting publication requirements for the Port Festival 2009. Council's website updated	Section deadlines met for all publications

Strategic Management Plans 2009-2010

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
Evaluate the impacts of population growth on Council's service provision and Council's economic and environmental growth.	Impact study of projected population growth on Council service provision completed.	2009/2010 Not commenced	
Facilitate and coordinate Council's involvement in development projects in a way that provides consistency and follow through.	Relevant state agencies / developers engaged in a timely, unreserved manner to provide information that supports Council's social, economic and environmental goals: - Urban Projects Coordination Group (UPCG) - Special Projects Group (SPG)	45 meetings annually 48 UPCG meetings held and minuted during 12 month period July 2009-June 2010 23 meetings annually 24 SPG meetings held and minuted during 12 month period July 2009-June 2010	45 meetings annually 23 meetings annually
Promote business opportunity to attract and bring forward investment within the Port Adelaide Enfield area and to investigate opportunities for private investment in public realm infrastructure.	Participate in the Port Partnerships Prepare Economic Development Strategy Identify 'place development' opportunities	2008 – 2012 City of Port Adelaide Enfield represented at 100% of monthly meetings 2009/2010 Project brief prepared 2009/2010 Comments provided to Jensen Planning in April 2010. Further contact made with Housing SA in May 2010 to progress the noise and air quality study proposed in the Blair Athol master plan document. Facilitated Council involvement in the master plan study for McLaren Wharf/Cruickshank's Corner precinct in association with the Land Management Corporation. Considering opportunities for the review of Policy Area 14 on the Lefevre Peninsula - number of requests received from residents. Involved in workshops with the State Government regarding Gillman as a component of the Northern Economic Corridor identified as a State Strategic Area	2008 – 2012 2010/2011 2010/2011
Collaborate with developers to maximise employment and training opportunities for the Port Adelaide Enfield community.	Commitments negotiated with developers of major/special projects to provide employment and training opportunities for the Port Adelaide Enfield community	Considered for 100% of projects with major/special project status Ongoing	Considered for 100% of projects with major/special project status
Support local business organisations that deliver enterprise improvement initiatives aligning to Council's social, economic and environmental goals.	North West Business Development Centre, Exporters Club & Port Adelaide Enfield Chamber of Commerce supported On a competitive basis, PAE businesses promoted to 'Special Projects' developers as suppliers of labour, goods and services Business Directory added, maintained and promoted on Council's website	2008-2012 Closure of Exporters Club on 1 July 2010 due to funding withdrawal from Department of Trade and Economic Development. Ongoing support for Chamber of Commerce and North West Business Development Centre 100% of projects with major/special project status Ongoing; there may be an opportunity to reinvigorate this as the development of Dock One commences 2008-2012 Ongoing	2008-2012 100% of projects with major/special project status 2008-2012
Incorporate sustainable environmental principles and practices in urban regeneration and major development projects in the City.	Urban Projects Coordination Group to address environmental aspects of major projects and development.	45 meetings annually UPCG and internal working group reviewing: draft concept plans for Northern Lefevre Peninsula open space, industrial land division proposal for Moorhouse Road Port Adelaide, the former Meyer Oval development as part of the Master Plan process. Remediation (including draft site management plan) for Reg Robinson Reserve reviewed as part of Westwood Development	45 meetings annually
Utilise land use planning and policy and remediation programs to sustainably manage soil quality.	Recommendations of Historic Land Use Project implemented	2009/2010 Not commenced	2010/2011
Provide the range and quality of open space to collectively meet the needs of the community and environment.	Open Space developed in accordance with Open Space Plan matrix Open Space Plan reviewed and updated Comprehensive review of Open Space Plan completed	Annually A preliminary review of the open space plan has commenced ahead of a more comprehensive review to be commenced in January 2011 Annually Not commenced 2009/2010 Preliminary review conducted ahead of a more comprehensive review to be commenced in January 2011	Annually Annually 2010/2011

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
Reduce water and energy consumption and promote water re-use in the City of Port Adelaide Enfield.	<p>Sustainable Water Use Plan completed</p> <p>Reinventory of Greenhouse Gas Emissions for 2008 completed</p> <p>Financial Record Keeping and Information Technology is utilised to enhance reporting on Greenhouse effect and Council's programs.</p> <p>Reporting mechanisms that provide fuel efficiency indications are established</p> <p>Carbon Trading Policy is developed and implemented</p> <p>Scheduled programme of maintenance continues to ensure efficient operation of Fleet.</p> <p>Training and awareness programs are delivered to staff regarding energy, vehicle and water efficiency in the office and field environment.</p>	<p>2009/2010 Completed in May 2010</p> <p>2009/2010 Completed for 2009/2010</p> <p>2008 – 2011 Consultants assisting with data gathering and analysis</p> <p>2009/2010 2009/2010 fuel reporting mechanisms have been setup and currently recording fuel efficiency results</p> <p>2009/2010 Not commenced</p> <p>Annually Maintenance undertaken in accordance with annual schedule</p> <p>Annually (All Directorates) Work Green website utilised by staff. Council participated in earth hour on Saturday 27 March 2010</p>	<p>2008 – 2011</p> <p>Annually</p> <p>Annually (All Directorates)</p>
Implement sustainable environmental and natural resource efficient practices during development and maintenance works for new and existing Council buildings.	Identify opportunities in Council's annual Capital works program to save water and energy in new & existing Council Buildings	<p>Annual program established and achieved Energy management projects for 2009/2010 completed and budget funds expended. Sustainability initiatives included: control modifications to air conditioning systems and electrical services at the Civic Centre, Semaphore Library, Port Adelaide Library and Greenacres Library - Council Office to reduce standby power loads, installation of solar Photovoltaic System at Port Adelaide Library, rainwater harvesting and reuse project at Kilburn Community Centre</p>	<p>Annual program established and achieved</p>
Develop and implement plans, policies and programs for the sustainable management of the City's catchments, waterbodies, and water-dependent ecosystems.	<p>Stormwater Management Plan prepared for:</p> <ul style="list-style-type: none"> - North Arm East catchment - Torrens Road Drainage Authority catchment. - Port Centre catchment* 	<p>2009/2010 Modelling currently being undertaken by Consultants. Negotiating with the Department of Recreation and Sport regarding stormwater detention sites, and further negotiations required with key interests groups. Stages 1 and 2 reports completed</p> <p>2009/2010 Consultants progressing research and options phase - Port Adelaide Enfield Council representatives collaborating with Charles Sturt via the Steering Group, and providing input as required</p>	<p>2010/2011</p> <p>2010/2011</p> <p>2010/2011*</p>
Undertake strategic climate change mitigation and adaptation planning in response to local climate related risks and vulnerabilities.	<p>Undertake flood mapping studies.</p> <p>Prepare Community Greenhouse Gas Abatement Plan</p>	<p>2008-2012 Project ongoing</p> <p>2009/2010 Not commenced</p>	<p>2008-2012</p> <p>2010/2011</p>
Collaborate with Housing SA and other State Government agencies and developers to achieve sustainable urban regeneration and new residential development projects that align with Council's social, economic and environmental goals.	<p>Project proposal presentations for urban regeneration and residential projects accommodated by SPG & UPCG</p> <p>Timely, detailed and accurate information provided regarding social, economic and environmental goals</p> <p>Iterative process to exchange detailed technical information with Agency / developer representatives as part of the approval process provided by UPCG</p>	<p>Presentations held within one month of request Ongoing - all requests for attendance at UPCG/SPG granted and held within 1 month of request</p> <p>95% requests responded to within Customer Service standards Attended to within Customer Services Standards</p> <p>100% responses comply with timeframe needs of Development Assessment Section Ongoing, responses prepared and sent to Agency/ Developer representatives with input from UPCG/SPG and planning and technical staff</p>	<p>Presentations held within one month of request</p> <p>95% requests responded to within Customer Service standards</p> <p>100% responses comply with timeframe needs of Development Assessment Section</p>

Strategic Management Plans 2009-2010

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
Engage with State agencies and developers to achieve innovative industrial and commercial development that aligns with Council's social, economic and environmental goals.	<p>Presentation by proposers of innovative industrial and commercial developments accommodated by SPG & UPCG</p> <p>Timely, detailed and accurate information provided regarding social, economic and environmental goals</p> <p>Iterative process to exchange detailed technical information with Agency / developer representatives as part of the approval process provided by UPCG</p> <p>Participated in the preparation of the Gillman Eco Industrial Structure Plan</p>	<p>Presentations held within one month of request Requests for attendance at UPCG/SPG granted and held within 1 month of request</p> <p>95% requests responded to within Customer Service standards Requests responded to within Customer Service Standards</p> <p>100% responses comply with timeframe needs of Development Assessment Section Ongoing, responses prepared and sent to Agency/ Developer representatives with input from UPCG/SPG and planning and technical staff</p> <p>2008-2010 No further advice received in relation to the finalisation of the Gillman Eco Industrial Structure Plan. In May 2010 workshop was conducted by Department of Planning and Local Government in relation to the Northern Economic Corridor identified as a priority State Strategic area includes the Gillman area</p>	<p>Presentations held within one month of request</p> <p>95% requests responded to within Customer Service standards</p> <p>100% responses comply with timeframe needs of Development Assessment Section</p> <p>2008-2010</p>
Review development control policy to guide the efficient use of Council infrastructure and urban resources, and create attractive and vibrant places.	<p>Centres & Commercial Zones Development Plan Amendment completed city wide including for: - North East Road</p> <p>City Wide Commercial Zones DPA completed.</p> <p>Better Development Plan Conversion DPA completed.</p> <p>Investigations for Residential Flat Buildings design policy provisions commenced.</p>	<p>2009/2010 Centres and Commercial Zones - Review of Council Wide Policy and North East Road Boundaries and Environs DPA was approved by the Minister and gazetted on Thursday 20 May 2010</p> <p>2009-2011 Commercial Zones DPA endorsed by the Council's Strategic Planning and Development Policy Committee for public and agency consultation. This will run for eight weeks from 26 May 2010</p> <p>2009-2011 Project commenced</p> <p>2009/2010 Project commenced</p>	<p>2009-2011</p> <p>2009-2011</p> <p>2009-2011</p>
Identify opportunities and join with external partners to achieve development and revitalisation of centres and key public places.	<p>SPG provided a forum for proponents to bring forward concepts and receive feedback</p> <p>Car Parking Strategy for Port Adelaide Centre completed</p>	<p>23 meetings held annually 24 meetings held and minuted during the 12 months July 2009 to June 2010</p> <p>2009/2010 Project brief completed. Liaising with the Port Centre Coordination Group to progress the study</p>	<p>23 meetings held annually</p> <p>2010/2011</p>
Review policies, planning and regulatory controls to address air, noise, water, soil and visual pollution.	<p>Planning conditions internal review completed.</p> <p>Participation in Natural Resources Management Board and Planning SA reviews.</p>	<p>2009/2010 Not commenced</p> <p>2008-2012 Ongoing</p>	<p>2010/2011</p> <p>2008-2012</p>

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
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Environmental Services																		
Provide primary preventative health care within the community.	Food premises inspected according to National Food Standards	<p>100%</p> <table border="1"> <thead> <tr> <th>2009/10</th> <th>Sep</th> <th>Dec</th> <th>Mar</th> <th>Jun</th> </tr> </thead> <tbody> <tr> <td>% Food Premises Inspected to National Standard</td> <td>85</td> <td>62</td> <td>59</td> <td>61</td> </tr> </tbody> </table> <p>Due to resource constraints the backlog of food business inspections at end of financial year was 54 (high risk 7; medium risk 46; and low risk 1) this represents 9% of annual average number of inspections (580)</p>	2009/10	Sep	Dec	Mar	Jun	% Food Premises Inspected to National Standard	85	62	59	61	100%					
	2009/10	Sep	Dec	Mar	Jun													
% Food Premises Inspected to National Standard	85	62	59	61														
Effective immunisation of target communities	<p>90% of Year 8 students (with parent consent) complete the scheduled course of vaccinations</p> <table border="1"> <thead> <tr> <th>2009/10</th> <th>Dec</th> </tr> </thead> <tbody> <tr> <td>% Year 8 Students Human Papillomavirus</td> <td>70</td> </tr> <tr> <td>% Year 8 Students Hepatitis B</td> <td>83</td> </tr> <tr> <td>% Year 8 Students Varicella</td> <td>83</td> </tr> <tr> <td>% Year 9 Students dTpa</td> <td>87</td> </tr> </tbody> </table> <p>Note: Three doses are required for Human Papillomavirus (93% had first dose, while 86% had second dose and 70% had all three doses). Two doses are required for Hepatitis B (91% had first dose and 83% had second dose)</p>	2009/10	Dec	% Year 8 Students Human Papillomavirus	70	% Year 8 Students Hepatitis B	83	% Year 8 Students Varicella	83	% Year 9 Students dTpa	87	<p>90% of Year 8 students (with parent consent) complete the scheduled course of vaccinations</p>						
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	Educational programs in place for identified chronic diseases in target communities	<p>One additional program commenced per annum</p> <p>Tender successful to participate in State Government's Obesity Prevention and Lifestyle program 2010-2015 with focus on Kilburn to Enfield area</p>	<p>One additional program commenced per annum</p>															
Monitor the level of assisted care for residents of supported residential facilities and boarding houses within the City in accordance with legislation.	Supported residential facilities and boarding houses are monitored to comply with legislation	<p>Annual licensing</p> <p>Currently 10 Supported Residential Facilities - 8 SRF (full) licences approved - two others pending Nine lodging house licences approved (after 34 potential properties identified)</p>	Annual licensing															
Provide an efficient and effective general inspectorate service that ensures legal requirements and community standards are met.	Inspection services to ensure amenity of areas is not impaired by inappropriate activities and practices conducted to community satisfaction	<p>Community satisfaction with By-Laws and Animal Management</p> <table border="1"> <thead> <tr> <th>2009/10</th> <th>Sep</th> <th>Mar</th> </tr> </thead> <tbody> <tr> <td>% Community Satisfaction: By Laws</td> <td>82</td> <td>83</td> </tr> <tr> <td>% Community Satisfaction: Animal Management</td> <td>84</td> <td>79</td> </tr> </tbody> </table>	2009/10	Sep	Mar	% Community Satisfaction: By Laws	82	83	% Community Satisfaction: Animal Management	84	79	Community satisfaction with By-Laws and Animal Management						
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	Council's inspectorial services are efficient and cost effective	<p>Increase % of dog registration and parking expiations completed online</p> <table border="1"> <thead> <tr> <th>2009/2010</th> <th>Sep</th> <th>Dec</th> <th>Mar</th> <th>June</th> </tr> </thead> <tbody> <tr> <td>% Parking expiations completed online</td> <td>30</td> <td>31</td> <td>28</td> <td>32</td> </tr> <tr> <td>% Dog registrations completed online</td> <td>16</td> <td>2</td> <td>1</td> <td>0</td> </tr> </tbody> </table> <p>Payment of over-due dog registrations became available for the first time this year. Online customer requests went live in November 2009 and are slowly growing. Change in procedure for abandoned vehicles, as a result substantial decrease in number of vehicles impounded. Promotion of online dog registration with annual renewal saw significant increase registered online</p>	2009/2010	Sep	Dec	Mar	June	% Parking expiations completed online	30	31	28	32	% Dog registrations completed online	16	2	1	0	<p>Increase % of dog registration and parking expiations completed online</p>
2009/2010	Sep	Dec	Mar	June														
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Strategic Management Plans 2009-2010

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target																																						
Provide a safe and pleasant public environment.	Respond to customer requests and administer legislation (animal ownership, parking, illegal dumping, outdoor advertising, flammable growth, non-compliant signs) Education and promotion programs in place for safe parking around schools, etc Dog de-sexing and microchipping scheme in place and utilised	95% requests responded to within Customer Service standards <table border="1"> <thead> <tr> <th>2009/10</th> <th>Sep</th> <th>Dec</th> <th>Mar</th> <th>Jun</th> </tr> </thead> <tbody> <tr> <td>% Responses in Standard: By Laws</td> <td>94</td> <td>97</td> <td>97</td> <td>97</td> </tr> <tr> <td>% Responses in Standard: Parking</td> <td>93</td> <td>94</td> <td>94</td> <td>93</td> </tr> <tr> <td>% Responses in Standard: Dog & Cat Mgmt</td> <td>98</td> <td>98</td> <td>96</td> <td>95</td> </tr> </tbody> </table> One additional educational program commenced per annum <table border="1"> <thead> <tr> <th></th> <th>2009/10</th> </tr> </thead> <tbody> <tr> <td>School Visits by General Inspectors</td> <td>74</td> </tr> <tr> <td>Expiations Issued</td> <td>314</td> </tr> <tr> <td>Cautions Issued</td> <td>12</td> </tr> </tbody> </table> Allocated vouchers distributed <table border="1"> <thead> <tr> <th></th> <th>2009/10</th> </tr> </thead> <tbody> <tr> <td>De-sexing vouchers issued</td> <td>284</td> </tr> <tr> <td>De-sexing vouchers redeemed</td> <td>246</td> </tr> <tr> <td>Micro-chipping vouchers issued</td> <td>201</td> </tr> <tr> <td>Micro-chipping vouchers redeemed</td> <td>103</td> </tr> </tbody> </table>	2009/10	Sep	Dec	Mar	Jun	% Responses in Standard: By Laws	94	97	97	97	% Responses in Standard: Parking	93	94	94	93	% Responses in Standard: Dog & Cat Mgmt	98	98	96	95		2009/10	School Visits by General Inspectors	74	Expiations Issued	314	Cautions Issued	12		2009/10	De-sexing vouchers issued	284	De-sexing vouchers redeemed	246	Micro-chipping vouchers issued	201	Micro-chipping vouchers redeemed	103	95% requests responded to within Customer Service standards One additional educational program commenced per annum Allocated vouchers distributed
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Minimise compensation claims by conducting Development Assessments reasonably and in good faith.	Development Assessment supports Council's Risk Management Policy	Less than five Professional negligence claims annually <table border="1"> <thead> <tr> <th></th> <th>2009/10</th> </tr> </thead> <tbody> <tr> <td><5 Prof Negligence Claims Accepted by Insurer</td> <td>0</td> </tr> </tbody> </table>		2009/10	<5 Prof Negligence Claims Accepted by Insurer	0	Less than five Professional negligence claims annually																																		
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Minimise risk of conditions in the built environment and within the City that create a potential risk to health.	Respond to customer requests with regard to communicable disease	95% requests responded to within Customer Service standards <table border="1"> <thead> <tr> <th>2009/10</th> <th>Sep</th> <th>Dec</th> <th>Mar</th> <th>Jun</th> </tr> </thead> <tbody> <tr> <td>% Responses in Service Standard: Communicable Disease</td> <td>97</td> <td>97</td> <td>96</td> <td>100</td> </tr> </tbody> </table>	2009/10	Sep	Dec	Mar	Jun	% Responses in Service Standard: Communicable Disease	97	97	96	100	95% requests responded to within Customer Service standards																												
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Monitor and enforce the quality and standard of development approvals.	Planning enforcements completed within the standard timeframe Building inspections met policy minimum Programmed planning inspections of sensitive approvals	95% requests responded to within Customer Service standards <table border="1"> <thead> <tr> <th>2009/10</th> <th>Sep</th> <th>Dec</th> <th>Mar</th> <th>Jun</th> </tr> </thead> <tbody> <tr> <td>% Responses In Standard: Planning Enforcements</td> <td>100</td> <td>80</td> <td>93</td> <td>84</td> </tr> <tr> <td>% Responses In Standard: Building Enforcements</td> <td>95</td> <td>93</td> <td>97</td> <td>94</td> </tr> </tbody> </table> 20% of development approvals inspected <table border="1"> <thead> <tr> <th>2009/10</th> <th>Sep</th> <th>Dec</th> <th>Mar</th> <th>Jun</th> </tr> </thead> <tbody> <tr> <td>% Dwellings (Class 1) Inspected</td> <td>21</td> <td>16.3</td> <td>20</td> <td>24</td> </tr> <tr> <td>% Commercial/ Industrial (Class 2-9) Inspected</td> <td>28</td> <td>11</td> <td>21</td> <td>24</td> </tr> </tbody> </table> Inspect DAP items; Inspect 2nd Storey Dwellings <table border="1"> <thead> <tr> <th></th> <th>2009/10</th> </tr> </thead> <tbody> <tr> <td>DAP Items Inspected</td> <td>30</td> </tr> <tr> <td>2nd Storey Windows Inspected</td> <td>14</td> </tr> </tbody> </table>	2009/10	Sep	Dec	Mar	Jun	% Responses In Standard: Planning Enforcements	100	80	93	84	% Responses In Standard: Building Enforcements	95	93	97	94	2009/10	Sep	Dec	Mar	Jun	% Dwellings (Class 1) Inspected	21	16.3	20	24	% Commercial/ Industrial (Class 2-9) Inspected	28	11	21	24		2009/10	DAP Items Inspected	30	2nd Storey Windows Inspected	14	95% requests responded to within Customer Service standards 20% of development approvals inspected Inspect DAP items; Inspect 2nd Storey Dwellings		
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Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target																																		
Provide an efficient and high performance kerbside household waste and recycling service.	Waste services delivered to customer satisfaction Council's waste management system is efficient and cost effective	Customer Satisfaction Survey <table border="1" data-bbox="710 353 1230 439"> <thead> <tr> <th>2009/10</th> <th>Sep</th> <th>Mar</th> </tr> </thead> <tbody> <tr> <td>% Customer Satisfaction: General Refuse</td> <td>78</td> <td>77</td> </tr> <tr> <td>% Customer Satisfaction: Hard Refuse</td> <td>93</td> <td>93</td> </tr> </tbody> </table> Continuous improvement projects completed Percentage of hard refuse bookings made online continued to increase during the year reaching 25%. Food waste bio-baskets delivered to every household in April 2010, supported by community education. 'Tightening' on collection of multiple bins to ensure approval and signage in place for commencement of new contract on 1 May 2010 (payment per property rather than as previously on tonnage). New Domestic Waste and Recycling Collection contract commenced on 1 May 2010 following public tender process. Transition planning effected. Data collection on details of street litter bins completed including location, bin type, date installed, value and days emptied	2009/10	Sep	Mar	% Customer Satisfaction: General Refuse	78	77	% Customer Satisfaction: Hard Refuse	93	93	Customer Satisfaction Survey Continuous improvement projects completed																									
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Educate the community to minimise waste and improve recycling levels.	Reduce waste to landfill	By 25% by 2014 <table border="1" data-bbox="710 779 1230 920"> <thead> <tr> <th></th> <th>2009/10</th> </tr> </thead> <tbody> <tr> <td>Tonnes Waste Collected</td> <td>51,345</td> </tr> <tr> <td>Tonnes Waste Diverted</td> <td>24,310</td> </tr> <tr> <td>% Waste Diverted</td> <td>47.35</td> </tr> <tr> <td>Percentage Point Change in Waste to Landfill</td> <td>-2.8</td> </tr> </tbody> </table>		2009/10	Tonnes Waste Collected	51,345	Tonnes Waste Diverted	24,310	% Waste Diverted	47.35	Percentage Point Change in Waste to Landfill	-2.8	By 25% by 2014																								
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Provide an efficient and effective development assessment service.	Documentation required for development applications is clearly and consistently communicated to proponents Applications are assessed according to the Development Plan and Act Building Rules consents issued within statutory timeframe Planning decisions issued within statutory timeframe	Customer satisfaction survey biannually <table border="1" data-bbox="710 958 1158 1043"> <thead> <tr> <th>2009/10</th> <th>Sep</th> <th>Mar</th> </tr> </thead> <tbody> <tr> <td>% Customer Satisfaction: Planning</td> <td>75</td> <td>72</td> </tr> <tr> <td>% Customer Satisfaction: Building</td> <td>80</td> <td>84</td> </tr> </tbody> </table> Promotion of online development application lodgement continues. 37 builders have now 'signed up' and 67 Development Applications lodged online as at 30.6.10. Online tracking of development applications went live in October 2009 and usage steadily grown to around 1,200 per month Audit – 100% Staff briefed on legislative changes to Development Plan 100% <table border="1" data-bbox="710 1312 1227 1442"> <thead> <tr> <th>2009/10</th> <th>Sep</th> <th>Dec</th> <th>Mar</th> <th>Jun</th> </tr> </thead> <tbody> <tr> <td>% Building Consents In Statutory Time: Domestic</td> <td>92</td> <td>95</td> <td>99</td> <td>90</td> </tr> <tr> <td>% Building Consents In Statutory Time: Commercial/Industrial</td> <td>100</td> <td>100</td> <td>91</td> <td>100</td> </tr> </tbody> </table> 100% <table border="1" data-bbox="710 1487 1227 1563"> <thead> <tr> <th>2009/10</th> <th>Sep</th> <th>Dec</th> <th>Mar</th> <th>Jun</th> </tr> </thead> <tbody> <tr> <td>% Planning Decisions (Consent Category) In Statutory Time</td> <td>98</td> <td>98</td> <td>98</td> <td>95</td> </tr> </tbody> </table>	2009/10	Sep	Mar	% Customer Satisfaction: Planning	75	72	% Customer Satisfaction: Building	80	84	2009/10	Sep	Dec	Mar	Jun	% Building Consents In Statutory Time: Domestic	92	95	99	90	% Building Consents In Statutory Time: Commercial/Industrial	100	100	91	100	2009/10	Sep	Dec	Mar	Jun	% Planning Decisions (Consent Category) In Statutory Time	98	98	98	95	Customer satisfaction survey biannually Audit – 100% 100% 100%
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Provide heritage conservation measures.	Maintain annual heritage incentive grant program Maintain heritage awards program Heritage Advisor services	Completed annually 27 applications for Heritage Incentive Grants approved with a total value of \$49,635 2009/2010 Bi-annual program Weekly service Weekly on-site service provided	Completed annually 2010/2011 Weekly service																																		

Strategic Management Plans 2009-2010

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
Technical Services			
Develop and deliver a prioritised rolling three year infrastructure works program that is responsive to community needs and asset management principles.	Consultation with relevant staff	Annually (February) Consultation undertaken with staff	Annually (February)
	Three year program (aligned to Asset Management Plan) submitted to Council	Annually (April) Incorporated into 10 Year Asset Management Plan, endorsed by Council December 2008	Annually (April)
	Approved program completed	Within annual budget Program undertaken within budget	Within annual budget
	Customer requests for maintenance	90% of requests carried out within set service standard On average 95.4% of customer requests were met within service standards	90% of requests carried out within set service standard
	Private works are undertaken compatible with Council's other operations.	Cost recovery basis All work undertaken has costs recovered	Cost recovery basis
Assets developed in accordance with Open Space Plan, Infrastructure Works Program and Council's Budget	2008-2011 Assets continue to be developed in accordance with 10 year works program, Open Space Plan and Council Budget	2008-2011	
Provide representation for infrastructure projects to align activities, attract funding, and provide input into transport planning and policy, and the provision of services.	Representation provided: - Power Line Environment Committee	2008-2012 PAE representation provided	2008-2012
	- South Road Superway Project	2009-2011 PAE representation provided	2009-2011
	- Urban Design Framework St Vincent Street / Commercial Road*		2010/2011*
Prepare and review Asset Management Plans for major infrastructure assets.	One Asset Management Plan reviewed	Annually Completed	Annually
Develop and deliver a prioritised 5 year major plant and 3 year minor plant and equipment replacement program to optimise the use of Council's plant and equipment assets.	Maintenance scheduled for all plant and equipment	100% Maintenance updated per schedule	100%
	Maintenance undertaken to meet manufacturers guidelines	90% Periodic review of manufacturer requirements undertaken	90%
	Plant & equipment programs (aligned to Asset Management Plan) submitted to Council	Annually (April) Submitted following adoption of the annual budget	Annually (April)
	Approved program completed	Within annual budget 100% of plant items have been delivered or are on order	Within annual budget
Evaluate and maintain depot facilities to deliver efficiency and service expanding community expectations and needs.	Kilburn Depot wash bay facilities refurbished	2008-2010 Project commenced and awaiting quote feedback from prospective contractors	2008-2010
	Depot issues resolved using Field Team Coordinator meeting schedule	Six meetings per year Six meetings for the year	Six meetings per year
Provide, maintain and replace street lighting on Council roads and fund power supply.	Respond to customer requests for upgrades	85% completed within the service standard 80.9% completed within the service standard	85%
	Verify data collected via the Sustainable Public Lighting Action Plan audit in relation to power supply costs	2009/2010 Project in progress	

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
Improve the appearance of streets and open space through a maintenance program that meets community expectations and legislative requirements.	Weed control and kerb weed maintenance Grass cutting program Street cleaning program Removal and disposal of illegally dumped rubbish and hazardous material on road reserve areas Six roundabouts modified / improved	Whole of Council once annually Program completed Applicable areas cut an average of seven times annually 7.4 cuts were achieved Applicable areas swept an average of seven times annually An average of 7.4 sweeps across the Council have been achieved 90% of requests carried out within set service standard 99% of requests were completed within the service standard Annually 14 roundabouts improved	Whole of Council once annually Applicable areas cut an average of seven times annually Applicable areas swept an average of seven times annually 90% of requests carried out within set service standard Annually
Develop and deliver a prioritised rolling five year tree-planting program to improve the quality and quantity of local vegetation under Council's care and control.	Five year program (aligned to Asset Management Plan) submitted to Council Approved program completed 2500 trees planted	Annually Modified to become a 10 year program, in accordance with Asset Management Plans Within annual budget Program completed in budget Annually 2647 trees and 1949 shrubs planted	Annually Within annual budget Annually
Develop and expand innovative rainwater and stormwater capture, storage, reuse and groundwater recharge schemes within the City.	Water recycling implemented at Kilburn Depot <i>Water catchment and storage meets 5% of Council depot needs*</i> Investigation with SA Water continued for implementation of ASR scheme at Barker Inlet Wetlands Investigation of ASR scheme for Northgate (Stage 3)	2009/2010 Current rain water project well advanced and on line for completion 2009-2011 Project underway 2008-2010 Project underway	2010/2011* 2009-2011 2008-2010
Develop and implement an ongoing program to reduce water consumption across the City.	Sustainable Water Use Plan prepared and endorsed by Council Existing area of passive open space under irrigation reduced	2009/2010 Plan completed 5% by 2012 Ongoing reduction of irrigation on Council open space	5% by 2012
Investigate programs for diversion and reuse of waste related to operational activities.	Tonnage established for: - Recycled Product - Raw Product - Diversion of construction waste from landfill	Baseline tonnages 2008-2012 Not commenced	Baseline tonnages 2008-2012
Minimise the risk of flooding and improve the environmental management of stormwater.	Stormwater plans prepared: - North Arm East - <i>Torrens Road*</i> Catchment upgrade: - <i>Gray Terrace*</i> Litter removed from Gross Pollutant Trap trashracks Pumping stations cleaned	2008-2010 In progress in progress in conjunction with the City of Charles Sturt Stage 2 to commence in 2010/2011 Annual Reduction (tonnage) 104.6 Tonnes collected in 2009/2010, a reduction from 214.53 in 2008/2009 Three times annually Pump stations cleaned as per schedule	- 2008-2010 - 2010/2011* - 2010/2011* Annual Reduction (tonnage) Three times annually

Strategic Management Plans 2009-2010

Strategy / Goal	Performance Indicator <i>* new Performance Indicator for 2009/2010</i>	2009-2010 Target	2010-2011 Target
Promote and provide sound engineering, recreational and horticultural planning and practices in the development of all land division development and infrastructure in new, existing and renewal urban projects.	Construction is undertaken in accordance with approved plans and specifications Customer Survey for Developers	100% compliance All projects in accordance with approved plans and specifications Biennially Not commenced	100% compliance Biennially
Improve traffic management by installing controls at identified hazardous localities in accordance with approved priorities for Local Area Traffic Management Schemes.	Local Area Traffic Management Schemes prepared to meet Local Area Traffic Management schedule Investigation of requests for improvement / modification conducted	In accordance with three year works program No LATM projects undertaken this year 90% of requests carried out within set service standard Investigations conducted within standard	In accordance with three year works program 90% of requests carried out within set service standard
Implement parking controls and facilities to meet community needs.	Requests for investigation and report to Council conducted	In accordance with Customer Service Standard 68.8% completed within service standard	In accordance with Customer Service Standard
Maximise cycling (in accordance with Council's Local Area Bike Plan) and pedestrian movement throughout the City.	Local Area Bike Plan implemented	In accordance with Approved Infrastructure Works program / 2008-2012 Bike Plan implementation ongoing	In accordance with Approved Infrastructure Works program / 2008-2012
Undertake a Main Street amenity upgrade across the City in accordance with Concept Plans.	Works programs completed: - Semaphore Road (Stage 1) Implement Hanson Road Urban Design Framework program of works in conjunction with City of Charles Sturt. <i>Completed design and documentation for St Vincent Street / Commercial Road*</i>	2008-2010 Roads 80% Complete, Drainage 95% Complete, Footpath 80% Complete, Street Furniture 0% complete 2009/2010 Activity commenced, including Water Sensitive Urban Design (WSUD) Project	2010/2011 2010/2011 2010/2011*

Public Consultation

Council regularly conducts public consultation as a legitimate part of the planning and review process. This is linked to Council's aim 'to achieve a greater level of community input, understanding and ownership of decisions made' assuring 'that plans, actions and services reflect the aspirations of the community' (City of Port Adelaide Enfield's Public Consultation Policy, reviewed 9/02/2010). Consultation is in accordance with Council's Public Consultation Policy, using a broad range of methods, including but not limited to community advisory committees, public forums, focus groups, phone or point of interest surveys, door knock surveys, workshops, staffed displays, self-completion questionnaires and submissions to Council.

Performance against Annual Business Plan 2009/2010

In accordance with The Local Government Act 1999, Section 131, and Schedule 4, clause 2 (ab) Council must report in its Annual Report a report on performance against its Annual Business Plan.

Program Performance Budget Classified By City Plan Goals		
	2009-2010	2009-2010
	Budget	Actual
Operating		
Income		
Community Assets & Infrastructure	(6,154,600)	(8,120,648)
Culture & Community	(6,617,200)	(7,579,598)
Economic Development	(214,000)	(188,877)
City Image	(79,779,600)	(80,707,813)
Urban Development & Transport	(867,300)	(901,678)
Environment	(1,405,900)	(1,539,384)
Total Operating Income	(95,038,600)	(99,037,998)
Expense		
Community Assets & Infrastructure	45,651,700	44,483,364
Culture & Community	20,357,800	18,799,066
Economic Development	2,371,400	2,304,119
City Image	7,193,900	7,150,436
Urban Development & Transport	2,527,800	2,522,820
Environment	15,871,400	15,996,784
Total Operating Expense	93,974,000	91,256,589
Operating (Surplus)/Deficit	(1,064,600)	(7,781,409)
Non Operating		
Income		
Community Assets & Infrastructure	(747,600)	(1,771,355)
Culture & Community	(174,500)	(136,152)
City Image	0	(13,412)
Urban Development & Transport	(21,038,300)	(20,376,488)
Environment	(75,500)	(48,566)
Total Non Operating Income	(22,035,900)	(22,345,973)
Expense		
Community Assets & Infrastructure	21,823,400	19,886,539
Culture & Community	1,705,100	1,761,811
Economic Development	300	294
City Image	2,947,500	2,811,401
Urban Development & Transport	0	1,089
Environment	573,300	147,622
Total Non Operating Expense	27,049,600	24,608,756
Non Operating (Surplus)/Deficit	5,013,700	2,262,783
Nett (Surplus)/Deficit for the year	3,949,100	(5,518,626)
Working Capital B/Fwd	(7,007,900)	(9,745,095)
Committed Funds - Cash Reserves	858,000	7,061,039
Committed Funds - Cash (LTFP)	6,709,700	7,130,200
Postponed Employee Entitlements	(4,846,500)	(5,675,257)
Accrued Principal Next Fiscal Year	(2,492,800)	(2,492,753)
(Surplus)/Deficit Carried Forward	(2,830,400)	(9,240,492)

Performance against Annual Business Plan 2009/2010

Council continued to undertake its responsibilities under the Local Government Act and other legislation during 2009-2010 by providing services including dog and cat management, development planning and control, building safety assessment, health services, garbage collection, green waste and recycling processing, and maintenance of infrastructure including roads, footpaths, parks, public open space, street lighting and drainage.

In response to community needs, the Council also provided services and programs including:

- library facilities located at Port Adelaide, Semaphore, Greenacres, Enfield and the Parks,
- community events including the Australia Day celebrations and citizenship ceremonies, and
- youth services through Youth Week and the Early Intervention projects.

Council also operated a number of facilities on a fee for service basis. These facilities provided community benefits while generating revenue to maintain the assets associated with the service. They included golf courses located at Valley View, Glanville and Regency Park, community centres and halls across the municipality, the community bus service, the Home and Community Care (HACC) program, various ovals, courts, parks and reserves for hire across the Council area.

For the financial year ended 30 June 2010 the Council achieved an operating surplus of \$3.9m before capital items and a net surplus of \$7.8m after allowing \$2.2m in grant revenue for new or upgraded assets and \$1.7m in assets received free of charge. Revenue for assets received free of charge is not budgeted due to the uncertain and unpredictable nature of the transactions.

Council's operating surplus ratio (i.e. the operating result as a percentage of general and rate revenue) for the period equals 5.0%. This is an improvement over the adopted budget target of -1% and can be attributed to better than anticipated revenue through additional statutory and user charges \$0.4m, investment income \$0.5m, reimbursements \$0.4m and less than anticipated materials contractors, and other expenditure of \$2.3m.

During the financial year Council constructed infrastructure and acquired property, plant, equipment and other assets totalling \$22.0m. This included replacement of plant and machinery \$2.4m, building improvements \$4.3m, construction of roads, drains and footway infrastructure \$13.7m.

As at 30 June 2010 Council's asset sustainability ratio (i.e. net asset renewals expenditure to depreciation expense) equalled 71%. This is marginally below the budgeted ratio of 73% and is primarily due to \$6.0m in incomplete works being carried forward to the 2010-2011 financial year. Funds relating to these incomplete works have been placed in Council's Committed Project Reserve in order to fund project completion during 2010-2011.

Net financial liabilities (i.e. total liabilities less financial assets) as at 30 June 2010 totalled \$9.1m. Council's net financial liabilities ratio (i.e. net financial assets as a percentage of total operating revenue) equalled 10%. This is an improvement over the adopted budget net financial liabilities ratio of 24%. This can be attributed to Council's improved cash and cash equivalents position and reduced total liabilities during the reporting period.

Council's Treasury Management Policy directs that Council manages its finances holistically in accordance with overall financial sustainability strategies. For this reason Council has continued to utilise its available cash to fund all activities for the reporting period rather than borrow funds.

In line with the 2009-2010 Budget, Council repaid loan principal totalling \$2.4m during the reporting period. Council's borrowings as at 30 June 2010 totalled \$25.8m.

For further information regarding Council's financial performance and financial position, a copy of Council's audited Financial Statements is provided later in the Annual Report.

Council's financial management is guided by its Long Term Financial Plan which forms part of Council's suite of strategic management plans. The ten year Long Term Financial Plan includes an estimated Statement of Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, proposed operating and capital investment estimates, and key financial indicators. A copy of the plan can be found on Council's website.

Statement of Comprehensive Income for the year ended 30 June 2010

		2010		2009
	Notes	\$		\$
Income				
Rates	3	74,468,354		70,750,782
Statutory Charges	4	2,551,145		2,798,415
User Charges	5	2,966,934		2,855,298
Grants, Subsidies & Contributions	6	8,656,466		9,343,865
Investment Income	7	1,210,659		1,333,835
Reimbursements	8	2,847,458		3,498,206
Total Income		92,701,016		90,580,401
Expenses				
Employee Costs	9	30,392,974		29,926,296
Materials, Contracts & Other Expenses	10	36,326,182		38,015,296
Finance Expenses	11	1,846,572		2,004,276
Depreciation	12	20,188,769		20,063,644
Total Expenses		88,754,497		90,009,512
Operating Surplus / (Deficit)		3,946,519		570,889
Asset Disposal & Fair Value Adjustments		(88,009)		1,366
Grants Specifically for New or Upgraded Assets	6	2,209,977		2,457,398
Physical Resources Received Free of Charge	13	1,712,922		11,545,666
Net Surplus / (Deficit) transferred to Equity Statement		7,781,409		14,575,319
Other Comprehensive Income				
Changes in revaluation surplus - infrastructure, property, plant & equipment		30,028,981		31,526,206
Total Other Comprehensive Income		30,028,981		31,526,206
Total Comprehensive Income		37,810,390		46,101,525

This Statement is to be read in conjunction with the attached Notes from pages 32 to 59.

Annual Financial Statements for year ended 30 June 2010

Balance Sheet

As at 30 June 2010

		2010	2009
	Notes	\$	\$
Assets			
Current Assets			
Cash & Cash Equivalents	14	29,460,786	24,482,982
Trade & Other Receivables	15	3,698,617	2,876,349
Inventories	16	434,075	373,034
Total Current Assets		33,593,478	27,732,365
Non Current Assets			
Financial Assets	17	3,381	2,191
Infrastructure, Property, Plant & Equipment	18	1,049,172,825	1,021,602,210
Other Non Current Assets	19	7,413,982	5,192,453
Total Non Current Assets		1,056,590,188	1,026,796,854
Total Assets		1,090,183,666	1,054,529,219
Liabilities			
Current Liabilities			
Trade & Other Payables	20	9,044,703	7,692,471
Borrowings	21	2,492,753	2,441,891
Short Term Provisions	22	6,792,301	7,852,908
Total Current Liabilities		18,329,757	17,987,270
Non Current Liabilities			
Long Term Borrowings	23	23,343,503	25,836,256
Long Term Provisions	24	587,173	592,850
Total Non Current Liabilities		23,930,676	26,429,106
Total Liabilities		42,260,433	44,416,376
Net Assets		1,047,923,233	1,010,112,843
Equity			
Accumulated Surplus		713,903,845	705,354,889
Asset Revaluation Reserve	25	326,958,350	296,929,369
Other Reserves	25	7,061,038	7,828,585
Total Equity		1,047,923,233	1,010,112,843

This Statement is to be read in conjunction with the attached Notes from pages 32 to 59.

Statement Of Changes In Equity

For the year ended 30 June 2010

2010	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	Total Equity
		\$	\$	\$	\$
Balance At End of Previous Reporting Period		705,354,889	296,929,369	7,828,585	1,010,112,843
Adjustment Due to Compliance With Revised Accounting Standards					
Restated Opening Balance		705,354,889	296,929,369	7,828,585	1,010,112,843
Net Surplus / (Deficit) for Year		7,781,409			7,781,409
Other Comprehensive Income					
Gain on Revaluation of Infrastructure, Property, Plant & Equipment	18, 25		30,028,981		30,028,981
Transfers between reserves	25	767,547		(767,547)	0
Balance At End of Period		713,903,845	326,958,350	7,061,038	1,047,923,233

2009	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	Total Equity
		\$	\$	\$	\$
Balance At End of Previous Reporting Period		685,284,265	265,403,162	13,323,890	964,011,317
Adjustment Due to Compliance With Revised Accounting Standards					
Restated Opening Balance		685,284,265	265,403,162	13,323,890	964,011,317
Net Surplus / (Deficit) for Year		14,575,319			14,575,319
Other Comprehensive Income					
Gain on Revaluation of Infrastructure, Property, Plant & Equipment	18, 25		31,526,207		31,526,207
Transfers between reserves	25	5,495,305		(5,495,305)	0
Balance At End of Period		705,354,889	296,929,369	7,828,585	1,010,112,843

This Statement is to be read in conjunction with the attached Notes from pages 32 to 59.

Annual Financial Statements for year ended 30 June 2010

Cash Flow Statement

For the year ended 30 June 2010

		2010	2009
	Notes	\$	\$
Cash Flows From Operating Activities			
Receipts			
Operating Receipts		94,786,580	94,311,907
Investment Receipts		1,029,558	1,333,835
Payments			
Operating Payments to Suppliers & Employees		(70,412,152)	(73,799,895)
Finance Payments		(1,866,061)	(2,004,276)
Net Cash Provided by Operating Activities	28 (b)	23,537,925	19,841,571
Cash Flows From Investing Activities			
Receipts			
Grants Specifically for New or Upgraded Assets	6	2,209,977	2,457,398
Sale of Replaced Assets		2,074,872	1,374,296
Repayment of Loans by Community Groups		0	4,024
Deferred Rates		(1,190)	(1,135)
Payments			
Expenditure on Renewal/Replacement Assets		(16,340,694)	(11,767,515)
Expenditure on New/Upgraded Assets		(4,061,196)	(5,989,827)
Net Cash Used in Investing Activities		(16,118,231)	(13,922,759)
Cash Flows From Financing Activities			
Receipts			
Proceeds From Borrowings		0	0
Payments			
Repayments of Borrowings		(2,441,890)	(2,250,475)
Net Cash Used in Financing Activities		(2,441,890)	(2,250,475)
Net Increase in Cash Held		4,977,804	3,668,337
Cash & Cash Equivalents at Beginning of Period		24,482,982	20,814,645
Cash & Cash Equivalents at End of Period	28 (a)	29,460,786	24,482,982

This Statement is to be read in conjunction with the attached Notes from pages 32 to 59.

Notes to the Financial Statements

1. Significant Accounting Policies.

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under clause 11 of the *Local Government (Financial Management) Regulations 1999*, dated 10 November, 2009.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Financial Assets

Investments are recognised and derecognised on trade date where the purchase or sale of an investment is under a contract whose terms require delivery of the investment within the timeframe established by the market concerned, and are initially measured at fair value, net of transaction costs except for those financial assets classified as fair value through profit or loss which are initially measured at fair value.

Financial assets are classified into the following specified categories: financial assets as 'at fair value through profit or loss', 'held-to-maturity investments', 'available-for-sale financial assets', and 'loans and receivables'.

Effective Interest Method

The effective interest method is where the amortised cost of a financial asset and of allocating interest income, is calculated over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset.

Held-to-Maturity Investments

Bills of exchange and debentures with fixed or determinable payments and fixed maturity dates that Council has the positive intent and ability to hold to maturity are classified as held-to-maturity investments. Held-to-maturity investments are recorded at amortised cost using the effective interest rate less impairment, with revenue recognised on an effective yield basis.

Loans and Receivables

Trade receivables, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables'. Loans and receivables are measured at amortised cost using the effective interest rate method less impairment. Interest is recognised by applying the effective interest rate.

Impairment of Financial Assets

Financial assets, other than those at fair value through the income statement, are assessed for indicators of impairment at each balance sheet date. Financial assets are impaired where there is objective evidence that as a result of one or more events since recognition, the estimated future cash flows of the investment have decreased. In the case of financial assets held at amortised cost, the amount of impairment is the difference between the carrying value and the present value of estimated future cash flows discounted at the original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables through the use of doubtful debt provision account. When a trade receivable is considered uncollectable, it is written off against the doubtful debt provision. Subsequent recoveries of written off amounts are credited to the doubtful debt provision. Any changes in the carrying amount of the doubtful debt provision are recognised through the income statement.

1.5 Financial Liabilities

Financial liabilities are classified either 'at fair value through the income statement', or as 'other financial liabilities'.

Financial Liabilities at Fair Value through the Income Statement

Financial liabilities at fair value are stated at fair value with any resultant gain or loss recognised through the income statement. The net gain or loss incorporates any interest paid on the financial liability. Fair value is determined in the manner described in AASB 7 paragraph 10.

Other Financial Liabilities

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs.

Other financial liabilities are subsequently measured at amortised cost using the effective interest rate method, with the interest expense recognised in the income statement on an effective yield basis.

The effective interest rate method calculates the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate exactly discounts estimated future cash payments through the expected life of the financial liability.

2 The Local Government Reporting Entity

The City of Port Adelaide Enfield is incorporated under the SA Local Government Act 1999 and has its principal place of business at 163 St Vincent Street, Port Adelaide. These financial statements include all material funds through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Annual Financial Statements for year ended 30 June 2010

Notes to the Financial Statements

3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the *Local Government Act 1999 (as amended)*. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. Presentation and disclosure of financial instruments can be found in Note 33.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential.

6 Infrastructure, Property, Plant & Equipment

6.1 Elections

As at 1 July 2009, Council has elected not to recognise any values for land under roads acquired before the commencement of AASB 1051 Land Under Roads. Council, being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, has not recognised land under roads in these reports.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use".

6.2 Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality. In determining materiality, regard is had to the nature of the asset and its estimated service life.

6.4 Subsequent Recognition

Certain asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided in Note 18.

6.5 Depreciation of Non-Current Assets

Other than land, which is not a depreciable asset, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

Plant & equipment are depreciated using the diminishing balance method. All other classes of assets are depreciated using the straight line method. Depreciation is not charged on non current contributed assets or non current assets constructed by Council during the reporting period in which they are acquired.

Major depreciation periods, which are reviewed annually, are shown below.

- Buildings & Building Improvements 2 – 108 years
- Infrastructure – Roadways 18 – 75 years
- Infrastructure – Footways 25 – 80 years
- Infrastructure – Drainage 60 - 80 years
- Equipment 2 – 15 years
- Furniture & Fittings 2 – 20 years
- Other (Library Book Stock) 2 – 10 years
- Other (Waste Bins) 8 – 15 years

6.6 Impairment

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the *value in use* is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

6.7 Assessment of Fair Value

As disclosed in Note 18, land buildings and Infrastructure assets have been revalued to fair value, resulting in an increase of the Asset Revaluation Reserve of approximately \$32 million. Fair value has been determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset.

Notes to the Financial Statements

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid at the end of the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Loans are carried at their amortised cost which represents the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

9 Employee Benefits

9.1 Salaries, Wages & Employee Entitlements

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave, long service leave, parenting leave and productivity incentives, when it is probable that settlement will be required and they are capable of being measured reliably.

Provisions made in respect of wages and salaries, annual leave, long service leave, parenting leave and productivity incentives, expected to be settled within 12 months, are measured at their nominal values using the remuneration rate expected to apply at the time of settlement.

Provisions made in respect of employee benefits which are not expected to be settled within 12 months, are measured as the present value of the estimated future cash outflows to be made by the Council in respect of services provided by the employees up to the reporting date.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently.

Accumulation Fund Members

The accumulation fund receives both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings in accordance with Superannuation Guarantee Legislation

Defined Benefit Members

Council makes employer contributions to the defined benefits categories of the Scheme at rates determined by the Scheme's Trustee. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust. Further detail is outlined in Note 27.

10 Joint Ventures and Associated Entities

Council participates in cooperative arrangements with other levels of government and other Councils for the provision of services and facilities. Further detail is outlined in Note 29.

11 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed as assets under lease, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

The Council had no finance leases during the 2007-08 or 2008-09 reporting periods.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

12 GST Implications

In accordance with Interpretation 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

13 Comparative Information

In accordance with Local Government (Financial Management) Regulations 1999, this financial report has been prepared using the Model Financial Statements. Comparative information has been reclassified to be consistent with the current year disclosure of information.

14 New Accounting Standards

Certain new accounting standards and interpretations have been published that are not mandatory for the 30 June 2009 reporting period.

At the date of authorisation of the financial report, the Standards and Interpretations listed below were in issue but not yet effective.

The Council has considered the impact of new accounting standards that are not yet applicable and do not believe they will have a material impact on the financial performance or state of affairs of the Council.

Initial application of the following Standards will not affect any of the amounts recognised in the financial report, but may change the disclosures presently made in Council's report:

AASB 1004 Contributions

The Australian Accounting Standards Board is currently reviewing this standard and it is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions received by Council. The financial consequences can not be estimated until a revised accounting standard is issued.

Annual Financial Statements for year ended 30 June 2010

Notes to the Financial Statements

2. Operating Result & Total Assets By Corporate Plan Functions

Program Performance	Budget Adopted	Budget Amended	Actual	Actual
Budget Function	(Unaudited)	(Unaudited)		
	2009-2010	2009-2010	2009-2010	2008-2009
	\$	\$	\$	\$
Operating Expenditure				
Community Development	2,882,500	3,045,200	2,967,859	3,558,028
Corporate Development	7,343,100	7,670,400	6,951,868	7,757,867
Customer Services	1,035,500	1,021,400	916,494	1,008,997
Economic Development	3,866,600	3,992,700	3,999,088	3,887,698
Engineering Services	26,314,100	26,846,900	24,965,813	24,696,314
Environmental Management	25,223,000	25,943,100	25,242,554	24,959,135
Governance	1,116,800	1,113,400	1,025,196	1,106,098
Health and Community Services	10,904,000	10,824,300	10,163,081	10,651,460
Recreation Services	15,288,400	15,034,300	15,024,636	14,290,519
	93,974,000	95,491,700	91,256,589	91,916,116
Operating Income				
Community Development	(190,300)	(238,000)	(239,003)	(517,391)
Corporate Development	(79,790,700)	(80,023,600)	(80,720,341)	(77,579,494)
Customer Services	0	(200)	(263)	0
Economic Development	(1,297,900)	(1,508,200)	(1,343,805)	(1,601,604)
Engineering Services	(4,922,300)	(4,065,000)	(5,578,179)	(13,122,510)
Environmental Management	(2,072,900)	(2,246,200)	(2,315,643)	(2,688,957)
Governance	(1,300)	(1,300)	(50)	0
Health and Community Services	(2,422,700)	(2,410,900)	(2,514,708)	(2,487,878)
Recreation Services	(4,340,500)	(5,176,100)	(6,326,006)	(8,493,601)
	(95,038,600)	(95,669,500)	(99,037,998)	(106,491,435)
Net Surplus resulting from operations				
as per the Operating Statement	(1,064,600)	(177,800)	(7,781,409)	(14,575,319)

Note: Net (Surplus)/Deficit resulting from operations has been reconciled to the Income Statement. Variations may occur, however, because some expenditures are shown as a reduction of income in the Income Statement, e.g. rebates of council rates.

Program Performance	Actual	Actual
Budget Function	2009-2010	2008-2009
	\$	\$
Total Assets		
Community Development	3,226,322	3,284,482
Corporate Development	65,444,267	66,010,524
Economic Development	6,263,139	11,426,559
Engineering Services	496,294,635	418,047,186
Environmental Management	16,913,173	15,535,667
Health and Community Services	59,945,751	51,922,881
Recreation Services	442,096,379	488,301,920
	1,090,183,666	1,054,529,219

Details of component functions and activities appear on the next page.

Notes to the Financial Statements

2. Operating Result & Total Assets By Corporate Plan Functions (Continued)

Component Functions and Activities

The functions and activities relating to the municipality's Corporate Plan Functions are as follows:

Community Development

Youth Development, Community Grants, Community Volunteers, Community Development, Aboriginal Support, Crime Prevention.

Corporate Development

Organisation Development, Property Management, Risk Management, Human Resource Management, Computing Services, Records Management, Geographical Information Services, Finance Management, Cash Management, Rates, Strategic & Corporate Planning.

Customer Services

Publicity Service, Customer Support Services.

Economic Development

Commercial Activities, Private Works, Urban Development, Regional Strategy, Tourism and Special Events.

Engineering Services

Roadways – Construction, Roadways – Maintenance (Pavement), Roadways Maintenance (Kerb & Water Table), Footways – Construction, Footways – Maintenance, Storm Water Drainage – Construction, Storm Water Drainage – Maintenance, Plant & Machinery – Capital, Plant & Machinery – Operating, Infrastructure Support – Capital, Infrastructure Support – Operating, Traffic Management – Capital, Traffic Management – Maintenance.

Environmental Management

Waste Management Services, Environmental Management & Sustainability, Street Care – Tree Planting, Street Care – Tree Maintenance, Street Care – Grass Control, Street Care – Street Cleaning, Dog and Cat Management, Parking – Inspectorial, Parking – Facilities, Infrastructure – Power and Lighting, Bylaws & Local Government Act – Inspectorial, Development – Planning Assessment & Monitoring, Development – Building Assessment & Monitoring.

Governance

Governance.

Health and Community Services

Community Bus, Health Services – Communicable & Infectious Disease Control, Health Services – Food Safety & Nutrition Services, Health Services – Health Care & Welfare Services, Community Services, Public Conveniences, Libraries (Greenacres), Libraries (Enfield), Libraries (Parks), Libraries (Port Adelaide), Libraries (Semaphore), Community & Visitor Information.

Recreation Service

Sport & Recreation (Active) – Capital, Sport & Recreation (Active) – Maintenance, Sport & Recreation (Passive) – Capital, Sport & Recreation (Passive) – Maintenance, Sport & Recreation – Recreation Development, Community Centres and Halls, Foreshore – Capital, Foreshore – Maintenance, Parks Community Centre Management.

Annual Financial Statements for year ended 30 June 2010

Notes to the Financial Statements

3. Rates

Charge	2009-2010 \$	2008-2009 \$
General Rates		
Differential general levy (1)	74,807,293	71,010,766
less Remissions and rebates	(1,978,187)	(1,773,905)
Net Levy	72,829,106	69,236,861
Differential general fines/interest	224,353	283,983
less Remissions	(7,131)	(6,232)
Net Fines and interest	217,222	277,751
Net Differential general rates	73,046,328	69,514,612
(1) Includes ex gratia	15,655	15,655
Other Rates		
Environment Catchment Levy (Natural Resources Management)		
Levy (2)	1,426,984	1,237,131
less Remissions and rebates	(29,261)	(24,103)
Net Levy	1,397,724	1,213,028
Fines and interest	41	45
less Remissions	(18)	0
Net Fines and interest	23	45
Net Environment Catchment levy	1,397,747	1,213,073
(2) Includes ex gratia	0	0
Other Rates Levy (New Haven Village Water Management)		
Levy(3)	26,020	24,753
less Remissions and rebates	(1,766)	(1,679)
Net Levy	24,254	23,074
Fines and interest	25	25
less Remissions	0	(2)
Net Fines and interest	25	23
Net New Haven water levy	24,279	23,097
(3) Includes ex gratia	0	0
Total Other Rates	1,422,026	1,236,170
Total All Rates	74,468,354	70,750,782

4. Statutory Charges (Other than Rates)

Statutory Charge	2009-2010 \$	2008-2009 \$
Dog control registration	464,797	504,776
Fire protection fees	8,736	5,033
Health	50,501	82,087
Development Act fees (Planning)	832,883	1,031,822
Development Act fees (Building)	413,467	330,711
Parking fines and expiation fees	331,926	291,444
Licences – Supported facilities	6,678	4,300
Road café licences	2,550	2,836
Property search fees	133,714	131,683
Credit control fees and charges	278,902	333,056
Other fines and licences	26,991	80,667
Total	2,551,145	2,798,415

Notes to the Financial Statements

5. User Charges.

User Charge	2009-2010 \$	2008-2009 \$
Community centre program fees	34,425	22,313
Course fees	404,025	384,779
Golf course fees	508,140	516,906
Hall, equip & facilities hire fees	1,717,455	1,646,762
Health food & safety fees	34,017	31,063
Immunisation fees	176,500	170,730
Library fines	6,085	5,653
Photocopying/printing fees	49,875	49,619
Sanitary & garbage fees	6,031	1,618
Sundry Sales	17,070	18,427
Sundry user charges	13,311	7,428
Total	2,966,934	2,855,298

6. Grants, Subsidies and Contributions.

Grant And Subsidy	2009-2010 \$	2008-2009 \$
Operating Grants, Subsidies & Contributions		
Community Development	233,500	354,782
Corporate Development	2,068,617	2,517,954
Economic Development	42,000	22,270
Engineering Services	2,526,031	2,393,327
Environmental Management	9,474	56,895
Health & Community Services	2,053,989	1,932,654
Recreation Services	1,722,855	2,065,983
Total Operating	8,656,466	9,343,865
Grants for New or Upgraded Assets		
Community Development	1,000,000	1,000,000
Engineering Services	1,195,333	1,457,398
Health & Community Services	14,644	0
Total Capital	2,209,977	2,457,398
Total	10,866,443	11,801,263

7. Investment Income.

Investment Provider	2009-2010 \$	2008-2009 \$
Interest from Investments:		
Local Govt. Finance Authority	62,898	913,784
Banks	1,147,761	419,878
Loans to community groups	0	173
Total	1,210,659	1,333,835

Annual Financial Statements for year ended 30 June 2010

Notes to the Financial Statements

8. Reimbursements.

Function	2009-2010 \$	2008-2009 \$
Drainage & footway maintenance	382,638	233,348
Environmental management	70,279	127,312
Footway construction	0	27,724
General administration	50,725	36,946
Home & community care program	62,054	68,975
Halls & community centres	5,358	44,015
Human resources	25,509	20,899
Kerb & water table maintenance	15,496	25,741
Lease recoveries	17,294	22,059
LGFA bonus	95,531	86,948
Library activities	32,264	26,597
Parks Community Centre	603,755	684,770
Private works	54,748	59,422
Recreation services	159,514	120,315
Road closure recoveries	0	410,000
Street care	142,974	111,291
Tourism activities	133,863	58,055
Insurance recoveries	813,325	1,124,150
Traffic Control	2,391	1,309
Other reimbursements	179,326	208,330
Total	2,847,458	3,498,206

9. Employee Costs.

Employee Cost	2009-2010 \$	2008-2009 \$
Salaries & Wages	23,995,128	22,735,607
Superannuation	3,289,484	3,499,825
Annual Leave Expenses	2,454,809	2,567,680
Long Service Leave Expenses	892,761	1,016,831
Workers Compensation Insurance	1,270,887	1,191,258
Less Capitalised Salaries & Wages	(1,510,095)	(1,084,905)
Total Employee Costs	30,392,974	29,926,296

10. Materials, Contracts & Other Expenses.

Expense Type	2009-2010 \$	2008-2009 \$
Prescribed Expenses		
Auditor's Remuneration	64,170	87,005
Bad & Doubtful Debts	3,621	14,378
Elected Members Expenses	372,348	362,401
Election Expenses	21,445	20,647
Operating Lease Rentals	673,547	699,991
Total Prescribed Expenses	1,135,131	1,184,422
Levies Paid To Government		
Central Dog Committee	77,058	82,183
Catchment Water Mgmnt Board	1,398,141	1,215,865
Emergency Services	58,799	55,282
Other	66,829	66,808
Total Levies Paid To Government	1,600,827	1,420,138

Notes to the Financial Statements

10. Materials, Contracts & Other Expenses. Cont.		
Contributions & Donations		
Economic Affairs & Tourism	479,833	479,948
Recreation & Culture	726,517	845,675
Other	15,751	17,271
Total Contributions & Donations	1,222,101	1,342,894
Other Materials, Contracts & Expenses		
Contractors	18,720,136	18,967,259
Professional services	621,281	856,922
Contract labour	2,645,739	3,269,471
Fringe Benefits Tax	282,377	400,773
Electricity	1,991,908	1,930,545
Water & sewerage rates	1,706,851	992,558
Fuel, gas & lubricants	824,506	898,678
Parts, accessories & consumables	3,828,115	4,111,524
Advertising	346,535	381,970
Bank charges	178,207	175,337
Insurance (excl workers comp'n)	1,195,184	1,137,044
Insurance claims	1,830	4,341
Legal expenses	769,705	955,101
Local Govt. Assoc. subscription	82,219	77,022
Licence fees – Data processing	119,657	118,141
Postage	161,862	172,446
Telephone expenses	303,813	335,406
Training expenses	261,795	379,817
Vehicle registration & Insurance	169,208	173,338
Overhead expenses capitalised	(2,455,091)	(2,089,412)
Internal plant hire capitalised	(626,284)	(592,366)
Other	1,238,570	1,411,927
Total Other Materials, Contracts & Expenses	32,368,123	34,067,842
Total	36,326,182	38,015,296

11. Finance Expenses.

Lender	2009-2010 \$	2008-2009 \$
Interest On Loans:		
Australian Government	0	5,336
SA Government Finance Authority	19,671	27,600
Local Govt. Finance Authority	1,826,901	1,971,340
Total Finance Costs	1,846,572	2,004,276

12. Depreciation Expenses.

Expense Item	2009-2010 \$	2008-2009 \$
Buildings	2,329,818	3,008,630
Plant and equipment	1,429,029	1,446,840
Furniture and fittings	589,449	778,959
Infrastructure	14,896,891	13,960,104
Other assets – Library book stock	609,913	546,127
Other assets – Waste bins	333,669	322,984
Total Depreciation	20,188,769	20,063,644

Annual Financial Statements for year ended 30 June 2010

Notes to the Financial Statements

13. Physical Resources Received Free of Charge.

Resource	2009-2010 \$	2008-2009 \$
Land	0	2,150,000
Traffic control	80,228	272,187
Roadways	428,832	3,115,203
Footways	169,653	1,269,051
Stormwater drainage	857,073	3,838,325
Kerb & water table	177,136	900,900
Total	1,712,922	11,545,666

14. Current Assets – Cash & Cash Equivalents.

Nature Of Account	2009-2010 \$	2008-2009 \$
Cash on hand	15,410	14,670
Cash at bank	725,075	322,129
Deposits with banks	1,000,000	1,000,000
Deposits with Local Govt. Fin. Auth	27,720,301	23,146,183
Total	29,460,786	24,482,982

15. Current Assets – Trade & Other Receivables.

Nature Of Debtor	2009-2010 \$	2008-2009 \$
Rates receivable	1,509,574	1,450,183
GST claimable	490,137	288,859
Fuel Tax claimable	7,026	8,577
Prepayments	15,250	257,285
Other debtors	1,800,352	991,546
Less: provision for doubtful debts (see below)	(123,722)	(120,101)
Total	3,698,617	2,876,349

Trade and other receivables are considered impaired where there is significant doubt that the carrying amount is recoverable. The debts are considered doubtful as the present value of expected future proceeds are zero.

Provision For Doubtful Debts	2009-2010 \$	2008-2009 \$
Opening provision	120,101	105,723
Add: Increase/(decrease) in provision	3,621	14,378
Closing Provision for Doubtful Debts.	123,722	120,101

Nature Of Impaired Trade Receivables 90 Days & Over	2009-2010 \$	2008-2009 \$
Rates receivable	8,200	8,200
Sundry Debtors	115,522	111,901
Closing Provision for Doubtful Debts.	123,722	120,101

Rates are secured over the subject land and the balance outstanding represents 2.0% of gross rate income for the period. Rates were able to be paid in full on or before the due date, 2nd September 2009, or over four instalments payable on or before the 2nd day of September 2009, December 2009, March 2010 and June 2010. Amounts unpaid after these dates were considered overdue. Fines and interest have been charged monthly at a rate of 2% and 0.58% respectively on any overdue amount excluding legal fees.

Sundry debtors have been charged in accordance with Council's Schedule of Fees & Charges. They are unsecured and do not bear interest. The balance outstanding represents 21% of fee income for the period (2009-2010: 10%). Collection is achieved on average in 76 days. (2008-2009: 38 days)

16. Current Assets - Inventories.

Nature Of Inventory	2009-2010 \$	2008-2009 \$
Stores	434,075	373,034
Total	434,075	373,034

Notes to the Financial Statements

17. Non-current Assets – Financial Assets.

Nature Of Debtor	2009-2010 \$	2008-2009 \$
Rates receivable	3,381	2,191
Total	3,381	2,191

18. Non-current Assets – Infrastructure, Property, Plant & Equipment.

The following amounts are reconciled to infrastructure, property, plant & equipment at the end of the period. Land, buildings, and infrastructure have been revalued in compliance with Australian Accounting Standard AASB 116 and the Local Government (Financial Management) Regulations 1999.

Land.

Land Assets	2009-2010 \$	2008-2009 \$
Land at valuation ^(a)	345,349,648	414,426,593
Book value June 30	345,349,648	414,426,593

Land – Change in book value	2009-2010 \$	2008-2009 \$
Opening written down balance July 1	414,426,593	412,276,593
Acquisitions for the year (Note 13)	662,483	2,150,000
Disposal for the year at revalued amount	(1,379,000)	0
Revaluations ^(a)	(68,360,428)	0
Closing balance June 30	345,349,648	414,426,593

^(a) In respect to land under the care and control of the City of Port Adelaide Enfield, revaluation was undertaken by Martin Oldfield, B Bus Property (Valuation), AAPI, Certified Practising Valuer. Valuations were made on the basis of written down replacement cost as at 30 June 2010.

Buildings.

Building Assets	2009-2010 \$	2008-2009 \$
Buildings at valuation ^(a)	227,781,536	206,651,927
Accumulated depreciation	(79,231,757)	(96,836,955)
Book value June 30	148,549,779	109,814,972

Buildings - Change in book value	2009-2010 \$	2008-2009 \$
Opening written down balance July 1	109,814,972	99,521,639
Acquisitions for the year	4,361,578	2,534,078
Disposals for the year at cost	0	0
Depreciation for the year	(2,329,818)	(3,008,631)
Revaluations ^(a)	36,703,047	10,767,886
Closing Balance June 30	148,549,779	109,814,972

^(a) In respect to buildings under the care and control of the City of Port Adelaide Enfield, revaluation was undertaken by Martin Oldfield, B Bus Property (Valuation), AAPI, Certified Practising Valuer. Valuations were made on the basis of written down replacement cost as at 30 June 2010.

Annual Financial Statements for year ended 30 June 2010

Notes to the Financial Statements

Infrastructure.

Infrastructure Assets	2009-2010 \$	2008-2009 \$
Infrastructure at valuation (a) (b)	962,979,446	917,863,556
Accumulated depreciation	(418,569,067)	(431,489,052)
Book value June 30	544,410,379	486,374,504

Infrastructure - change in book value	2009-2010 \$	2008-2009 \$
Opening written down balance July 1	486,374,504	459,542,616
Acquisitions for the year	13,666,209	20,033,671
Depreciation for the year	(14,896,891)	(13,960,104)
Revaluations (a)	59,266,557	20,758,321
Closing balance June 30	544,410,379	486,374,504

(a) In respect to infrastructure under the care and control of the City of Port Adelaide Enfield, revaluation was undertaken by Andrea Carolan, B App Sc PRM, AAPI, Certified Practising Valuer. Valuations were made on the basis of written down replacement cost as at 30 June 2010.

(b) In respect to infrastructure under the care and control of the City of Port Adelaide Enfield, infrastructure assets received free of charge totalling \$1,722,922 (2008-2009 : \$9,395,666) were brought to account as at 30 June 2010 at a valuation consistent with other infrastructure valuations as determined by the Director Technical Services-

Equipment.

Equipment Assets	2009-2010 \$	2008-2009 \$
Equipment at cost	16,444,370	16,234,993
Accumulated depreciation	(7,186,343)	(7,170,081)
Book value June 30	9,258,027	9,064,912

Equipment - Change in Book Value	2009-2010 \$	2008-2009 \$
Opening written down balance July 1	9,064,912	8,506,246
Acquisitions for the year	2,406,025	3,377,066
Disposals at book value for the year	(783,881)	(1,371,561)
Depreciation for the year	(1,429,029)	(1,446,839)
Closing balance June 30	9,258,027	9,064,912

Furniture & Fittings.

Furniture & Fittings Assets	2009-2010 \$	2008-2009 \$
Furniture & fittings at cost	8,164,971	7,951,417
Accumulated depreciation	(6,559,979)	(6,030,188)
Book value June 30	1,604,992	1,921,229

Furniture & Fittings Change in Book Value	2009-2010 \$	2008-2009 \$
Opening written down balance July 1	1,921,229	2,234,957
Acquisitions for the year	273,212	466,599
Disposals for the year at book value	0	(1,368)
Depreciation for the year	(589,449)	(778,959)
Closing balance June 30	1,604,992	1,921,229

Notes to the Financial Statements

Total Infrastructure, Property, Plant & Equipment.

Total Infrastructure, Property, Plant & Equipment	2009-2010 \$	2008-2009 \$
Infrastructure, Property, Plant & Equipment at cost	43,299,611	24,186,410
Infrastructure, Property, Plant & Equipment at valuation	1,517,420,361	1,538,942,076
Accumulated depreciation	(511,547,148)	(541,526,276)
Book value June 30	1,049,172,825	1,021,602,210

Infrastructure, Property, Plant & Equipment – Change in Book Value	2009-2010 \$	2008-2009 \$
Opening written down balance July 1	1,021,602,210	982,082,051
Acquisitions for the year	21,369,507	28,561,414
Disposals at book value	(783,881)	(1,372,929)
Disposals at revalued amount	(1,379,000)	0
Depreciation for the year	(19,245,187)	(19,194,533)
Revaluations	27,609,176	31,526,207
Closing balance June 30	1,049,172,825	1,021,602,210

19. Non-current Assets – Other.

Library Bookstock

Other Assets	2009-2010 \$	2008-2009 \$
Library book stock at cost	648,876	4,962,229
Library book stock at valuation (a)	6,979,910	0
Accumulated depreciation	(2,693,393)	(2,485,606)
Book value June 30	4,935,393	2,476,623

Other Assets – Change in Book Value	2009-2010 \$	2008-2009 \$
Opening written down balance July 1	2,476,623	2,406,548
Acquisitions for the year	648,876	616,202
Depreciation for the year	(609,912)	(546,127)
Revaluations	2,419,806	0
Closing balance June 30	4,935,393	2,476,623

(a) In respect to library bookstock under the care and control of the City of Port Adelaide Enfield, revaluation was undertaken by Andrea Carolan, B App Sc PRM, AAPI, Certified Practising Valuer. Valuations were made on the basis of written down replacement cost as at 30 June 2010

Waste Bins

Other Assets	2009-2010 \$	2008-2009 \$
Waste bins at cost	3,809,999	3,713,570
Accumulated depreciation	(1,331,410)	(997,740)
Book value June 30	2,478,589	2,715,830

Other Assets – Change in Book Value	2009-2010 \$	2008-2009 \$
Opening written down balance July 1	2,715,830	2,913,423
Acquisitions for the year	96,428	125,391
Depreciation for the year	(333,669)	(322,984)
Closing balance June 30	2,478,589	2,715,830

Annual Financial Statements for year ended 30 June 2010

Notes to the Financial Statements

Total Other Assets

Other Assets	2009-2010 \$	2008-2009 \$
Total other assets at cost	4,458,875	8,675,799
Total other assets at valuation	6,979,910	0
Accumulated depreciation	(4,024,803)	(3,483,346)
Book value June 30	7,413,982	5,192,453

Other Assets – Change in Book Value	2009-2010 \$	2008-2009 \$
Opening written down balance July 1	5,192,453	5,319,971
Acquisitions for the year	745,305	741,593
Depreciation for the year	(943,582)	(869,111)
Revaluations	2,419,806	0
Closing balance June 30	7,413,982	5,192,453

20. Current Liabilities – Trade & Other Payables.

Nature Of Liability	2009-2010 \$	2008-2009 \$
Trade creditors	5,418,710	3,699,434
Payroll	207,522	112,645
Accrued Expenses - Annual Leave Entitlements ⁽¹⁾	2,951,297	3,252,880
Accrued Expenses - Interest on loans	211,341	230,830
Trust funds	5,685	5,685
Sundry creditors	250,148	390,997
Total	9,044,703	7,692,471

Liabilities are recognised for amounts to be paid in the future for goods and services received. These liabilities are settled in 26 days on average. (2008-2009 : 26 days)

(1) Of the annual leave entitlement total, \$1,316,037 (2008-2009 : \$1,792,281 is not expected to be settled within the next 12 months.

The Council has risk management policies in place to ensure that all payables are paid within credit timeframe.

21. Current Liabilities – Borrowings.

Lending Authority	2009-2010 \$	2008-2009 \$
Local Govt. Finance Auth.	2,392,753	2,241,891
SA Government Finance Authority	100,000	200,000
Total	2,492,753	2,441,891

Loan facilities are secured by debentures charged on the general revenue of the Council.

22. Current Liabilities – Short Term Provisions.

Nature Of Liability	2009-2010 \$	2008-2009 \$
Long Service Leave Entitlement ⁽¹⁾	4,201,605	3,997,592
Productivity Incentive and Parenting leave Entitlement ⁽²⁾	2,590,696	2,480,151
Provision for Western Region Waste Management Authority ⁽³⁾	0	1,375,165
Total	6,792,301	7,852,908

(1) Of the Long Service Leave Entitlement total, \$3,264,523 (2008-2009 : \$3,458,351) is not expected to be settled in the next 12 months.

(2) Of the Productivity Incentive and Parenting Leave Entitlement total, \$2,410,734 (2008-2009 : \$2,311,925) is not expected to be settled in the next 12 months.

(3) The detail of this provision is outlined in note 29.

Notes to the Financial Statements

23. Non-current Liabilities – Long Term Borrowings.

Lending Authority	2009-2010 \$	2008-2009 \$
Local Govt. Finance Authority	23,243,503	25,636,256
SA Government Finance Authority	100,000	200,000
Total	23,343,503	25,836,256

Loan facilities are secured by debentures charged on the general revenue of the Council.

24. Non-current Liabilities – Long Term Provisions.

Nature Of Liability	2009-2010 \$	2008-2009 \$
Provision for Long Service Leave	451,911	424,983
Provision for Western Region Waste Management Authority deficit ⁽¹⁾	135,261	167,867
Total	587,172	592,850

⁽¹⁾ The detail of this provision is outlined in note 29.

25. Equity – Reserves.

Reserves	Balance July 1 \$	Transfers To Reserve \$	Transfers From Reserve \$	Balance June 30 \$
Other Reserves				
Committed Projects	7,004,500	6,204,600	(7,004,500)	6,204,600
John Hart Reserve	82,268	8,856	0	91,124
Open Space Development Special Fund	741,817	23,498	0	765,315
Total Other Reserves 2010	7,828,585	6,236,954	(7,004,500)	7,061,039
Total Other Reserves 2009	13,323,890	7,124,486	(12,619,791)	7,828,585

Reserves	Balance July 1 \$	Net Increments (Decrements) \$	Transfers (Impairments) \$	Balance June 30 \$
Asset Revaluation Reserve				
Land	74,993,609	(68,360,429)	0	6,633,180
Buildings	38,562,575	36,703,047	0	75,265,622
Infrastructure	183,373,185	59,266,557	0	242,639,742
Library Bookstock	0	2,419,806	0	2,419,806
Total Asset Revaluation Reserve 2010	296,929,369	30,028,981	0	326,958,350
Total Asset Revaluation Reserve 2009	265,403,162	31,526,207	0	296,929,369

Purpose of Reserves

Council has considered it prudent to set aside a part of its accumulated surplus as reserve funds to meet specific future commitments. Historically, with the exception of the Asset Revaluation Reserve, all reserves have been cash backed.

During the reporting period the Council has documented its financial sustainability by preparing ten year Infrastructure & Asset Management Plans, a Long Term Financial Plan and a Treasury Management Policy. In accordance with these documents Council will in future manage its finances holistically to meet its financial sustainability strategies and targets. As a result, Council does not now retain separate funds for particular future purposes unless required by legislation or agreement with other parties.

In line with this policy the following reserves, with the exception of the Asset Revaluation Reserve, are cash backed as at 30 June 2010:

- **Committed Projects Reserve** – the Committed Projects Reserve has been established to provide funds for the completion of capital and other material projects carried over from one financial year to the next.
- **John Hart Reserve** – the John Hart Reserve receives under an agreement, contributions from the Port Adelaide District Hockey Club Inc. to fund the future replacement of the synthetic hockey pitch located on the John Hart Reserve, Swan Terrace, Ethelton. Interest accrues throughout the year on the balance of the reserve.
- **Open Space Development Special Fund** – the Open Space Development Special Fund as required under section 50 of the Development Act 1993, receives contributions from Developers in lieu of the provision of open space as part of land sub-divisions. As required under the act. The funds will be applied by the Council for the purpose of acquiring or developing land as open space as appropriate opportunities arise. Interest accrues throughout the year on the balance of the reserve.
- **Asset Revaluation Reserve** – is used to record increments and decrements arising from changes in fair value of non current assets.

Annual Financial Statements for year ended 30 June 2010

Notes to the Financial Statements

26. Conditions on Grants.

(A) Grants which were recognised as revenues during the reporting period and which were obtained on the condition that they be expended on specific goods and services or over a future period were:

Contribution	2009-2010 \$	2008-2009 \$
Lefevre Community Centre -Building Construction	1,736,076	1,000,000
Lefevre Community Centre - Park upgrade	17,522	52,395
Untied Financial Assistance Grant	866,792	814,732
Recreation Facilities Upgrade	0	263,820
Port Centre Feature Lighting	75,588	100,000
Regency Reserve Enhancement	0	316,905
Youth Mentoring Program	7,754	12,582
Aboriginal Youth Program	4,311	12,582
Reconnect Program	0	8,500
Lefevre Community Centre – Enhancement Scheme	300,000	0
Regional & Local Community Infrastructure Program	153,000	0
Youth Zone Project	0	1,543
Supported Residential Facilities	94,549	19,072
Total	3,255,592	2,602,131

(B) Grants which were recognised as revenues during the previous reporting period and which were expended in the current period in the manner specified by the grantor were:

Contribution	2009-2010 \$	2008-2009 \$
Lefevre Community Centre -Building Construction	1,000,000	0
Lefevre Community Centre - Park upgrade	52,395	0
Untied Financial Assistance Grant	814,732	0
Recreation Facilities Upgrade	263,820	0
Port Centre Feature Lighting	100,000	0
Regency Reserve Enhancement	316,905	0
Youth Mentoring Program	12,582	0
Aboriginal Youth Program	12,582	0
Reconnect Program	8,500	0
Public Art Commission	0	112,000
Community Water Project	0	45,455
Latelare Community Project	0	25,000
Linear Park Safety Upgrade	0	100,000
Youth Zone Project	1,543	9,452
Supported Residential Facilities	19,072	69,451
Roads to Recovery Projects	0	220,000
Total	2,602,131	581,358

Notes to the Financial Statements

27. Superannuation.

Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two categories of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector have the option to contribute to Marketlink and/or Salarylink. All other employees, including casual staff, have all contributions allocated to Marketlink.

Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9% in 2009/10 for Marketlink members and 3% for Salarylink members; 9% and 3% respectively in 2008/09). No further liability accrues to the employer as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Scheme's Trustee based on advice from the Scheme's Actuary. The rate is currently 6% (6% in 2008/09) of "superannuation" salary. Given that Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation the remaining 3% for Salarylink members is allocated to their Marketlink account. Employees also make member contributions to the Fund. As such assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink Plan is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable allocate benefit liabilities, assets and costs between employers. As provided under AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent full actuarial investigation was conducted by the Scheme's actuary, L C Brett, BSc., FIA, FIAA, of Brett and Watson Pty Ltd as at 30 June 2008, and took into account the effects of the movement in investment markets up to 30 June 2009. The review determined that under the existing funding arrangements the Salarylink Plan is in an unsatisfactory financial position. In order to return the plan to a satisfactory financial position by 30 June 2015, the Scheme has been closed to new local government employees but will honour the commitment to existing members of the Scheme. In addition, superannuation contributions for employees currently in the Scheme will increase to 9.3% from 1 July 2010.

Total contributions to the fund by the council in 2009-2010 amounted to \$2,415,537 (2008-2009 : \$2,339,193).

Annual Financial Statements for year ended 30 June 2010

Notes to the Financial Statements

28. Notes to Statement of Cashflows.

(a) Reconciliation of Cash.

For the purposes of the statement of cash flows, cash includes cash on hand and in banks and investments in money market instruments, net of outstanding bank overdrafts. Cash at the end of the reporting period as shown in the statement of cash flows is reconciled to the related items in the balance sheet as follows:

Nature Of Account	2009-2010 \$	2008-2009 \$
Cash & cash equivalents (Note 14)	29,460,786	24,482,982
Total	29,460,786	24,482,982

(b) Reconciliation of Net Surplus Resulting from Operations to Cash Inflows from Operating Activities.

Activities	2009-2010 \$	2008-2009 \$
Net Surplus Resulting from Operations.	7,781,409	14,575,319
Depreciation	20,188,769	20,063,644
Resources received free of charge	(1,712,922)	(11,545,666)
(Gain) on disposal or revaluation of assets	88,009	(1,366)
Increase long service leave	230,941	632,518
Increase productivity incentive	110,545	391,231
(Decrease)/Increase Western Region Waste Management Authority liability deficit.	(1,407,771)	(373,602)
Decrease/(Increase) in trade & other receivables	(822,268)	924,302
Decrease/(Increase) inventory	(61,041)	16,635
(Decrease)/Increase in trade & other payables	1,352,231	(2,384,046)
Capital subsidies & grants	(2,209,977)	(2,457,398)
Net Cash provided by Operating Activities	23,537,925	19,841,571

(c) Financing Facilities.

Use Of Facility	2009-2010 \$	2008-2009 \$
Amount Used	0	0
Amount Unused	250,000	250,000
Total	250,000	250,000

Council's bank overdraft facility is reviewed annually and payable at call.

(d) Non Cash Financing and Investment Activities.

Means Of Acquisition	2009-2010 \$	2008-2009 \$
Physical assets received free of charge (Note 13)	1,712,922	11,545,666
Total	1,712,922	11,545,666

Notes to the Financial Statements

29. Joint Ventures.

The Parks Community Centre

The Council has an agreement with the State government to manage designated services at the Centre until 18 March 2011. The incomes and expenditures incurred under the agreement have been consolidated within the Financial Statements.

Western Region Waste Management Authority

The Western Region Waste Management Authority is a Regional Subsidiary that is incorporated under the *Local Government Act 1999*. The Authority manages the closure of the landfill operation on Garden Island on behalf of the constituent councils. The constituent councils are: City of West Torrens, City of Charles Sturt, City of Holdfast Bay and the City of Port Adelaide Enfield. The Council does not have a controlling interest and has therefore not consolidated the financial results within the Financial Statements. Subject to a Deed of Agreement, Council provides funds as and when required to meet the cost of the Garden Island site remediation. A provision is maintained for Council's share, being 13.77%, of the Authority's deficiency as scheduled below:

Change in Provisions for Western Region Waste Management Authority	2009-2010 \$	2008-2009 \$
Current		
Opening balance July 1	1,375,165	382,232
Increase in provision	0	1,366,535
Decrease in provision	(1,375,165)	(373,602)
Closing balance June 30	0	1,375,165
Deferred		
Opening balance July 1	1,543,032	1,534,402
Increase in provision	0	0
Decrease in provision	(1,407,771)	(1,366,535)
Closing balance June 30	135,261	167,867
Total Provisions	135,261	1,543,032

30. Capital Commitments.

Capital commitments contracted for as at balance date that have not been recognised as liabilities in the balance sheet are as follows:

Commitment Term	2009-2010 \$	2008-2009 \$
Not Longer than 1 year		
Equipment	200,121	303,087
Infrastructure	1,570,826	1,148,467
Port Centre Co-ordination Group Fund	300,000	352,000
Longer than 1 year, not longer than 5 years		
Infrastructure	3,776	357,064
Port Centre Co-ordination Group Fund	1,415,759	1,408,000
Longer than 5 years		
Port Centre Co-ordination Group Fund	0	343,330
Total Capital Commitments	3,490,482	3,911,948

Annual Financial Statements for year ended 30 June 2010

Notes to the Financial Statements

31. Operating Lease Commitments.

Operating leases relate to information technology equipment with lease terms of between two and five years, and motor vehicles with lease terms of between two and three years. The operating lease commitments at the reporting date are as follows:

Commitment Term	2009-2010 \$	2008-2009 \$
Not longer than 1 Year	469,749	352,498
Longer than 1 year, not longer than 5 years	549,862	353,394
Longer than 5 years	0	0
Future Lease Payments	1,019,611	705,892

32. Other Expenditure Commitments.

Other expenditure commitments (excluding inventories) as at balance date that have not been recognised as liabilities in the balance sheet are as follows:

Commitment Term	2009-2010 \$	2008-2009 \$
Not longer than 1 Year		
Audit Services	0	75,891
Animal & Parking Inspections	351,320	216,632
Building & Property Maintenance	4,876,883	1,563,018
Waste Management Services	7,562,276	3,327,096
Other Commitments	265,105	99,816
Longer than 1 year, not longer than 5 years		
Animal & Parking Inspections	702,640	0
Building & Property Maintenance	346,000	580,225
Waste Management Services	29,081,200	0
Other Commitments	8,300	0
Longer than 5 Years		
Waste Management Services	35,139,783	0
Total Other Commitments	78,333,507	5,862,678

Notes to the Financial Statements

33. Presentation and Disclosure of Financial Instruments.

The following tables detail the Council's contractual maturity for its non-derivative financial assets and financial liabilities. The tables have been drawn up based on the undiscounted cash flows based on the earliest date on which the items may be negotiated. The table includes both interest and principal cash flows.

	Average Interest Rate %	Variable Interest Rate \$	Fixed Interest Rates			Non-Interest Bearing \$	Total \$
			Less Than 1 Year \$	1 to 5 Years \$	More Than 5 Years \$		
30 June 2009							
Financial Assets:							
Loans & Receivables							
- Cash & Equivalents	3.01	24,146,183	0	0	0		24,146,183
- Receivables	2.81	0	0	1,450,183	0	1,288,982	2,739,165
Available for Sale							
- Cash & Equivalents	1.25	322,129	0	0	0	14,670	366,799
Financial Liabilities:							
Borrowings	6.75	0	209,832	809,626	37,345,662	0	38,365,120
Trade Creditors	0	0	3,699,434	0	0	3,699,434	3,699,434

	Average Interest Rate %	Variable Interest Rate \$	Fixed Interest Rates			Non-Interest Bearing \$	Total \$
			Less Than 1 Year \$	1 to 5 Years \$	More Than 5 Years \$		
30 June 2010							
Financial Assets:							
Loans & Receivables							
- Cash & Equivalents	4.62	28,720,300	0	0	0	0	28,720,300
- Receivables	3.00	0	0	1,509,574	0	1,940,677	3,450,251
Available for Sale							
- Cash & Equivalents	2.75	725,075	0	0	0		725,075
Financial Liabilities:							
Borrowings	6.75	0	100,000	2,177,611	31,779,557	0	34,057,168
Trade Creditors	0	0	5,418,710	0	0	5,418,710	5,418,710

a) Interest Rate Risk

Interest rate risk is the risk that future cash flows will fluctuate due to changes in market interest rates. The interest rate risk for all interest bearing financial instruments of the Council at June 30, 2010 is detailed in the following table. Exposures arise predominantly from assets and liabilities at variable interest rates as the Council intends to hold fixed rate assets and liabilities to maturity. All the other financial assets and liabilities are non-interest bearing.

b) Liquidity Risk

Liquidity risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. Council's long term liabilities have a large range of maturity dates based on cash inflows. Council has access to a bank overdraft facility to meet short term requirements.

c) Net Fair Value of Financial Assets and Liabilities

The fair values of Council's financial assets and liabilities with standard terms and conditions which are traded on active liquid markets, are reflective of quoted market prices and carrying values.

d) Credit Risk

Credit risk represents the loss that would be recognised if counterparties fail to perform as contracted. Rate receivables can be recovered by compulsory sale of property as determined in the Local Government Act 1999, whilst the credit risk of individual sundry debtors is assessed prior to the provision of goods or services. Council's investments are predominantly held by the Local Government Finance Authority, which is guaranteed by the SA Government, and the Bendigo & Adelaide Bank Ltd, whom the likelihood of credit failure is considered remote.

The Council does not have any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. The carrying amount of financial assets recorded in the financial statements, net of any provisions for losses, represents the Council's maximum exposure to risk.

e) Interest Rate Sensitivity

The following sensitivity analysis has been determined by applying a variation of +/- 50 basis points to the average interest rate as at 1 July 2010 and determining the revenue effect on the balance of a specific financial instrument at that date assuming that the balance remains constant.

Annual Financial Statements for year ended 30 June 2010

Notes to the Financial Statements

30 June 2009	Balance 1/7/09	Average % 1/7/09	Revenue Based Upon		
			Average % 1/7/09	- 50 Basis Points	+ 50 Basis Points
Financial Assets:					
Loans & Receivables					
- Cash & Equivalents	24,146,183	3.01%	726,885	606,155	847,616
- Receivables	1,450,183	2.81%	40,750	33,499	48,001
Available for Sale					
- Cash & Equivalents	322,129	1.25%	4,027	2,416	5,637
Total	25,918,495		771,662	642,070	901,254
Variation in Revenue				-129,592	+129,592

30 June 2009	Balance 1/7/09	Average % 1/7/09	Expense Based Upon		
			Average % 1/7/09	- 50 Basis Points	+ 50 Basis Points
Financial Liabilities:					
- Borrowings	28,278,147	6.75	1,908,775	1,767,384	2,050,166
Variation in Expense				-141,391	+141,391

30 June 2010	Balance 1/7/10	Average % 1/7/10	Revenue Based Upon		
			Average % 1/7/10	- 50 Basis Points	+ 50 Basis Points
Financial Assets:					
Loans & Receivables					
- Cash & Equivalents	28,720,300	4.62%	1,325,772	1,182,171	1,469,374
- Receivables	1,509,574	3.00%	45,287	37,739	52,835
Available for Sale					
- Cash & Equivalents	740,485	2.75%	20,363	16,661	24,066
Total	25,918,495		391,423	1,236,571	1,546,275
Variation in Revenue				-154,852	+154,852

30 June 2010	Balance 1/7/10	Average % 1/7/10	Expense Based Upon		
			Average % 1/7/10	- 50 Basis Points	+ 50 Basis Points
Financial Liabilities:					
- Borrowings	25,836,256	6.75	1,743,947	1,614,766	1,873,129
Variation in Expense				-129,181	+129,181

Notes to the Financial Statements

34. Contingencies & Assets & Liabilities Not Recognised in The Statement Of Financial Position.

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to users of the financial report in making and evaluating decisions about the allocation of scarce resources.

a) Land Under Roads

As reported elsewhere in these statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date.

b) Potential Insurance Losses

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against the Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date, however other potential claims not reported to Council may have existed at reporting date.

c) Legal Expenses

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own costs. At the date of these reports, Council had notice of two appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

35. Remuneration Of Auditors.

Council's independent auditors are Deloitte Touche Tohmatsu.

Audit Activity	2009-2010 \$	2008-2009 \$
Auditing the financial report	66,170	87,005
Other activities	0	0
Total	66,170	87,005

36. Financial Indicators.

These Financial Indicators have been calculated in accordance with Information Paper 9 – Local Government Financial Indicators, prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

Indicator Description	2009/10 Target	2009/10 Actual	2008/09 Target	2008/09 Actual
Operating Surplus				
Operating surplus/(deficit) before capital amounts	(1,333,000)	3,946,519	(2,408,000)	\$570,888
Operating Surplus Ratio				
This ratio expresses the operating surplus/(deficit) as a percentage of general and other rates, net of NRM Levy.	(2)%	5%	(3)%	1%
Net Financial Liabilities Ratio				
This ratio expresses net financial liabilities as a percentage of operating revenue, net of NRM Levy. Net Financial Liabilities are defined as total liabilities less financial assets excluding equity accounted investment.	31%	10%	32%	19%
Interest Cover Ratio				
This ratio expresses net interest expense as a percentage of operating revenue, net of NRM levy less investment income.	1.4%	0.7%	0.8%	0.8%
Asset Sustainability Ratio				
This ratio expresses net asset renewals as a percentage of depreciation expense. Net asset renewal expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.	75%	71%	75%	52%
Asset Consumption Ratio				
This ratio expresses the carrying value of depreciable assets as a percentage of the gross value of depreciable assets.	54%	58%	54%	53%

Annual Financial Statements for year ended 30 June 2010

Notes to the Financial Statements

37. Uniform Presentation of Finances.

The following is a high level summary of operating and capital investment activities of the Council prepared on a uniform and consistent basis. The uniform presentation represents a simplified version of reporting under the Government Finance Statistics (GFS) framework of the Australian Bureau of Statistics.

All Councils in South Australia have voluntarily agreed to summarise annual budgets and long term financial plans on the same basis.

This arrangement ensures that all Councils provide a common core of financial information which enables meaningful comparisons of each Council's finances.

Item Description	2009-2010 \$	2008-2009 \$
Operating Revenues	92,701,016	90,580,401
less Operating Expenses	(88,754,497)	(90,009,513)
Operating Surplus before Capital Amounts	3,946,519	570,888
Less Net Outlays on Existing Assets		
Capital expenditure on renewal & replacement of existing assets	16,340,694	11,767,516
less Depreciation, Amortisation and Impairment	(20,188,769)	(20,063,644)
less Proceeds from sale of replaced assets	(2,074,873)	(1,374,296)
	(5,922,948)	(9,670,424)
Less Net Outlays on New and Upgraded Assets		
Capital expenditure on new and upgraded assets	4,061,196	5,989,827
less Amounts received specifically for new and upgraded assets	(2,209,977)	(2,457,398)
Less Proceeds from sale of surplus assets	0	0
	1,851,219	3,532,429
Net Lending / (Borrowing) for Year	8,018,248	6,708,883

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the City of Port Adelaide Enfield for the year ended 30 June 2010, Council's auditor, Deloitte Touche Tohmatsu, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) of the Local Government (Financial Management) Regulations 1999

(Signed)
H J Wierda City Manager

(Signed)
**G R Johanson Presiding Member
Audit Committee**
5th Day of October 2010

Annual Financial Statements For the Year Ended 30 June 2010 Statement By Chief Executive Officer

I Henderikus Jan Wierda, the person for the time being occupying the position of City Manager of the City of Port Adelaide Enfield, do hereby state that the Annual Financial Statements of the Council for the year ended 30 June 2010 are to the best of my knowledge presented fairly, and in accordance with accounting procedures which have been maintained in accordance with the the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.

(Signed)
H J Wierda City Manager
5th Day of October 2010

Adoption Statement

Laid before the Council of the
City of Port Adelaide Enfield
And adopted on

5th Day of October 2010

(Signed)
G R Johanson Mayor

To the Chief Executive Officer
City of Port Adelaide Enfield

Statement of Auditor's Independence City of Port Adelaide Enfield

In accordance with Regulation 16A(4) Local Government (Financial Management) Regulation 1999 (as amended), I am pleased to provide the following declaration of independence to the councillors of City of Port Adelaide Enfield. I confirm that, for the audit of the financial statements of City of Port Adelaide Enfield for the 30 June 2010 financial year, I have maintained my independence in accordance with the requirements of APES 110 - Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, and in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.

.....
**Deloitte Touche
Tohmatsu**

.....
Partner Jody Burton
Chartered Accountants
Dated this 5th day of October 2010

Audit Opinion

Independent Auditor's Report

to the Members of the City of Port Adelaide Enfield

We have audited the accompanying financial report of City of Port Adelaide Enfield, which comprises the balance sheet as at 30 June 2010, and the income statement, cash flow statement and statement of changes in equity for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the Chief Executive Officer's declaration as set on the pages 32 to 59.

The Chief Executive Officer's Responsibility for the Financial Report

The Chief Executive Officer of the entity is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999. This responsibility also includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Auditor's Independence Declaration

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999, the Local Government (Financial Management) Regulations 1999 and the Australian professional accounting bodies.

Auditor's Opinion

In our opinion, the financial report of City of Port Adelaide Enfield is in accordance with the Local Government Act 1999, including:

- (a) giving a true and fair view of the Council's financial position at 30 June 2008 and of its performance for the year ended on that date; and
- (b) complying with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999.



Deloitte Touche Tohmatsu



Jody Burton
Partner, Chartered Accountants

Adelaide, 5 October 2010

Annual Report for the Year ended 30 June 2010

Charles Sturt



Mr Harold
Anderson AM
(Chairman)



Cr Chris Wallis



Mr Bob Fidock

West Torrens



Cr George
Demetriou



Mr Bill Ross

Holdfast Bay



Cr Mikki
Bouchee

Port Adelaide Enfield



Cr Peter
Nicholls

Chairman's Report

The Western Region Waste Management Authority (WRWMA) has had another very busy and productive year.

It is expected that all of the Hindmarsh clay from the Defence SA Common User Facility in the Port River will have been delivered to the Garden Island site by the end of September 2010. This constitutes all of the clay required under the capping agreement. This is a significant milestone for WRWMA as it assures WRWMA that the costs to install the clay liner will not escalate.

During the year, the Audit Committee comprising of Mayor Harold Anderson AM, Cr Mikki Bouchee and Mr Peter Brass (Independent Member) held a number of scheduled meetings. This Committee has developed a WRWMA Risk Management Plan that recognises the WRWMA Risk Profile of key identified risks and appropriate mitigation strategies, and has developed an External Audit Plan. The Environmental meetings were held as scheduled and were well attended by representatives from WRWMA, the Land Management Corporation and Environment Protection Authority. The Board met on a scheduled quarterly basis.

Leed Engineering has continued with the capping works program which is well ahead of target. The current clay capping work sequence illustrates the works are at least 12 months ahead of schedule of the EPA program requirements. It is expected that all of the bulk earth works will be completed in the 2010/2011 financial year.

Tonkin Consulting has provided WRWMA estimated costs to install a conventional standard grid pattern gas extraction and flaring system at Garden Island. This cost estimate has been included in WRWMA's future financial estimates. These works are expected to be undertaken in the 2010/2011 financial year.

I would like to thank my fellow Board Members for their work during the year and acknowledge the great support provided by the Management, Finance and Administration teams of the staff at the City of Charles Sturt, and the Manager for WRWMA Adrian Sykes.

I commend the 2009/2010 Annual Report of Western Region Waste Management Authority to you.

Annual Report for the Year ended 30 June 2010

Background

The Western Region Waste Management Authority (WRWMA) is a regional subsidiary established under Section 43 of the Local Government Act 1999. In all things the subsidiary is bound by the requirements of the Act (including relevant regulations – the Local Government (Financial Management) Regulations 1999) and the WRWMA Charter. Otherwise, the regional subsidiary can be subjected to a joint direction of the member Councils as provided for at clause 26 of Schedule 2 to the Local Government Act 1999.

Pursuant to the Act and the Charter, the subsidiary must have an annual business plan which is prepared and adopted in consultation with the member Councils. A business plan will remain in force for a period as specified in the plan but must be reviewed, in consultation with the member Councils, on an annual basis.

Further under the Charter, the subsidiary is currently required to adopt its annual budget after 31 May but before 30 June for the next financial year and then provide a copy of it to the CEO of each member Council within 5 business days of adoption.

The Constituent Councils in WRWMA are the City of Charles Sturt, the City of West Torrens, the City of Port Adelaide Enfield, and the City of Holdfast Bay.

The equitable interests of the Constituent Councils in the Authority are as follows:

- City of Charles Sturt - 56.39%;
- City of West Torrens - 23.93%;
- City of Port Adelaide Enfield - 13.77%;
- City of Holdfast Bay - 5.91%.

The Board of WRWMA consists of 7 members appointed by the Constituent Councils as follows:

- City of Charles Sturt - three persons; Mayor Anderson, Cr Wallis and Mr R Fidock
- City of West Torrens - two persons; Cr Demetriou and Mr W Ross
- City of Port Adelaide Enfield - one person; Cr Nicholls
- City of Holdfast Bay - one person; Cr Bouchee

A Board Member shall, subject to the Charter, be appointed for a term not exceeding four years specified in the instrument of appointment and at the expiration of the term of office will be eligible for re-appointment.

The term of office of a Board Member will terminate upon the Council providing written notice to the Board Member and the Board, or upon the Board Member resigning by notice in writing or upon the happening of any other event through which the Board Member would be ineligible to remain as a member of the Board.

The Authority is established for the following objects and purposes:

- to manage the joint interests of the Constituent Councils in relation to the Garden Island landfill site;
- to undertake all manner of things relating to and incidental to the management function of the Authority;
- to provide a forum for the discussion and consideration of issues related to the joint obligations and responsibilities of the Constituent Councils in respect of the Garden Island landfill site.

The powers, functions and duties of the Authority as set out in the Charter include:

- accumulation of surplus funds for investment purposes;
- setting aside a reserve fund or funds clearly identified for meeting any liability of the Authority;
- entering into contracts, purchasing, selling, leasing, hiring, renting or otherwise acquiring or disposing of any personal property or interests therein;
- acquiring or disposing of any real property or interests therein, provided that it shall be a condition precedent, that the written approval of the Constituent Councils is first had and obtained;
- employing, engaging or dismissing the Manager of the Authority;
- employing, engaging or retaining professional advisers to the Authority;
- the power to return any or all surplus funds upon completion of the approved remediation plan of Garden Island;
- the power to invest any of the funds of the Authority in any investment authorised by the Trustee Act 1936, or with the Local Government Finance Authority provided that:
in exercising this power of investment the Authority must exercise the care, diligence and skill that a prudent person of business would exercise in managing the affairs of other persons; and the Authority must avoid investments that are speculative or hazardous in nature;
- undertaking all manner of things relating and incidental to the objects and purposes of the Authority; and
- the power to do anything else necessary or convenient for or incidental to the exercise, performance or discharge of its powers, functions or duties.

Annual Report for the Year ended 30 June 2010

Strategic Context

Environmental Performance Agreement – Closure Plan

The Western Region Waste Management Authority (WRWMA) signed an agreement in October 2005 with the Environment Protection Authority (EPA) as the licensing body, and the Land Management Corporation (LMC) as the property owner to rehabilitate Garden Island over a maximum period of eight years. Work on the rehabilitation of the island was tendered out with the contract being awarded to Leed Engineering. Leed Engineering commenced its eight year contract valued at \$12 million soon after to undertake the civil works on Garden Island. The program of works is based on the availability of suitable soils, especially clay, and it is planned that the works program will be significantly less than the maximum eight years allowed for in the contract. Paul Lightbody of Tonkin Consulting has been appointed as the Superintendent under the Civil Works Contract to provide independent advice and supervision of the contract with Leed.

WRWMA has also provided a \$12 million financial guarantee through the Local Government Finance Authority to complete the works in rehabilitating Garden Island.

The financial results for WRWMA reflect the cost of the works to complete the rehabilitation of Garden Island as per the Environment Performance Agreement and the sole vision and focus of WRWMA going forward is to successfully rehabilitate Garden Island to the agreed standards in the Capping Implementation Plan.

To complete the Capping Implementation Plan Garden Island requires approximately 1.3 million tonnes of soil, 40% clay and 60% growing medium. The design calls for a 600mm thick clay cap placed under level 1 supervision and then covered by 750mm of growing medium and 150mm of topsoil. The completed cap is then planted with grasses and small vegetation.

Financial Considerations

The Board commissioned KPMG to undertake an actuarial assessment of all of the liabilities in relation to the rehabilitation of the former Garden Island landfill site. This report was presented to the Audit Committee and the Board in June 2008 and was adopted with a total estimated liability of \$14.3m. This liability has been factored into the audited financial statements as at 30 June 2008, and has been carried forward in to future years at its written down value.

Environmental Monitoring

WRWMA retains the responsibility to supervise the environmental monitoring program in the rehabilitation plan for Garden Island.

An Environmental Monitoring Plan report was completed in April 2008 and investigated and appraised two components, biological and groundwater contamination. The specialist consultants, Eco Management Services completed, in association with Australian Groundwater Technologies and SARDI (South Australian Research and Development), the Environmental Monitoring Plan (EMP) report. The results of the investigation concluded that ammonia concentrations are generally low and well within the range that could be expected for mangrove sediments in the waterways surrounding the island. The biological monitoring results whilst inconclusive showed the low diversity and density in fauna that are naturally generally occurring in mangrove sediments in areas similar to Garden Island. As the groundwater contamination investigation found low ammonia concentrations it appears additional biological assessment investigations are not warranted.

The EMP report has been received by the EPA and recommended future monitoring should include the existing groundwater sampling and analysis program and the analysis of groundwater and pore-waters at the five locations where ceramic cup samplers have been installed.

Consultants have been appointed to undertake a review of the existing groundwater wells on Garden Island and recommend additions to the monitoring networks, establish any new wells and then commence monitoring of the groundwater.

Current Status Of Remedial Works At Garden Island

A revised table below shows how the bulk earth works are progressing on Garden Island.

Activity	Clay	Growing Medium
Material On-Site	426,415 tonnes (70.4%)	756,990 tonnes (92.0%)

As of 30 June 2010, Leed Engineering has completed the following capping works on Garden Island.

South Island

Capping Works completed to the end of June 2010 include -
Clay capping x 3 layers, Growing Medium x 3 layers, Topsoil, Planting; Cells A1 to A13, A15 and A16; Total area = 86,878m²
Clay capping x 3 layers, Growing Medium x 3 layers, Cells A14, A17 to A21, A25 and A27 to A33; Total area = 91,957m²
Clay capping x 1 layer, Cells A22 to A24 and A26; Total Area = 30,383m²
Sub-grade preparation: 100% completed.

Annual Report for the Year ended 30 June 2010

North Island

Works completed to the end of June 2010 include -
Clay capping x 3 layers, Growing Medium x 3 layers, Topsoil spread, Cells 1, 2 and 3; Total area = 33,978m²
Clay capping x 3 layers, Growing Medium x 3 layers, Cells 19 and 20; Total area = 26,499m²
Growing Medium x 2 layers, Cells 21 and 22; Total area = 25,043m²
Clay capping x 3 layers, Cells 15, 16 & 18; Total area = 29,205m²
Clay capping x 2 layers, Cell 17; Total area = 10,206m²
Sub-grade preparation on the north island, 219,554m² (77%) completed.

Leed Engineering has continued with the capping program which is well ahead of the milestone targets as required under the EPA Environmental Implementation Plan

The timing of the project has been recently reviewed with Tonkin Consulting and Leed Engineering to reassess anticipated progress on site. Leed has been able to continue to move the clay material during the 2010 winter period though whether this continues will depend on weather conditions and any delays from plant downtime. The expected final completion date for the Garden Island site rehabilitation works in the 2010/2011 financial year still provides a significant buffer in advance of the required EPA time for completion of the rehabilitation works.

Leed Engineering currently has responsibility to manage Garden Island on a daily basis and receives and classifies soil, ie, clay, growing medium or topsoil to be stockpiled in readiness to be used in the capping of Garden Island. There are milestone points in the agreement to measure the performance of the contract and Leed is currently well ahead of schedule.

Leed has issued a program of works which estimates that all of the clay from the Common User Facility in the Port River will be delivered at Garden Island by the end of September 2010. When all this clay is delivered, this material satisfies the full requirements for clay under the capping plan, which is a major achievement in terms of the Capping Implementation Plan.

Landfill Gas Management

WRWMA has sought to utilise if practical, the methane gas generated from the domestic waste degrading in the landfill if in sufficient quantities for it to be commercially harvested and used to power electrical generators in the production of green energy. AGL reviewed test results (by Run Energy) and a forecast assessment of anticipated Landfill Gas that may be available over time. AGL use landfill test results to assess whether sufficient gas is available over a 10 year period to warrant AGL owning and operating the gas extraction plant. AGL concluded the results show gas extraction levels are below what AGL use as a minimum amount to justify AGL ownership.

Unless an operator can be convinced there is sufficient Landfill Gas available WRWMA will be required to install gas extraction wells for gas flaring. A tender will be developed to design and install these gas extraction wells in the 2010/2011 financial year.

Once these wells are installed a more accurate assessment of the gas available for extraction may show it is viable to extract gas for power generation. If this occurs then there may be potential for WRWMA to recoup costs from commercial utilisation by a landfill gas operator. Tonkin Consulting has provided WRWMA estimated costs to install a conventional standard grid pattern gas extraction and flaring system at Garden Island. This cost estimate has been included in WRWMA's future financial estimates.

WRWMA is negotiating with two companies to establish a gas extraction system on the island. It has become a challenge for WRWMA to ensure that this gas is beneficially used in the generation of energy due to the high construction and connection costs. The Board is committed to do everything in its power to see this gas used for energy generation rather than just flared on site.

A landfill gas risk assessment including a program of monitoring of landfill gas emissions has commenced in response to the EPA's review of landfill gas management across all landfill sites in South Australia.

Governance

The Board meets on a scheduled quarterly basis and is responsible for all aspects of WRWMA. The membership and roles and functions are set out above.

As required by the Local Government Act, WRWMA appointed an Audit Committee to oversee the financial governance of WRWMA. The annual review of the financial results is overseen by the Audit Committee which reports its findings to the Board for adoption.

The Audit Committee comprises Mayor Harold Anderson A.M. (Chairperson), Cr Mikki Bouchee and Mr Peter Brass (Independent Member). The Audit Committee meets on a scheduled quarterly basis.

WRWMA has appointed an Environmental Committee which meets on a scheduled bi-monthly basis and which has the prime responsibility for the day to day management of the Landfill Capping Plan implementation. This Committee reports to the Board on progress of the Capping Plan implementation and has membership from the WRWMA Board, the Land Management Corporation, the Environment Protection Authority, Leed Engineering and Tonkin Consulting.

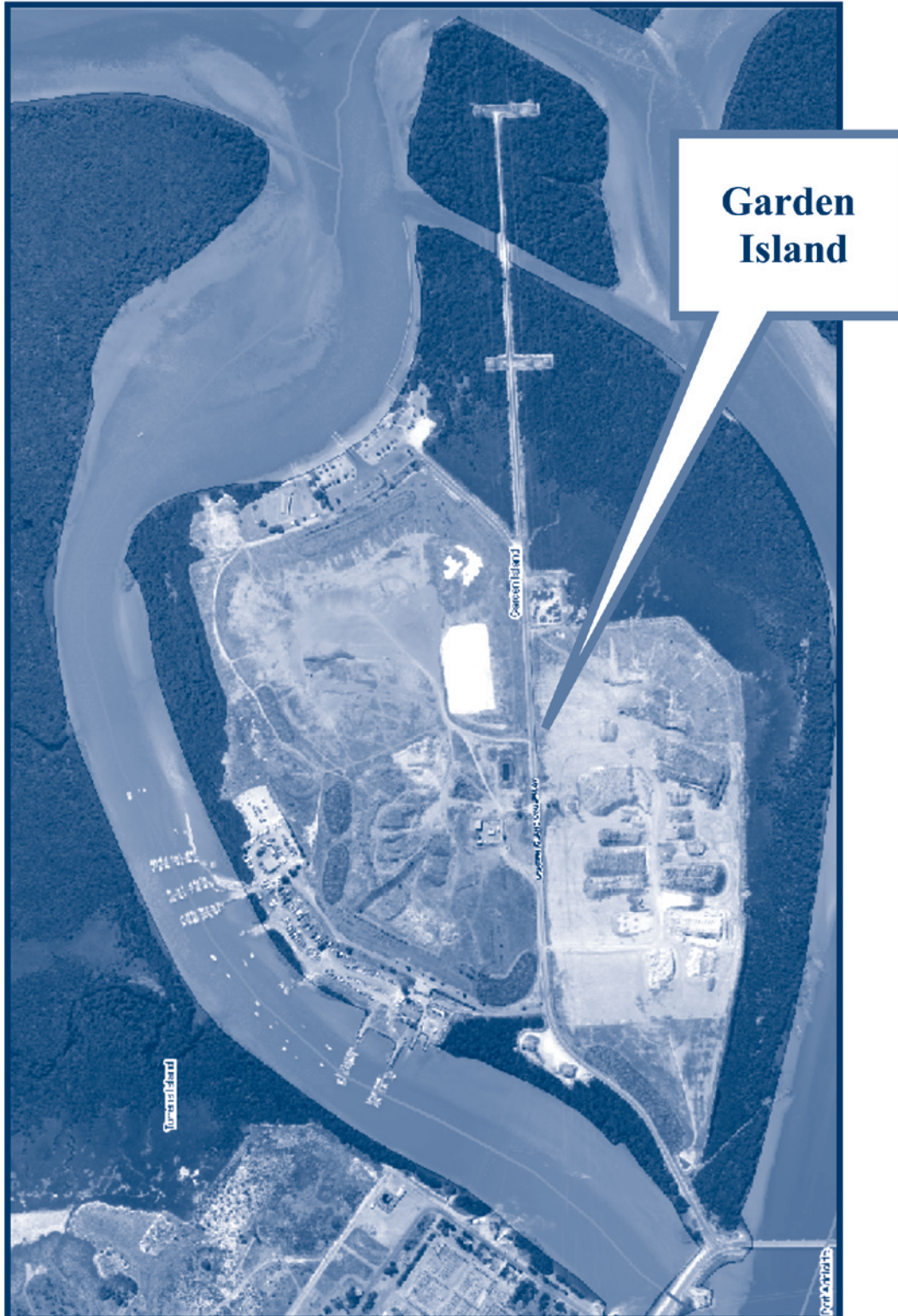
Management

WRWMA changed its management provider as from January 2008 from TJH Management Services Pty Ltd to the City of Charles Sturt. Mr Adrian Sykes, an employee of the City of Charles Sturt was appointed as the Manager of WRWMA.

Adrian Sykes

Manager, WRWMA

For the Year Ended 30 June 2010



Aerial Map of Garden Island

For the Year Ended 30 June 2010



For the Year Ended 30 June 2010

Statement of Comprehensive Income

	Note	2010	2009
		\$	\$
Income			
Investment Income		24,778	35,892
Other Revenues		2,159	2,680
Total Income	2	26,937	38,572
Operating Surplus / (Deficit)		26,937	38,572
Net Surplus / (Deficit)		26,937	38,572
Transferred to Equity Statement			
Other Comprehensive Income			
Other Comprehensive Income		0	0
Total Other Comprehensive Income		0	0
Total Comprehensive Income		26,937	38,572

This Statement is to be read in conjunction with the attached Notes.

Balance Sheet

	Note	2010	2009
		\$	\$
Assets			
Current Assets			
Cash & Cash Equivalents		2,394,548	1,391,770
Receivables		5,762,836	25,447
Total Current Assets	3	8,157,384	1,417,217
Non Current Assets			
Infrastructure, Property, Plant and Equipment		2,841	4,283
Total Non Current Assets	4	2,841	4,283
Total Assets		8,160,225	1,421,500
Liabilities			
Current Liabilities			
Provision for Landfill Restoration	6	6,160,569	11,388,300
Accrued Expenses		909,527	0
GST		(251,374)	15,600
Total Current Liabilities	5	6,818,722	11,403,900
Non Current Liabilities			
Provision for Landfill Restoration		2,323,793	1,223,355
Total Non Current Liabilities	6	2,323,793	1,223,355
Total Liabilities		9,142,515	12,627,255
Net Liabilities		(982,290)	(11,205,755)
Equity			
Accumulated Deficit		(982,290)	(11,205,755)
Total Equity		(982,290)	(11,205,755)

This Statement is to be read in conjunction with the attached Notes.

For the Year Ended 30 June 2010

Statement Of Changes In Equity

	Note	2010	2009
		\$	\$
Balance at end of previous reporting period		(11,205,755)	(13,918,910)
Return of funds from Member Councils	10	10,196,528	2,674,583
Net Surplus / (Deficit) for Year		26,937	38,572
Other Comprehensive Income			
Other Comprehensive Income		0	0
Balance at end of period		(982,290)	(11,205,755)

This Statement is to be read in conjunction with the attached Notes.

Cash Flow Statement

	Note	2010	2009
		\$	\$
Cash Flows From Operating Activities			
Receipts			
Operating Receipts		2,159	2,680
Investment Receipts		24,778	35,892
Net Cash used in Operating Activities	8	26,937	38,572
Cash Flows from Other Activities			
Payments			
Payments for works – Garden Island		(3,457,851)	(1,754,191)
Receipts			
Return of Funds from Councils	10	4,433,692	2,674,583
Net Cash used in Other Activities		975,841	920,392
Net increase/(decrease) in cash held		1,002,778	958,964
Cash & cash equivalents at beginning of the period		1,391,770	432,806
Cash & cash equivalents at end of period		2,394,548	1,391,770

This Statement is to be read in conjunction with the attached Notes.

For the Year Ended 30 June 2010

Notes to the Financial Statements

Note 1: Statement of Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under clause 11 of the Local Government (Financial Management) Regulations 1999 dated 30 June 2010.

Income Tax

The Western Region Waste Management Authority operated as a Regional Subsidiary of the Members Council pursuant to section 43 of the Local Government Act 1999. Accordingly, it is not liable to pay income tax.

Plant and Equipment

Plant and equipment is brought to account at cost, less, where applicable, accumulated depreciation. All assets are depreciated over their useful lives commencing from the time that the asset is held ready for use.

The depreciation rates used for items of plant & equipment are:

Furniture and fittings	20%
Computer equipment	33%
Other equipment and vehicles	20%

Cash

For the purposes of the statement of cash flows, cash includes cash on hand and on deposit with banks and the Local Government Financing Authority. The provision for landfill restoration where the time value of money is material shall be the present value of the expenditures expected to settle the obligation.

Going Concern

Notwithstanding the deficiency of net assets, the financial report has been prepared on a going concern basis as the Board has received a guarantee from Member Councils of continued financial support and the Board Members believe such financial support will continue to be made available.

For the Year Ended 30 June 2010

Notes to the Financial Statements

	2010	2009
Note 2: Revenues		
Investment income		
- Local Government Finance Authority	20,231	25,346
- Banks	4,547	10,546
	24,778	35,892
Other Revenues		
Local Government Finance Authority Bonus	2,159	2,680
	2,159	2,680
	26,937	38,572

	2010	2009
Note 3: Current Assets		
Cash & Cash Equivalents		
Cash at Bank – Cheque Account	2,080,171	99,783
Investments with LGFA	314,377	1,291,987
	2,394,548	1,391,770
Receivables		
GST Claimable	0	25,447
Member Council Contributions	5,762,836	0
	5,762,836	25,447
	8,157,384	1,417,217
Note 4: Non Current Assets		
Plant & Equipment at Cost	24,395	24,395
Less: Accumulated Depreciation	(21,554)	(20,112)
	2,841	4,283
Note 5: Current Liabilities		
Provision for Landfill Restoration (refer to Note 6)	6,160,569	11,388,300
	6,160,569	11,388,300
Other Current Liabilities		
Accrued Expenses	909,527	15,600
GST Payable	(251,374)	0
	658,153	15,600
	6,818,722	11,403,900

For the Year Ended 30 June 2010

Notes to the Financial Statements

	2010		2009
Note 6: Non Current Liabilities			
Provision for Landfill Restoration	2,323,793		1,223,355
	2,323,793		1,223,355

The Authority operated a landfill on Garden Island under a licence with the Land Management Corporation (LMC) up until February 2001. An Environment Performance Agreement between LMC and the Environment Protection Authority (EPA) and the Authority was signed in October 2005. The major obligations for the Authority in that agreement are to supply clay and soil to cap the site; to revegetate the site; to environmentally monitor the site and install a landfill gas extraction system across the site. The rehabilitation works are required by the EPA to be completed by October 2013 with a 2 year post-closure maintenance period. On the satisfactory completion of the works required in the agreement, the landfill site is handed back to the LMC without any ongoing liability to the Authority.

A Civil Works Contract was signed in October 2005 with Leed Engineering to undertake the civil works including the supply of clay and soil as required in the Environment Performance Agreement. This work is progressing in line with the milestone dates set in the Environment Performance Agreement. The Civil Works Agreement also has clauses allowing for the Authority to share in cost savings for clay or soil that the Authority sources and for 50% of identified cost savings for early completion or technological change.

The contract sum of \$12m was initially used as the basis for the total provision for the cost of WRWMA meeting their obligation to rehabilitate the landfill site.

The Board of WRWMA appointed KPMG Actuaries Pty Ltd to review this provision and to provide an estimate as at June 2008, in accordance with Australian Accounting Standards AASB 137.

The amount recognised as a provision shall be the best estimate of the expenditure required to settle the present obligation as at the reporting date whereby AASB 137 states that a provision is not required in respect of obligations that will only be confirmed by uncertain future events that are not wholly within the control of the entity. Where the time value of money is material, the amount of the provision shall be the present value of the expenditures expected to settle the obligation.

Using the assumptions adopted, and allowing for risk, an estimated provision of \$14.3m has been determined consistent with the requirements of AASB137. A risk discount rate of 7.25% has been used to discount the projected rehabilitation costs.

Consistent with AASB137, this provision does not allow for possible future events such as ground water, or air contamination. Should these contingent events occur the ultimate cost of rehabilitating the site may be significantly higher than the provision recognised as at 30 June 2010.

Of the \$14.3m total provision, and in accordance with the establishment of the provision by KPMG, \$5,815,638 has been expensed against the provision. This includes direct remediation expenses incurred by Leed Engineering under the contract, the Local Government Finance Authority (LGFA) Financial Guarantee, and the administration and other associated expenses of the WRWMA.

Of the \$8,484,362 total provision remaining, \$6,160,569 has been recognised as the current liability, based on a reassessment of the works completed in 2009/10, and the forecast of work for the future years undertaken by Tonkin Engineering. The balance of \$2,323,793 will be brought to account based on projected works to be undertaken in future years.

For the Year Ended 30 June 2010

Notes to the Financial Statements

Summary of Provision for Landfill Restoration			
Movement	Note	2010	2009
Opening Balance			
Current		11,388,300	3,151,200
Non Current		1,223,355	11,148,800
		12,611,655	14,300,000
Less expenditure			
Cash			
Leed Engineering and LGFA Guarantee		(3,898,521)	(1,536,800)
WRWMA Management		(63,000)	(61,500)
Consulting/Superintendent		(144,848)	(46,617)
Environmental Monitoring			6,398
Sundry		(3,203)	(3,714)
External Audit and Audit Committee Costs		(1,750)	(5,095)
Insurance		(12,087)	(11,501)
Legal Expenses		(2,442)	(13,074)
WRWMA Actuarial Review			(15,000)
Total Cash		(4,125,851)	(1,686,903)
Non cash Adjustments			
Depreciation		(1,442)	(1,442)
Total Non cash Adjustments		(1,442)	(1,442)
Total Expensed against provision		(4,127,293)	(1,688,345)
Closing Balance		8,484,362	12,611,655
Summarised as follows			
Current liability		6,160,569	11,388,300
Non Current Liability		2,323,793	1,223,355
		8,484,362	12,611,655

Note 7: Contingencies, Assets & Liabilities not recognised in the Balance Sheet

The Authority has a \$12m bank guarantee pursuant to the Environment Performance Agreement arranged through the Local Government Finance Authority in favour of the Land Management Corporation. This guarantee can be progressively reduced in line with completed works under the Civil Works Contract.

A recent Local Government Circular stated that different tiers of Government should no longer be required to obtain bank guarantees. The Authority has been advised by the LMC that the bank guarantee will not be cancelled.

The Board of the Authority authorised the signing of a Memorandum of Understanding with AGL Energy Services Pty Ltd to undertake a feasibility study for landfill gas extraction and power generation to produce green electricity that can be sold back into the State grid. The feasibility study explored via test bore holes gas on the North and South parts of the island and determined that there is insufficient gas to warrant AGL establishing a power generation plant.

The Authority has therefore estimated the costs to install a conventional standard grid pattern gas extraction and flaring system at Garden Island, and has included the first order estimate, including approvals, design and construction costs, of \$2,250,000 in its future financial estimates.

For the Year Ended 30 June 2010

Notes to the Financial Statements

	2010		2009
	\$		\$
Note 8 : Reconciliation of Cash Flows from Operating Activities to Net Deficit Resulting from Operations			
Net Surplus Resulting from Operations	26,937		38,572
Items Not Involving Cash:			
Depreciation and Amortisation	0		0
Provision for landfill restoration	0		0
Change in Operating assets and liabilities			
Decrease/(Increase) in Receivables	0		0
Decrease/(Increase) in Net GST Claimable			
(Decrease) in Creditors and Provisions			
Net cash (used in) Operating Activities	26,937		38,572

Note 9: Financial Instruments

(a) Interest Risk Rate

The Authority's exposure to interest rate risk, which is the risk that the value of a financial instrument will fluctuate as a result of changes in market interest rates, and the effective weighted average interest rates on those applicable financial assets and liabilities, is as follows:

	Weighted Average Interest Rate	Fair Value of variable interest rate instruments	Fair value of fixed interest rate instruments maturing within one year	Fair value of non-interest bearing instruments
Financial Assets				
Cash	0.25%	2,080,171		
Receivables	0.00%			
Investments	2.75%	314,377		
Total Financial Assets		2,394,548		
Financial Liabilities				
Creditors and Provisions	0.00%			6,818,722
Total Financial Liabilities				6,818,722

(b) Credit Risk

Credit Risk represents the loss that would be recognised if other entities failed to perform as contracted.

The Authority's exposure to credit risk is summarised as follows:

- Trade and other debtors – the Authority's maximum exposure is disclosed in the financial statements net of any provisions for doubtful debts.
- The LGFA investments included in Financial Assets above are capital guaranteed.

(c) Net Fair Value

The net fair value of a financial instrument is defined as its value net of all costs to settle the asset or liability.

The financial assets and liabilities as stated or referred to in notes (a) and (b) above, are stated at their face value (less provision for doubtful debts if applicable).

Due to the nature of the financial instruments held by the Authority, the costs associated with their settlement would not be material, and hence, have not been considered.

For the Year Ended 30 June 2010

Notes to the Financial Statements

Note 10: Return of Funds from Member Councils

In 2003 the Western Region Waste Management Authority received legal advice on its charter that it could return some of its cash holdings to Member Councils subject to each Council signing a Deed of Agreement to repay amounts as and when required to meet the costs of the Garden Island site remediation.

	2010		2009
Funds returned from Member Councils	\$		\$
Charles Sturt	1,981,223		1,508,198
West Torrens	840,763		640,028
Port Adelaide Enfield	1,404,062		368,290
Holdfast Bay	207,644		158,067
Total	4,433,692		2,674,583

	2010
Funds Outstanding from Member Councils as at 30 June 2010	\$
Charles Sturt	3,768,600
West Torrens	1,599,266
Holdfast Bay	394,970
Total	5,762,836

Table of Member Council Ownership Interest	%
Charles Sturt	56.39
West Torrens	23.93
Port Adelaide Enfield	13.77
Holdfast Bay	5.91

Note 11: Contingent Liability - Risk from possible future events

As stated in the Actuarial Review completed by KPMG dated 8 August 2008 (30 June 2008 Provision for the rehabilitation of the Garden Island landfill site), under section 6 there is some potential risk from events such as ground water and air contamination. KPMG considered these risks and stated that consistent with AASB 137 the provision assessment they undertook does not allow for these risks.

An Environmental Monitoring Plan report investigated and appraised two components, biological and groundwater contamination. The report by Eco Management Services was completed in association with Australian Groundwater Technologies and SARDI (South Australian Research and Development Institute). The investigation results and conclusions on the biological and groundwater contamination in the EMP report found:

The groundwater contamination which focused on the behaviour of ammonium nitrogen in the leachate concluded that ammonia concentrations are generally low and well within the range that could be expected for mangrove sediments in the waterways surrounding the island.

The biological monitoring results whilst inconclusive showed the low diversity and density of in fauna that are naturally generally occurring in mangrove sediments in areas similar to Garden Island. As the groundwater contamination investigation found low ammonia concentrations it appears additional biological assessment investigations are not warranted.

For the Year Ended 30 June 2010

Notes to the Financial Statements

Statement by Manager

I, Adrian Sykes the person for the time being occupying the position of Manager of Western Region Waste Management Authority, do hereby state that the financial statements of the Authority for the year ended 30 June 2010 are to the best of my knowledge presented fairly, and in accordance with accounting procedures which have been maintained in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under the Act.



Adrian Sykes
Manager

Dated this 9th day of September 2010

Adoption statement

Laid before the Authority and adopted on the 16th day of September 2010.

Statement by Members of the Board

The Board have determined that this general purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the members of the Board:

1. The financial statements and notes, as set out on pages 62 to 75:
 - (a) comply with Accounting Standards and the Local Government Act 1999 and Regulations; and
 - (b) give a true and fair view of the Authority's financial position as at 30 June 2010 and its performance for the year then ended.
2. There are reasonable grounds to believe that the Authority will be able to pay its debts as and when they become due and payable.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the members of the Board by:

Member.....

Member.....

Dated this 16th day of September 2010.

Statement by Presiding Member, Audit Committee

I, Harold Anderson, the person for the time being occupying the position of Presiding Member of Western Region Waste Management Authority ("Authority") Audit Committee, state to the best of my knowledge and belief, the Auditor of the Authority, HLB Mann Judd, has complied with Regulation 16A(1) of the Local Government (Financial Management) Regulations 1999, in that the Auditor for the Authority has not undertaken and services to the Authority outside the scope of the Auditor's functions under the Local Government Act 1999.



Mayor Harold Anderson

Presiding Member, Authority Audit Committee
Dated this 9th day of September 2010

Statement Pursuant To Clause 16a(2) of the Local Government (Financial Management) Regulations 1999

The Chairman & Members of the Board

Western Region Waste Management Authority

C/- City of Charles Sturt PO Box 75 Woodville SA 5011
Dear Board Members and Audit Committee Members

Statement of Auditor's Independence Western Region Waste Management Authority - Regional Subsidiary

In accordance with Regulation 16A Local Government (Financial Management) Regulation 1999 (as amended) We confirm that, for the audit of the financial statements of Western Region Waste Management Authority for the 2009/2010 financial year we have maintained our independence in accordance with the requirements of APES 110 - Code of Practice for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, and in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.



HLB Mann Judd



Partner Trevor D Hirth

Dated this 22nd day of September 2010

For the Year Ended 30 June 2010

Notes to the Financial Statements



Independent Auditor's Report

To the Members of the Board of the Western Region Waste Management Authority Report on the Financial Report

To the Members of Western Region Waste Management Authority:

We have audited the accompanying financial report of Western Region Waste Management Authority (regional subsidiary), which comprises the balance sheet as at 30 June 2010, and the income statement, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes.

Board's responsibility for the Financial Report

The board of the regional subsidiary is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the local Government Act 1999. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Western Region Waste Management Authority, as well as evaluating the overall presentation of the financial report.

Our audit did not include an analysis of the prudence of business decisions made by the Board or management.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies and the Local Government Act and Regulations.

Auditor's Opinion

In our opinion:

- (a) the financial report presents fairly, in all material respects, the financial position of Western Region Waste Management Authority as at 30 June 2009 and its financial performance and its cash flows for the year then ended; and
- (b) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 and Regulations.

HLB Mann Judd

HLB Mann Judd

Dated thi 22nd day of October 2010

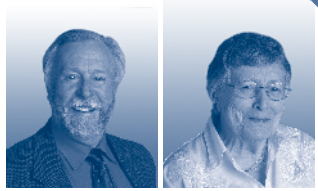
A handwritten signature in blue ink, appearing to read 'Trevor D Hirth'.

Partner Trevor D Hirth

Your Councillors and Ward Boundary Man



Mayor Gary Johanson
8405 6965



Port Adelaide

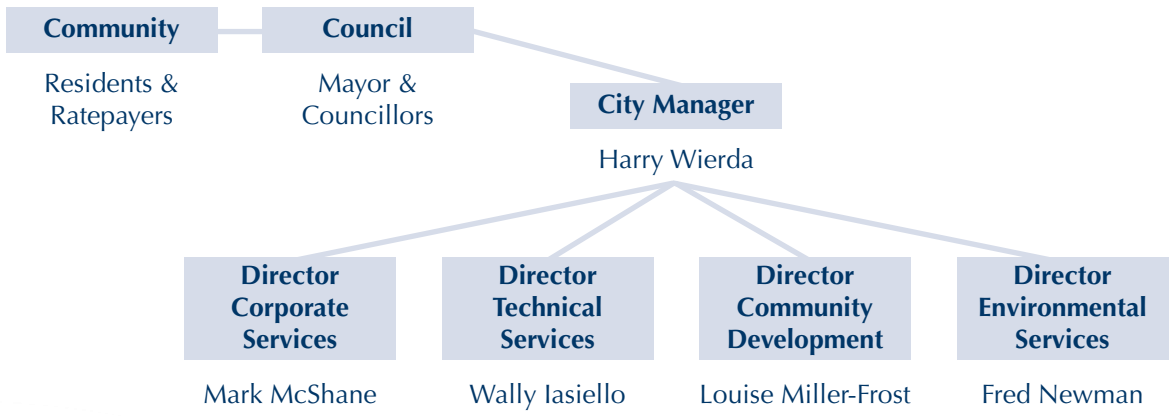
Cr Ray Guscott 8449 5618	Cr Joyce Snadden 8447 2542
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Parks

Cr John Croci JP 8268 3979	Cr Janice Jensen 8344 2782	Cr Tung Ngo JP 8269 7407
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Organisation Chart

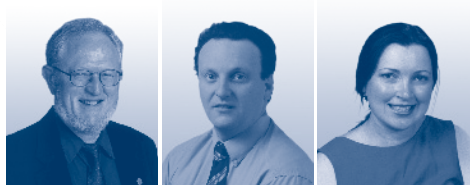


Enfield

Cr Carol Martin JP
8359 4369

Cr Peter McKay JP
8262 3387

Cr Johanna McLuskey
8365 5437

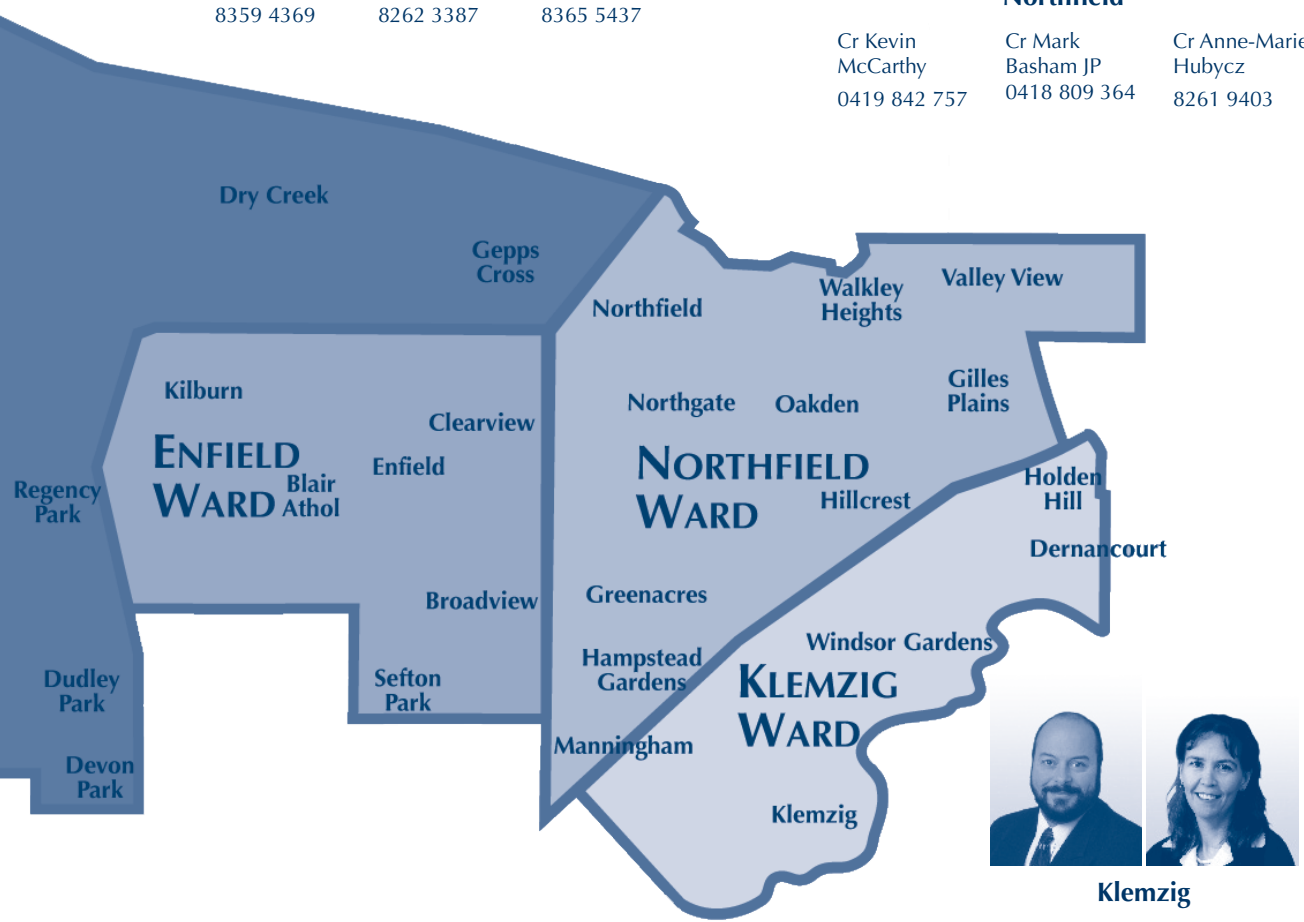


Northfield

Cr Kevin McCarthy
0419 842 757

Cr Mark Basham JP
0418 809 364

Cr Anne-Marie Hubycz
8261 9403



Klemzig

Cr Tony Barca
0418 891 321

Cr Jenny Bradbrook
0414 979 434



CITY OF
Port Adelaide Enfield

Customer Service

Telephone 8405 6600
(8.15am - 5.15pm)
Facsimile 8405 6666
Homepage: www.portenf.sa.gov.au
Email custserv@portenf.sa.gov.au
Civic Centre
163 St Vincent Street
Port Adelaide
8.30am - 5.00pm,
Monday - Friday

Postal Address PO Box 110
Port Adelaide 5015

Visitor Information Centre

66 Commercial Road
Port Adelaide
Telephone 8405 6560
Facsimile 8447 4112
Email visitorinfo@portenf.sa.gov.au

Library - Council Offices

Greenacres Library -
Council Office
2 Fosters Road Greenacres

Enfield Library -
Council Office
1 Kensington Crescent Enfield

Parks Library -
Council Office
2-46 Cowan Street Angle Park

Libraries

Port Adelaide Library
2 Church Street Port Adelaide

Semaphore Library
14 Semaphore Road Semaphore